

LONDON BOROUGH OF RICHMOND UPON THAMES

STATEMENT OF ACCOUNTS 2014/15

Mark Maidment CPFA

Director of Finance and Corporate Services

**Audited
Published September 2015**

These financial statements replace the unaudited financial statements certified by Mark Maidment on 30th June 2015

www.richmond.gov.uk

TABLE OF CONTENTS

EXPLANATORY FOREWORD	3
STATEMENT OF RESPONSIBILITIES	12
THE CORE FINANCIAL STATEMENTS	13
COMPREHENSIVE INCOME & EXPENDITURE STATEMENT	13
MOVEMENT IN RESERVES STATEMENT	14
BALANCE SHEET	15
CASH FLOW STATEMENT	16
NOTES TO THE CORE FINANCIAL STATEMENTS	17
HOW THE ACCOUNTS ARE PREPARED	19
NOTES TO THE COMPREHENSIVE INCOME AND EXPENDITURE ACCOUNT	22
NOTES TO THE MOVEMENT IN RESERVES ACCOUNT	31
NOTES TO THE BALANCE SHEET	38
NOTES RELATING TO THE CASH FLOW STATEMENT	56
EMPLOYEES, COUNCILLORS AND THE ORGANISATION	57
RISKS AND UNCERTAINTIES	73
CONSOLIDATED GROUP ACCOUNTS	77
GROUP COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT	79
GROUP MOVEMENT IN RESERVES STATEMENT	80
GROUP BALANCE SHEET	81
GROUP CASH FLOW STATEMENT	82
COLLECTION FUND ACCOUNTS	86
NOTES TO THE COLLECTION FUND ACCOUNTS	88
PENSION FUND ACCOUNTS	90
NOTES TO THE PENSION FUND ACCOUNTS	92
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LONDON BOROUGH OF RICHMOND UPON THAMES	114
ANNUAL GOVERNANCE STATEMENT	117
TECHNICAL ANNEXE	123
1. ACCOUNTING POLICIES	123
2. ACCOUNTING STANDARDS ISSUED NOT YET ADOPTED	139
3. UNUSABLE RESERVES	141
4. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS	145
5. POOLED BUDGETS	149
TABLE OF NOTES	150
GLOSSARY OF TERMS	152
ALTERNATIVE FORMATS	158
FEEDBACK	159

EXPLANATORY FOREWORD

INTRODUCTION

This is the Statement of Accounts of the London Borough of Richmond upon Thames for the financial year 2014/15. The Statement of Accounts is a complex, technical document, the form and content of which is governed by the Code of Practice on Local Authority Accounting in the United Kingdom (The Code). This Foreword is intended to provide a concise and understandable guide to the most significant aspects of the Council's financial performance, year-end financial position and cash flow, as well as giving information as to how the Council will develop over the next few years. The figures within this foreword are based upon information that was reported to Members during the year and at the year-end. The figures within the main body of the Statement of Accounts have been adjusted in line with International Financial Reporting Standards to allow comparisons between the Council and other similar bodies.

The Council also produces a summary version of the accounts which can be found on our website via the following link:

http://www.richmond.gov.uk/statements_of_accounts

KEY FEATURES OF THE STATEMENT OF ACCOUNTS

This document comprises 4 key areas:

- The single entity Statement of Accounts of the LB Richmond upon Thames
- The consolidated Group Accounts of the LB Richmond upon Thames
- The Collection Fund Accounts
- The Pension Fund Accounts

The Statement of Accounts is made up of 4 core statements as listed in the table below. Note 5, Amounts Reported for Resource Allocation Decisions, provides a reconciliation between service information reported to Members as part of the annual reporting cycle and the Code compliant figures reported as part of this Statement of Accounts.

Core Statement	Purpose / Relationship with other statements
Comprehensive Income and Expenditure Statement (CI&ES)	This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The taxation position is shown in the Movement in Reserves Statement, where the transactions to adjust the CI&ES total back to the local tax setting basis are reported.
Movement in Reserves Statement (MIRS)	This statement shows the movement in the year on the different reserves held by the authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and unusable reserves. The (Surplus) or Deficit on the Provision of Services line shows the true economic cost of providing the authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. This is different from the statutory amounts required to be charged to the General Fund Balance for Council Tax setting purposes.

Balance Sheet	This shows the value, as at the Balance Sheet date, of the assets and liabilities recognised by the authority. The net assets of the authority (assets less liabilities) are matched by the reserves held by the authority.
Cash Flow Statement	The Cash Flow Statement shows the changes in cash and cash equivalents of the authority during the reporting period. The statement shows how the authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities.

Where figures have been restated this has been noted on the individual tables concerned. A full explanation is available in Note 2 to the Accounts. No restatement was made of 2013/14 in this Statement.

MEDIUM TERM FINANCIAL STRATEGY (MTFS)

The Council's financial strategy continues to be set against a background of austerity measures designed to reduce the UK budget deficit and public borrowing alongside continuing increases in demand for public services.

