# SSA EQUALITY IMPACT AND NEEDS ANALYSIS

Directorate	Adult Social Services
Service Area	Commissioning and Quality Standards
Service/policy/function being assessed	Direct Payment Support Services
Which borough (s) does the service/policy apply to	Richmond
Staff involved	Abby Vella/Sarita Gogna
Date approved by Directorate Equality Group (if applicable)	26/10/2017
<b>Date approved by Policy and Review Manager</b> All EINAs must be signed off by the Policy and Review Manager	05/10/2017
Date submitted to Directors' Board	12/10/2017

#### SUMMARY

#### What is being proposed

It is proposed to implement a new single contract in both Richmond and Wandsworth for provision of a Direct Payment Support Service. In Richmond services are currently provided by a single provider.

The services received will remain the same for Richmond residents as the successful provider will be contracted to deliver all core elements of the service. However, there may be changes in who provides the support service.

#### Positive Impact of the New Service

The requirement for addressing equality is clearly specified in the contract specification and a key component of the evaluation criteria is the need for providers to demonstrate how they address equality and diversity issues and ensure equal access and quality in service delivery to all service users. It also comprises a key part of the performance and contract monitoring framework. Groups with protected characteristics will be monitored and those who are transitioned to the new service will be supported.

The requirements and key principles of the new specification are informed and shaped by consultation with various stakeholders.

A single provider approach will enable robust quality assurance and contract monitoring to ensure the provision of high quality services.

This approach supports effective financial monitoring, ensuring management of Direct Payment funds is legally compliant and complies with the Council's internal audit requirements.

In addition, this approach will build on local knowledge and more effective development of services such as a local PA register and local peer support meetings.

Benefits of this approach also include the potential to deliver efficiencies through the

rationalisation of business processes, reducing the financial administration associated with payment schedules as well as reducing overheads.

The new model will continue to support Care Act duties which are detailed in the section below.

### **Key Findings**

- The numbers of 65 plus service users are well represented as there are proportionately more service users in the 65+ age group in receipt of DPs than the borough averages.
- There are also proportionately more service users with a learning disability and physical disability who receive a DP than the borough average. There are slightly less service users with a mental health condition than the borough average.
- In addition there are proportionately more service users from the Black and Minority Ethnic backgrounds in receipt of DPs than the borough averages.

#### 1. Background

#### Introduction to service

Under the Care Act 2014, councils must offer people who qualify for services the option of having a Direct Payment. Direct Payments are monetary payments made by Councils directly to individuals who are assessed as having eligible needs for certain services. However, people may need information and practical support to enable them to manage their DPs. The Care Act also clearly states that Local Authorities "should help people who fund their own services or receive direct payments, to 'micro-commission' care and support services and/or to pool their budgets, and should ensure a supporting infrastructure is available to help with these activities".

Direct Payment Support Services help people to manage their Direct Payments by providing the necessary infrastructure through offering different types of support including information and employment advice and support, payroll and third party managed accounts services.

There are currently two different models of delivery for the provision of Direct Payment Support Services across Richmond and Wandsworth which are coming to an end (contract with a single provider in Richmond and an accredited list of five providers in Wandsworth).

The ending of the contractual arrangements in both boroughs provides a timely opportunity to scope and evaluate potential options for a joint procurement model and common approach across the SSA, in line with SSA Procurement Guidance.

A single joint Wandsworth and Richmond specification for the new DP support service is in line with the aims of the Shared Staffing Arrangement for collaborative approaches, and provides opportunities to incorporate best practice from both boroughs, rationalise the business processes and pricing structures and potentially achieve savings. The successful provider for each borough will deliver all components of direct payment support including:

- Employer support and advice
- Recruitment and Development of the PA market

- Payroll
- Managed accounts
- Information and advice including peer support.

# 2. Analysis of need and impact

# Findings

Protected group	Findings			
Age	Census data 201	.1		
	Age group	)	Total	% of total population
	18-64		121135	65%
	65-74		13023	7%
	75-84		8234	4%
	85+		4039	2%
	Total 18+		146431	78%
	Total populat	ion	186990	100%
	Age group	Total 302	% of total service us 60%	
	65-74	57	11%	
	75-84	49	10%	
	85+	93	19%	
	Total	501	100%	