The key objective enshrined in the MTFS is to work towards "zero or sustainable low increases" in Council Tax. The February 2015 update of the MTFS identified 3 key issues for the Council which have a bearing on the achievement of its objective for Council Tax:

- Central Government policy in relation to deficit reduction
- The requirement for the Council to achieve further expenditure reductions whilst maintaining the quality of services together with ensuring that existing plans are fully implemented
- The continuing need for capital investment

The Council is planning for significant reductions in Government Support over the next 4 years, estimated at approximately £17m. This amount forms a significant proportion of the overall funding gap identified for the next 4 years of £30m. Coming on top of a similar level of reduction over the past 4 years, this represents a considerable challenge to the Council.

The Council will continue to need to ensure that the following are achieved:

- That all spending is managed within the overall agreed budget
- That the headcount of the Council is reduced
- That the proposed Shared Staffing Arrangement with the London Borough of Wandsworth yields its target level of savings
- That the Commissioning process continues to yield real savings whilst maintaining excellent service standards
- That the Capital Programme is set at a prudent, affordable level to achieve the Council's priorities

FORWARD LOOK

The Council's key challenges for 2015/16 and beyond are:

- Achievement of Council Tax goals in the light of continued reductions in Government funding and increasing demand for services
- Ensuring the affordability of the large capital programme
- Delivering the Shared Staffing Arrangement with Wandsworth and the consequent savings
- Delivering further savings through the Commissioning process
- Managing the financial implications of the changes to care funding
- Maintaining sufficient reserves to allow the Council to deal with any unexpected short term financial problems e.g. higher than budgeted inflation
- Ensuring that the Council's shared Children's Services company, AfC, is able to realise its target savings whilst coping with increasing demand for services.

REVIEW OF 2014/15

The Council's key achievements in 2014/15 were:

- No increase in Council Tax for the 6th consecutive year
- The achievement of £4.0m of budgeted efficiency savings through the re-procurement of contracts, restructuring of services and generation of additional income.
- The Council has continued its Capital investment programme which has since 2010 funded:
 - The creation of 3,059 primary school places, with the current programme funding a further 931 new places.
 - The creation of 450 secondary school places, with the current programme funding a further 1,350 new places.
 - The creation of 659 6th form places in the borough's secondary schools, and a further 821 funded in the current programme.
 - The repair of approximately 45,000 potholes.
 - The completion of phase one of the Uplift Programme in Hampton North, Ham, Whitton, Barnes and Mortlake.

The 2014/15 total was the largest annual spend in the Borough's history and the current 5 year programme envisages further investment of over £120m, of which over £75m relates to Education schemes.

- The Council has maintained or improved its overall satisfaction ratings, all of which exceed national benchmarks:

Measure	2013 (%)	2014 (%)	Change (%)	Bench-mark (%)
Satisfied with the local area	96	96	0	82
Satisfied with the way the Council runs things	83	83	0	68
Agree that the Council provides value for money	57	62	+5	51

The full results of the survey are available at:

https://consultation.richmond.gov.uk/acs/residents_2014

REVENUE BUDGET AND OUTTURN

The Council underspent by £2.7m (2.5%) in 2014/15 against a budget of £109m. £1.7m of the underspend will be applied to reducing Council Tax in accordance with the Council's Budget Policies (Cabinet 9/7/14) with the remainder, subject to Cabinet decision, being transferred to the Invest to Save Fund.

Directorate	Budget £000	Outturn £000	Variance £000
Education & Children's Services	32,358	33,903	1,545
Adult & Community Services	74,078	72,897	(1,181)
Environment	22,444	21,435	(1,009)
Finance & Corporate Services	22,159	21,078	(1,081)
Central Items, Contingencies and Non ringfenced grants:			
Central Items and Contingencies	12,635	11,679	(956)
Non ringfenced grants (e.g. RSG, NNDR etc.)	(54,489)	(54,488)	1
Total	109,185	106,504	(2,681)

There were over and underspends across the Directorates, reflecting the wide range of services provided, that contributed to the overall net underspend position. Full details are available in the individual directorate outturn reports on the Council's website (www.richmond.gov.uk). The most significant items to note in each directorate are:

Education & Children's Services

The Council's contract with Achieving for Children (AfC) has now been fully operational for one year. The outturn position shows an overall over spend of £1.545m on Richmond's services. The main areas of over spend relate to Children's Social Care Services (£892k) and Special Educational Needs Transport (£480k).

Adult & Community Services

The Directorate underspent by £1.181m. The largest single element relates to Housing Benefit overpayments (£657k). This figure represents the increase in the total value of identified overpayments of Housing Benefit. The total debt outstanding is now £4.5m. The large increase has arisen from a combined HMRC / DWP drive to identify overpayments using real time earnings information which had not previously been available. Based on historic collection rates, the bad debt provision against HB overpayments stands at 25% of the total. The Council is monitoring the position closely, both in relation to the new HMRC / DWP initiative and the potential impact of the implementation of Universal Credit to assess whether the current approach is sufficiently robust.

There were also significant underspends on Supported Housing Services (£224k), Commissioning, Corporate Policy and Strategy Division (£332k) and Directorate Management, Finance and Resources (£237k).