Service user group (age 18-64)	Total		% of oulation
Predicted to have a learning disability	3,055		2%
Predicted to have a moderate physical disability	9,720		5%
Predicted to have a serious physical disability	2,862		1%
Predicted to have a common mental disorder	20,408		10%
Total population (18-	12	5,800	
Total population (18- 64) Total population (all ages) Richmond DP service user Richmond data sourced fro	20 data om Frameworki	<b>2,600</b> on 04 Au	ugust 2017
Total population (18- 64) Total population (all ages) Richmond DP service user	20 data om Frameworki	<b>2,600</b> on 04 Au	-
Total population (18- 64) Total population (all ages) Richmond DP service user Richmond data sourced fro	20 data om Frameworki ield is not manc	<b>2,600</b> on 04 Au	ugust 2017 % of to service
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Total population (18- 64) Total population (all ages) Richmond DP service user Richmond data sourced fro data unavailable because f Service user group Learning Disability Mental Health Older People	20 data om Frameworki ield is not manc	<b>2,600</b> on 04 Au atory. <b>otal</b> 153 36 184	% of to service 31 7 <sup>4</sup> 37
Total population (18- 64) Total population (all ages) Richmond DP service user Richmond data sourced fro data unavailable because f Service user group Learning Disability Mental Health Older People Physical Disability	20 data om Frameworki ield is not manc	<b>2,600</b> on 04 Au atory. <b>otal</b> 153 36 184 121	% of to service 31 74 37 24
Total population (18- 64) Total population (all ages) Richmond DP service user Richmond data sourced fro data unavailable because f Service user group Learning Disability Mental Health Older People Physical Disability Vulnerable Adult	20 data om Frameworki ield is not manc	<b>2,600</b> on 04 Au atory. <b>otal</b> 153 36 184 121 5	% of to service 31 79 37 24 19
Total population (18- 64) Total population (all ages) Richmond DP service user Richmond data sourced fro data unavailable because f Service user group Learning Disability Mental Health Older People Physical Disability	20 data om Frameworki ield is not mand	<b>2,600</b> on 04 Au atory. <b>otal</b> 153 36 184 121	% of to service 31 74 37 24

Gender (sex)	Census data 202	11				
	Gender/sex	Richmond	total	% of total	population	1
	Male	91149	)	4	9%	
	Female	95841	-	5	1%	
	Total	18699	0	10	00%	
	Richmond DP se Richmond data data unavailable	sourced from F	ramewo	-	gust 2017. So	ome
	Sex	Total		f total no. vice users		
	Male	284		57%		
	Female	217		43%		
	Total	501		100%		
Gender		nond, more ma n average. Ne	ale reside	ents use the s	- service than t	he
reassignment		лс.				

Marriage and civil	Census data 2011			
partnership			0/ of total	
	Marital status (normal residents 16+)	Total	% of total population aged 16	i+
	Single (never married or	55070	270/	
	never registered a same- sex civil partnership)	55070	37%	
	Married	70998	47%	
	In a registered same-sex civil partnership	665	0.4%	
	Separated (but still legally married or still legally in a same-sex civil partnership)	3355	2%	
	Divorced or formerly in a same-sex civil partnership which is now legally dissolved	11916	8%	
	Widowed or surviving partner from a same-sex civil partnership	8048	5%	
	Total (age 16+)		150052	
	Richmond DP service user Richmond data sourced fro data unavailable because f	om Framewo	-	7. Some
	Marital status	Total	service users	
	Cohabiting	5	1%	
	Divorced	33	7%	
	Married	68	14%	
	Separated	22	4%	
	Single	145	29%	
	Widowed Blank/unknown	58 170	12%	
	Total	<b>501</b>	34% <b>100%</b>	

ace/ethnicity	Census data 2011			
	Ethnicity	То	tal	% total population
	White	160	725	86%
	Mixed/multiple ethnic group	67	80	4%
	Asian/Asian British	136	507	7%
	Black/African/Caribbean/Blac British	28	16	2%
		20	62	2%
	Other ethnic group	50	-	
	Other ethnic group Total Richmond DP service user data Richmond data sourced from F data unavailable because field	186 rameworki	<b>990</b> i on 04 A datory.	
	Total Richmond DP service user data Richmond data sourced from F	186 rameworki	990 i on 04 A datory.	
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	Total     Richmond DP service user data     Richmond data sourced from F     data unavailable because field     Race/ethnicity	186 Tameworki s not man	990 i on 04 A datory. % of t servio	ugust 2017. S rotal no. ce users
	TotalRichmond DP service user dataRichmond data sourced from Fdata unavailable because fieldRace/ethnicityAsian or Asian British	186 ameworki s not man Total 34	i on 04 A datory. % of t servio	ugust 2017. S Total no. Ce users 7%
	Total     Richmond DP service user data     Richmond data sourced from F     data unavailable because field     Race/ethnicity     Asian or Asian British     Black or Black British	186 Tameworki s not man Total 34 26	i on 04 A datory. % of t servio	ugust 2017. S Total no. Ce users 7% 5%
	Total     Richmond DP service user data     Richmond data sourced from F     data unavailable because field     Race/ethnicity     Asian or Asian British     Black or Black British     Mixed	186   rameworki   s not man   Total   34   26   14	990 i on 04 A datory. % of t servio	ugust 2017. S cotal no. ce users 7% 5% 3%
	Total     Richmond DP service user data     Richmond data sourced from F     data unavailable because field     Race/ethnicity     Asian or Asian British     Black or Black British     Mixed     Not Stated/blank	186ameworkis not manTotal34261422	i on 04 A datory. % of t servio	ugust 2017. S cotal no. ce users 7% 5% 3% 4%