Environment Directorate

The net underspend position for the Directorate (£1.009m) arose from the three main groups of services, namely; Property, Parks and Sustainability (£148k overspend); Development and Street Scene (£788k additional income / underspend) and Traffic and Transport (£843k additional income / underspend). Offset against these were a number of items, the most significant of which was the cost of the procurement process for the new Total Facilities Management contract of £332k.

Finance & Corporate Services (FCS)

The Directorate underspent by £1.081m, the main contributing services being Shared Services (HR, Legal, Internal Audit and Pensions Administration) with an underspend of £255k and Non Distributed Costs (reduced contributions to the Pension Fund arising from schools becoming academies) with an underspend of £325k. In addition there were a range of smaller underspends on Electoral Services, Revenues and Benefits, Corporate Management and the Carbon Reduction Commitment budget.

Central Items & Contingency

The main element of the underspend related to the contingency for the pay award (£625k). This was not required as the award was implemented late in the financial year and not backdated to the start of the year.

CAPITAL OUTTURN

The total spend in 2014/15 of £73m is the largest ever annual total spent on the capital programme. Over half the programme (£40m) related to schools projects which included the provision of primary places, building sixth forms in every secondary school and continuing the academies works funded by the Government. A further £8m was invested in the Borough's infrastructure including TfL and Council funded road and pavement schemes, as well as Uplift schemes. The Council also made a further capital loan to WLWA which assists them in financing new waste facilities as well as generating an interest return for the Council – a development which is expected save the Council in excess of £1m per annum when it is completed.

Further details of specific capital schemes are available in the detailed directorate outturn reports. These are available on the Council's website: <http://www.richmond.gov.uk/>

Directorate	Budget £000	Outturn £000	Slippage / rephasing £000	Variance £000
Education & Children's Services	43,685	40,470	3,215	0
Adult & Community Services	4,464	3,499	965	0
Environment Directorate	22,955	22,477	478	0
Finance & Corporate Services	8,228	6,395	1,813	(20)
Total	79,332	72,841	6,471	(20)

REVENUE RESERVES

As at the 31st March 2015, the Council held £27.4m (£26.2m at 31st March 2014) in earmarked revenue reserves (excluding grants and schools).

The most significant usage of earmarked reserves was:

Council Tax Freeze Grant	£1.8m towards freezing Council Tax
Invest to Save Fund	£0.7m to fund redundancies and AfC set up costs
Project Development Reserve	£0.5m to fund ICT & Haymarket site feasibility costs
Repair and Renewals Fund	£1.3m to fund one off projects

The most significant contributions to earmarked reserves:

Council Tax Freeze Grant received 14/15	£2.4m
Budgeted savings to hold down Council Tax	£1.7m
Repairs & Renewals Fund repayment	£0.9m
Invest to Save Fund additional funding	£1.0m

The Council also holds a non-earmarked General Reserve to protect against unexpected fluctuations in financial position / budget and to provide short term Council Tax protection against the impact of major changes in funding. This reserve stood at £9.9m or 6.4% of the Council's Budget Requirement as at 31st March 2015. No money was used or contributed to this reserve in year and it has been maintained within the Council's stated policy objective of 5% - 10% of its Budget Requirement.

In addition the Council held £10.9m (£11.7m at 31st March 2014) in schools reserves as at 31st March 2015, and £11.2m (£10.8m at 31st March 2014) of earmarked grant reserves. School's reserves have reduced by £0.8m in 2014/15. These reserves consist of unspent ring-fenced Dedicated Schools Grant and school's revenue balances brought forward which are outside the direct control of the Council.

Further detail on all earmarked reserves is available in Note 13.

PENSIONS DEFICIT

The accounts show a deficit in the Pension Fund of £191.3m at 31 March 2015 (increased from £156.3m at 31 March 2014). This figure is calculated by the Council's Actuary and is an estimate of the shortfall in funds available to the Pension Fund to meet all of its liabilities. The calculation is heavily dependent on the assumptions made by the Actuary about factors such as investment return, longevity, and future inflation rates. The main reason for the increase in the deficit is changes to market conditions leading to a less beneficial investment return. The Council has a 20 year plan in place to recover the deficit. In addition, the changes following the Hutton Review of public sector pensions have been implemented from April 2014. These changes are expected to reduce the overall cost of pensions to Councils.

SHARED SERVICES AND GROUP ACCOUNTS

In line with the Council's Commissioning strategy the organisation continues to share services with other Local Authorities as well as commission services in more effective ways. During 2014/15 the Council shared the following services:

- **South London Legal Partnership** – On 1st October 2013 this partnership joined together the legal services of LB Richmond upon Thames, RB Kingston, LB Merton and LB Sutton and is the first 4 borough shared legal service in London. The partnership staff are employed by LB Merton. For more information please see:
http://moderngov.richmond.gov.uk/documents/s38843/Proposal_for_a_four_borough_shared_Legal_Service.pdf.

- **Internal Audit & Investigations Service** – A shared service with the RB Kingston was established on 1st June 2012. The service is hosted (and staff employed) by LB Richmond upon Thames. The service provides the statutory internal audit service for both councils and provides an anti-fraud and corruption service by carrying out investigations of suspected financial fraud and irregularity. RB Kingston are charged on the basis of time spent and an agreed audit day rate. Services are also provided to AfC, again on an agreed audit day rate. The Fraud Investigation service transferred to Wandsworth on 1st April 2015 which is an immaterial post balance sheet event.
- **Human Resources** – Since 1st April 2012 the Council's Human Resource (HR) services have been delivered via a shared service between LB Richmond upon Thames and RB Kingston (the lead borough). The service includes recruitment, employment contracts, advice on terms and conditions, payroll, employee relations advice and the provision of learning and development. All HR staff are employed by and based at RB Kingston. The Council has given notice to the shared service of its intention to leave the arrangement, pending the creation of a successor shared service with Wandsworth. Officers are working towards transferring to this new service during 2016/17.
- **Youth Offending Service** – RB Kingston & LB Richmond upon Thames' youth offending services formally merged into a shared service in June 2013. The new service is a multi-agency partnership, the partners of whom jointly resource a multi-disciplinary team. The aim of the service is to reduce the likelihood of re-offending by children and young people, protect the public and the child or young person, and ensure that the sentence is served. The service is governed at a national level by the Youth Justice Board (Ministry of Justice) and at local level by the joint Youth Offending Service Management Board. The service is hosted by RB Kingston, but staff are still paid under their home authority. From 1 April 2014, the Youth Offending Service was transferred into AfC (see below).
- **Young People Substance Misuse Service** – This is a shared service commissioned and developed by LB Richmond upon Thames and RB Kingston, which has been operational since 1st April 2011. The key drivers for this service were the ongoing reductions in funding from the National Treatment Agency (from 1st April 2013, part of Public Health England), local efficiencies and the need to improve the delivery model to meet the identified needs and quality standards. The key aim of the service is to provide specialist substance misuse treatment for young people and their families and support for universal services to respond to substance misuse issues. From 1 April 2014, the Youth Offending Service was transferred into AfC (see below).
- **Regulatory Services** – Commercial Environmental Health, Trading Standards, Licensing and Air Quality services are now part of the Joint Regulatory Services Partnership with the London Borough of Merton. The shared service commenced on the 1st August 2014.
- **Pensions Administration** – The Council's Pensions Administration Service was transferred to Wandsworth Borough Council with effect from 1st March 2014. The intention was to improve the resilience of the service which, as a section of 3 staff, found it difficult to maintain service standards during periods of staff absence or when a vacancy arose. The Council will monitor the performance of the shared service through quarterly monitoring meetings.

The Council is pursuing a Shared Staffing Arrangement with LB Wandsworth whereby a single combined staffing structure will provide services to both boroughs. The arrangement is intended to contribute towards the Council's £30m savings target over the next four years. It should be noted

that the arrangement does not constitute a merger of the two boroughs. Each will retain its own sovereignty.

There is no material impact on the Council's 2014/15 financial position other than the shared service arrangements detailed above.

In addition to sharing services the Council has identified 2 organisations where the partnership relationship is sufficient to justify producing group accounts.

- **Orleans House Trust** – The Council is sole Trustee of the Orleans House Trust. The Trust is responsible for the preservation of the bequeathed Orleans House Gallery and art collection. Previously the Council was not able to benefit from the assets of the Trust as there was a clear separation between the operations of the Trust and the cultural services of the Council. During 2013/14 a formal management agreement was signed which enabled the Trust and the Council to work more closely together in delivering joint objectives whilst ensuring that the terms of the original bequest are honoured. The objectives of both organisations will be delivered by the same team located at the Orleans House Premises. The Council has assessed that the management agreement effectively formalises the sharing of benefits from the assets of the Trust and the Council and that this satisfies the conditions for group accounts reporting. The Accounts therefore present the Orleans House Trust as a subsidiary of the Council.
- **Achieving for Children** - AfC was established on 5th February 2014 and was operational from 1 April 2014. It is a Community Interest Company that is jointly owned by the LB Richmond and RB Kingston. Both Councils have commissioned Children's and Educational Services from AfC from 2014/15 and it is anticipated that AfC will begin trading with other organisations in the future. Full Group Accounts are reported from 2014/15, with no comparator available due to the immaterial level of transactions in that year, as 2014/15 is their first year of trading.

SIGNIFICANT ITEMS TO NOTE

There are a number of significant items included in the detail of the Accounts:

- Capital receipts totalling £5.3m were received in 2014/15 (£4.1m in 2013/14) for the sale of various Council assets including the sale of Laurel Dene (old house) for £1.6m and preserved right to buy receipts of £3.4m.
- A contribution was made to Network Rail of £1.6m towards the improvement and enhancement works they have carried out at Twickenham Station. A grant of £1.6m was received from the Greater London Authority to reimburse Richmond for this contribution.
- A S106 Contribution of £1.3m received from Brewery Wharf Developers the majority of which is allocated to the provision of Affordable Housing.
- Council has paid £6.5m for the purchase of the freehold interest in properties in King Street, Twickenham comprising of three retail units together with self-contained office accommodation above and car parking area to the rear.
- In 2014/15 the Council made a loan of £5.6m to the West London Waste Authority (in addition to £2.4m in 2013/14). This loan will form part of an overall loan of £15.0m, payable over three years, depending upon completion of milestone events during the construction of the waste facility it is financing. Further details can be found from the following link:

<https://cabnet.richmond.gov.uk/documents/s41063/West%20London%20Waste%20Authority%20residual%20waste%20funding%20issues.pdf>

- Achieving for Children (AfC) is a Community Interest Company limited by guarantee jointly owned with the London Borough of Richmond and operating under the leadership of a Joint Director of Children's Services. The company has been set up to deliver integrated, high-quality services for children across both boroughs and started trading on 1 April 2014.