Religion	Total	% of total population
Christian	103319	
Buddhist	1577	1%
Hindu	3051	2%
Jewish	1409	1%
Muslim	6128	3%
Sikh	1581	1%
Other religion	890	0.5%
No religion	53195	28%
Religion not stated	15840	8%
Total	186990	
data unavailable becau Religion/belief	Total	% of total no.
		service users
Anglo-Catholic	2	0%
Baptist	1	0.2%
Buddhist	6	1%
Christian	57	11%
Church of England	46	9%
Hindu	8	2%
Jehovah Witness	2	0%
Jewish Methodist	<u> </u>	1% 1%
Muslim	14	3%
No Religion	38	8%
Quaker	1	0.2%
Religion not stated	33	7%
-	25	5%
Roman Catholic		0%
Roman Catholic Russian Orthodox	2	0/0
	2 4	1%
Russian Orthodox		
Russian Orthodox Sikh	4	1%
Russian Orthodox Sikh Spiritualist	4 1	1% 0.2%

Sexual	Data not currently available.
orientation	
Across groups i.e	Data not currently available.
older LGBT	
service users or	
bme young men	

# Impact

Protected group	Positive	Negative
Age	The re-procurement of Direct Payment Support Services using a single provider represents no change from the current service model.	The data shows that there are more residents age 65+ who use the DP service than the borough average. As a result, residents age 65+ are more likely to be impacted by any changes made to the service.
	The new model will enable robust quality assurance and contract monitoring to ensure the provision of high quality services. This approach supports effective financial monitoring, ensuring	There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered.
	management of Direct Payment funds is legally compliant and complies with the Council's internal audit requirements. In addition, this approach will build on local knowledge and more effective development of services such as a local PA register and local peer support meetings.	However change of provider could be unsettling, but this will be tightly managed through the review process, and monitored to ensure that there is no unintended consequence.
	The requirement for equality needs to be met is outlined in the specification, forms one of the evaluation criteria for the tender and comprises a key part of the monitoring framework (see clause 13.4.8 – 13.4.9 on the specification).	
	There are efficiencies expected in the revision of business processes supporting Direct Payment set up and monitoring but these back office functions will not impact upon groups with these protected characteristics.	

Disability	As above	The data shows that more residents with a
Disability	As above	learning or physical disability use the DP service than the borough average. As a result, residents with a learning or physical disability are more likely to be impacted by any changes made to the service.
		There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered.
		However change of provider could be unsettling, but this will be tightly managed through the review process and monitored to ensure that there is no unintended consequence.
Gender (sex)	As above	The data shows that more male residents use the DP service than the borough average. As a result, male residents are more likely to be impacted by any changes made to the service.
		There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered.
		However change of provider could be unsettling, but this will be tightly managed through the review process and monitored to ensure that there is no unintended consequence.
Gender reassignment	As above	There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered.
		However change of provider could be unsettling, but this will be tightly managed through the review process and monitored to ensure that there is no unintended consequence.

Marriage and civil partnership	As above	The data shows that more residents who are separated and widowed use the DP service than the borough average. As a result, residents who are separated or widowed are more likely to be impacted by any changes made to the service. There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered. However change of provider could be unsettling, but this will be tightly managed through the review process and monitored to ensure that there is no unintended consequence.
Pregnancy and maternity	As above	There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered. However change of provider could be unsettling, but this will be tightly managed through the review process, and monitored to ensure that there is no unintended consequence.
Race/ethnicity	As above	The data shows that more BME residents use the DP service than the borough average. As a result, BME residents are more likely to be impacted by any changes made to the service. There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered. However change of provider could be unsettling, but this will be tightly managed through the review process and monitored to ensure that there is no unintended consequence.

Religion and belief, including non belief	As above	There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered. However change of provider could be unsettling, but this will be tightly managed through the review process and monitored to ensure that there is no unintended
		consequence.
Sexual orientation	As above	There is no evidence to suggest that changing the current support service provider will have any impact on groups with these protected characteristics as the same service will be delivered.
		However change of provider could be unsettling, but this will be tightly managed through the review process and monitored to ensure that there is no unintended consequence.

#### 3. Actions

Action	Lead Officer	Deadline
Contractors will have to comply with equality legislation and ensure their staff are trained and support individuals with protected characteristics.	Sarita Gogna	Ongoing
Monitoring for possible disruption will take place through a number of means including individual service user reviews, contract and performance monitoring framework and meetings with providers and user satisfaction surveys.	Range George- Naidoo	Ongoing
Ensure equalities forms part of the monitoring framework.	Sarita Gogna	November 2017
Ensure equalities forms one of the evaluation criteria for the tender.	Sarita Gogna	November 2017

## 4. Consultation.

Service users and carers have been widely consulted during the development of the new joint service model via a questionnaire and face to face via peer support forums. Other Stakeholders who have been consulted include providers of Direct Payment support services, the Learning Disability Partnership Board, internal staff including operational teams, Finance, Quality Assurance and Contract Teams. Richmond Council for Voluntary Service helped design and comment on the survey. The results have informed the requirements and key principles of the specification. The service specification will ensure that hard to reach groups are engaged and supported by new services.

- User survey (August 2017)
- Market Engagement Event(August 2017)
- Staff consultation with front line staff including: MH Social Care Team, LD Social Care

Team, Twickenham and Teddington General locality team