AfC offers Richmond an opportunity to pool facilities, staff talents and share assets with a neighbouring borough. The main benefits are greater capacity in safeguarding and looking after the most vulnerable children as well as providing the highest quality services to support our schools. AfC strive for improvements in performance whilst driving down costs. Without this initiative Richmond would have had to have made significant service cuts to their Learning & Children's Services to meet the medium term requirements of a reducing financial envelope.

The Councils have an ownership and contractual relationship with AfC. This is explained further in the Note 35 disclosure on Related Parties.

The existence of AfC has led to the need for Group Accounts for both parent boroughs in 2014/15. The losses realised by AfC in 2014/15, its first year of trading, are consolidated with the Council's single entity accounts in the Group Accounts. Further information regarding AfC's financial performance and position can be seen in the Consolidated Group Accounts section of this document.

The Council entered into the following arrangements that will significantly affect the Accounts after the 31st March 2015:

- In February 2011, Cabinet agreed to a Council wide Efficiency and Transformation Programme which was designed to achieve a new strategic direction for the Council. As part of this programme, the Council has developed and procured a Total Facilities Management (TFM) approach to providing property and facilities services across its property, assets and estate, utilising a single provider to deliver, manage and integrate the services. The contract was awarded to Babcock International and went live with effect from 30th April 2015.
- The Council has been working with Richmond upon Thames College since 2012 to consider the redevelopment of the College's existing site on Egerton Road in Twickenham. In 2013 Haymarket Media Group, an international media company based in the Borough became involved and an overarching programme was established to drive the redevelopment forward. Over the last two years significant work has been undertaken by the Council with partners, the College, Haymarket, Harlequins (a site neighbour), Clarendon School and Waldegrave School to design an ambitious Education and Enterprise Campus for the College site. The planned Campus will deliver new college buildings, a new secondary school, a new building for Clarendon School's secondary pupils, and a "tech hub" for Haymarket which Campus students will access through the Haymarket Skills Academy. The scheme will also include a residential development on the balance of the site that will help support the College's re-build costs.

STATEMENT OF RESPONSIBILITIES

Responsibilities of the Council

The Council is required to:

- make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this Council, that officer is the Director of Finance and Corporate Services;
- manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets;
- approve the Statement of Accounts.

Responsibilities of the Director of Finance and Corporate Services

The Director of Finance and Corporate Services is responsible for the preparation of the Council's Statement of Accounts, including the Pension Fund, in accordance with proper practices as set out in the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing the Statement of Accounts, the Director of Finance and Corporate Services has:

- selected suitable accounting policies, and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with The Code.

The Director of Finance and Corporate Services has also:

- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

Certificate

I certify that the Statement of Accounts gives a true and fair view of the financial position of the London Borough of Richmond upon Thames Council as at the 31 March 2015 and its income and expenditure for the year ended 31 March 2015.

Mark Maidment

Director of Finance and Corporate Services

21st September 2015

CERTIFICATE OF APPROVAL

These financial statements were approved by the Statutory Accounts Committee on 21st September 2015.

Councillor Lord True

Chairman

Statutory Accounts Committee

21st September 2015

Date authorised for issue: This statement of accounts is authorised for issue on 21st September 2015 and any events up to this date are reflected in the note on events after the Balance Sheet date – see Note 4.

THE CORE FINANCIAL STATEMENTS

COMPREHENSIVE INCOME & EXPENDITURE STATEMENT

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices, rather than the amount to be funded from taxation. Authorities raise taxation to cover expenditure in accordance with regulations; this may be different from the accounting cost. The net position for Council Tax setting purposes is shown in the balance of the Movement in Reserves Statement.

	Notes	31 March 2015			31 March 2014		
		Expenditure	Income	Net	Expenditure	Income	Net
		£000	£000	£000	£000	£000	£000
Central Services to the Public		6,807	(3,288)	3,519	6,584	(3,730)	2,854
Cultural & Related Services *		21,994	(4,738)	17,256	17,063	(4,589)	12,474
Environmental & Regulatory Services		22,975	(6,422)	16,553	19,834	(6,002)	13,832
Planning Services		9,493	(4,071)	5,422	8,755	(3,168)	5,587
Education and Children's Services		171,297	(119,372)	51,925	157,303	(113,123)	44,180
Highways and Transport Services *		29,233	(15,514)	13,719	25,248	(14,494)	10,754
Housing Services (General Fund)		82,819	(76,195)	6,624	80,618	(73,174)	7,444
Adult Social Care		77,267	(19,672)	57,595	76,457	(16,756)	59,701
Public Health		8,283	(8,094)	189	8,062	(8,062)	0
Corporate and Democratic Core		3,826	(184)	3,642	3,229	(53)	3,176
Non Distributed Costs ***		(3,512)	(30)	(3,542)	70	(10)	60
Cost Of Services		430,482	(257,580)	172,902	403,223	(243,161)	160,062
Other Operating Expenditure *	7	8,730	(11,262)	(2,532)	14,586	(6,349)	8,237
Financing and Investment Income and Expenditure	8	16,716	(8,100)	8,616	17,453	(7,345)	10,108
Taxation and Non-Specific Grant Income	9	2,021	(178,748)	(176,727)	3,621	(183,286)	(179,665)
(Surplus) or Deficit on Provision of Services		457,949	(455,690)	2,259	438,883	(440,141)	(1,258)
(Surplus) or deficit on revaluation of Property, Plant & Equipment	16	0	(52,789)	(52,789)	0	(17,178)	(17,178)
Actuarial (gains)/losses on pension assets/liabilities	37	35,368	0	35,368	0	(28,278)	(28,278)
Other Comprehensive Income and Expenditure **		35,368	(52,789)	(17,421)	0	(45,456)	(45,456)
Total Comprehensive Income and Expenditure		493,317	(508,479)	(15,162)	438,883	(485,597)	(46,714)

* These lines include one off unrealised revaluation losses in respect of properties revalued in 2014/15 financial year. Further information on revaluations is available in Note 16

** The Council has no material items that may be re-classifiable to Cost of Service when future conditions are met

*** The negative expenditure in 14/15 relates to the transfer of staff and their related pensions costs to AfC, offsetting pensions contributions made in prior periods.

MOVEMENT IN RESERVES STATEMENT

This statement shows the movement in the year on the different reserves held by the Council, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation) and 'unusable reserves'. The Surplus or (Deficit) on the Provision of Services line shows the true economic cost of providing the Council's services, more details of which are shown in the Comprehensive Income and Expenditure Statement. These are different from the statutory amounts required to be charged to the General Fund Balance for Council Tax setting purposes. The Net Increase /Decrease before Transfers to Earmarked Reserves line shows the change to the statutory General Fund Balance before any discretionary transfers to or from earmarked reserves undertaken by the Council.

	Notes	General Fund Balance	Earmarked GF Reserves	Capital Receipts Reserve	Capital Grants Unapplied	Total Usable Reserves	Total Unusable Reserves	Total Council Reserves
		£000	£000	£000	£000	£000	£000	£000
Balance at 31 March 2013		(9,956)	(53,502)	(8,239)	(4,820)	(76,517)	(457,088)	(533,605)
Movement in reserves during 2013/14								
(Surplus) or deficit on provision of services	C/I&E	(1,258)	0	0	0	(1,258)	0	(1,258)
Other Comprehensive Expenditure and Income	C/I&E	(45,456)	0	0	0	(45,456)	75	(45,381)
Total Comprehensive Expenditure and Income		(46,714)	0	0	0	(46,714)	75	(46,639)
Adjustments between accounting basis & funding basis under regulations	12	51,528	0	6,340	609	58,477	(58,477)	0
Net Increase/Decrease before Transfers to Earmarked Reserves		4,814	0	6,340	609	11,763	(58,402)	(46,639)
Transfers to/from Earmarked Reserves	13	(4,814)	4,814	0	0	0	0	0
Increase/Decrease (movement) in Year		0	4,814	6,340	609	11,763	(58,402)	(46,639)
Balance at 31 March 2014		(9,956)	(48,688)	(1,899)	(4,211)	(64,754)	(515,490)	(580,244)
Movement in reserves during 2014/15								
(Surplus) or deficit on provision of services	C/I&E	2,259	0	0	0	2,259	0	2,259
Other Comprehensive Expenditure and Income	C/I&E	(17,421)	0	0	0	(17,421)	0	(17,421)
Total Comprehensive Expenditure and Income		(15,162)	0	0	0	(15,162)	0	(15,162)
Adjustments between accounting basis & funding basis under regulations	12	14,349	0	(4)	(2,052)	12,293	(12,293)	0
Net Increase/Decrease before Transfers to Earmarked Reserves		(813)	0	(4)	(2,052)	(2,869)	(12,293)	(15,162)
Transfers to/from Earmarked Reserves	13	813	(813)	0	0	0	0	0
Increase/Decrease (movement) in Year		0	(813)	(4)	(2,052)	(2,869)	(12,293)	(15,162)
Balance at 31 March 2015		(9,956)	(49,501)	(1,903)	(6,263)	(67,623)	(527,783)	(595,406)

BALANCE SHEET

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Council. The net assets of the authority (assets less liabilities) are matched by the reserves held by the authority. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the Council may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use. The second category of reserves are those that the Council is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets were sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

	Notes	31 March 2015 £000	31 March 2014 £000
NET ASSETS			
Property, Plant & Equipment	16	825,746	753,521
Heritage Assets	17	2,747	2,751
Investment Property	18	14,301	7,308
Intangible Assets	19	219	292
Long Term Investments	27	2,250	2,250
Long Term Debtors	23&27	17,728	12,355
Long Term Assets		862,991	778,477
Short Term Investments	27	8,638	42,281
Assets Held for Sale	22	1,687	1,687
Inventories		45	64
Short Term Debtors	23	49,740	26,601
Cash and Cash Equivalents	27	17,829	10,073
Current Assets		77,939	80,706
Short Term Borrowing	27	(2,203)	(4,447)
Short term Creditors	24	(46,612)	(41,317)
Provisions	25	(2,714)	(2,100)
Current Liabilities		(51,529)	(47,864)
Long Term Creditors	24	(1,247)	(1,592)
Grants Receipts in Advance - Capital	24	(6,404)	(3,300)
Provisions	25	(270)	(239)
Long Term Borrowing	27	(66,948)	(40,861)
Other Long Term Liabilities	26	(219,126)	(185,083)
Long Term Liabilities		(293,995)	(231,075)
Net Assets		595,406	580,244
TOTAL RESERVES			
Usable Reserves		(67,623)	(64,754)
Unusable Reserves		(527,783)	(515,490)
Total Reserves		(595,406)	(580,244)

CASH FLOW STATEMENT

The Cash Flow Statement shows the changes in cash and cash equivalents of the Council during the reporting period. The statement shows how the Council generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Council are funded by way of taxation and grant income or from the recipients of services provided by the Council. Cash flows on investing activities include capital expenditure and changes in levels of short and long term investments (i.e. cash flows associated with assets). Cash flows on financing activities primarily include changes in long and short term borrowing and changes to principal balances on finance leases (i.e. include the changes to external borrowing of the Council).

	Notes	31 March	31 March
		2015 £000	2014 £000
Net (surplus) or deficit on the provision of services		2,259	(1,258)
Adjustments to net surplus or deficit on the provision of services for non-cash movements		(17,826)	(21,907)
Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities		5,450	4,099
Net cash flows from Operating Activities		(10,117)	(19,066)
Investing Activities	30	22,804	23,370
Financing Activities	31	(20,443)	(3,893)
Net (increase) or decrease in cash and cash equivalents		(7,756)	411
Cash and cash equivalents at the beginning of the reporting period		10,073	10,484
Cash and cash equivalents at the end of the reporting period		17,829	10,073
Which is made up of the following:			
Cash held by the Council		28	68
Bank Current Accounts		(3,699)	(4,795)
Short term readily convertible Investments		21,500	14,800
		17,829	10,073

NOTES TO THE CORE FINANCIAL STATEMENTS

SINGLE ENTITY ACCOUNTS

Note 1 ACCOUNTING POLICIES AND STANDARDS	19
Note 2 RESTATEMENT OF PRIOR YEAR FIGURES	22
Note 3 ACQUIRED AND DISCONTINUED OPERATIONS	22
Note 4 EVENTS AFTER THE BALANCE SHEET DATE	22
Note 5 AMOUNTS REPORTED FOR RESOURCE ALLOCATION DECISIONS	22
Note 6 MATERIAL ITEMS OF INCOME AND EXPENSE	25
Note 7 OTHER OPERATING EXPENDITURE	26
Note 8 FINANCING AND INVESTMENT INCOME AND EXPENDITURE	26
Note 9 TAXATION AND NON-SPECIFIC GRANT INCOME	27
Note 10 DEDICATED SCHOOLS GRANT AND SCHOOL BUDGETS	27
Note 11 INCOME FROM GRANTS AND CONTRIBUTIONS	28
Note 12 ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS	31
Note 13 TRANSFERS TO/FROM EARMARKED RESERVES	35
Note 14 USABLE RESERVES	37
Note 15 UNUSABLE RESERVES	37
Note 16 PROPERTY, PLANT AND EQUIPMENT	38
Note 17 HERITAGE ASSETS	41
Note 18 INVESTMENT PROPERTIES	42
Note 19 INTANGIBLE ASSETS	43
Note 20 PFI AND SIMILAR CONTRACTS	43
Note 21 CAPITAL EXPENDITURE AND CAPITAL FINANCING	45
Note 22 ASSETS HELD FOR SALE	46
Note 23 DEBTORS	47
Note 24 CREDITORS	47
Note 25 PROVISIONS	48
Note 26 LONG TERM LIABILITIES	49
Note 27 FINANCIAL INSTRUMENTS	50
Note 28 LEASES	52
Note 29 CASH FLOW STATEMENT – OPERATING ACTIVITIES	56
Note 30 CASH FLOW STATEMENT – INVESTING ACTIVITIES	56
Note 31 CASH FLOW STATEMENT – FINANCING ACTIVITIES	56
Note 32 MEMBERS ALLOWANCES	57
Note 33 OFFICERS' REMUNERATION	57
Note 34 EXTERNAL AUDIT COSTS	59
Note 35 RELATED PARTIES	59
Note 36 PENSION SCHEMES ACCOUNTED FOR AS DEFINED CONTRIBUTIONS SCHEMES	63
Note 37 DEFINED BENEFIT PENSION SCHEMES	64
Note 38 INSURANCE	68
Note 39 GROUP RELATIONSHIPS	69
Note 40 POOLED BUDGETS	70
Note 41 HOME LOANS UNIT	71
Note 42 TRUST FUNDS	72
Note 43 ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY	73
Note 44 CONTINGENT LIABILITIES	74
Note 45 CONTINGENT ASSETS	75
Note 46 NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS	76
Note G1 PROPERTY, PLANT AND EQUIPMENT AND HERITAGE ASSETS	83
Note G2 GROUP RESERVES	83
Note G3 NOTES TO THE GROUP CASH FLOW STATEMENT	84

NOTES TO THE CORE FINANCIAL STATEMENTS

Note G4 SUMMARY ACCOUNTS OF JOINT VENTURE	84
Note G5 MAJOR SOURCE OF ESTIMATION UNCERTAINTY FOR THE GROUP.....	85
Note C1 NNDR RATEABLE VALUE AND MULTIPLIER	88
Note C2 COUNCIL TAX BASE	88
Note C3 PRECEPTS ON THE COLLECTION FUND.....	89
Note C4 COLLECTION FUND BALANCES	89
Note P1 DESCRIPTION AND OPERATION OF THE FUND.....	92
Note P2 PENSION FUND ACCOUNTING POLICIES	94
Note P3 MEMBERSHIP OF THE FUND	96
Note P4 BASIS OF ACTUARIAL VALUATION.....	98
Note P5 ACTUARIAL VALUATION – RESULTS.....	98
Note P6 ACTUARIAL PRESENT VALUE OF PROMISED RETIREMENT BENEFITS FOR THE PURPOSES OF IAS 26.....	99
Note P7 CONTRIBUTIONS AND BENEFITS.....	100
Note P8 PAYMENTS TO AND ON ACCOUNT OF LEAVERS	101
Note P9 ADDITIONAL VOLUNTARY CONTRIBUTIONS.....	101
Note P10 ANALYSIS OF ADMINISTRATION & GOVERNANCE COSTS.....	101
Note P11 INVESTMENT PRINCIPLES.....	102
Note P12 RECONCILIATION OF MOVEMENT IN INVESTMENTS	103
Note P13 INVESTMENT TRANSACTION COSTS	104
Note P14 INFORMATION ON ASSETS UNDER MANAGEMENT	105
Note P15 STATUS OF INVESTMENTS UNDER MANAGEMENT	106
Note P16 VALUATION OF FUNDS UNDER MANAGEMENT	107
Note P17 RESTRICTIONS AFFECTING THE REALISATION OF INVESTMENTS	108
Note P18 INFORMATION ON ASSETS DIRECTLY HELD	108
Note P19 FINANCIAL INSTRUMENTS.....	109
Note P19a CLASSIFICATION OF FINANCIAL INSTRUMENTS	109
Note P19b NET GAINS AND LOSSES ON FINANCIAL INSTRUMENTS	109
Note P19c FAIR VALUE OF FINANCIAL INSTRUMENTS AND LIABILITIES	110
Note P19d VALUATION OF FINANCIAL INSTRUMENTS CARRIED AT FAIR VALUE	110
Note P20 NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS.....	110
Note P21 MATERIAL TRANSACTIONS WITH RELATED PARTIES	113
Note P22 CONTINGENT ASSETS AND LIABILITIES.....	113
Note P23 EVENTS AFTER THE REPORTING DATE.....	113

HOW THE ACCOUNTS ARE PREPARED

NOTE 1 ACCOUNTING POLICIES AND STANDARDS

Accounting Policies

The Statement of Accounts summarises the Council's transactions for the 2014/15 financial year and its year-end position at 31 March 2015. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2011. These regulations also require that the Accounts be prepared in accordance with proper accounting practices. These practices comprise the following:

- Code of Practice on Local Authority Accounting in the United Kingdom 2014/15,
- Service Reporting Code of Practice 2014/15
- All relevant approved accounting standards issued by the International Accounting Standards Board (IASB) and the International Financial Reporting Issues Committee (IFRIC)
- Relevant statutory guidance issued by Government

The Council has agreed and followed a detailed set of Accounting Policies in the preparation of these Accounts, a copy of which are available in Technical Annex 1 to these Accounts.

The most significant policies to note are:

- **Recognition of Income and Expenditure**

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

Income - Revenue from the sale of goods is recognised when the Council transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Council. Revenue from the provision of services is recognised when it is probable that economic benefits or service potential associated with the transaction will flow to the Council.

Expenditure - Supplies are recorded as expenditure when they are consumed. Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.

- **Property Plant and Equipment**

Recognition - Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably.

Measurement - Assets are initially measured at cost, comprising the purchase price and any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Revaluation - Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but no less often than every five years.

Impairment - Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Depreciation - Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives

- **Interests in Companies and Other Entities (updated in 2014/15)**

Where the Council assess that its relationship with another entity is classified as a Subsidiary, Associate, or Joint Venture it will present its accounts to reflect these interests as follows:

Subsidiary – An entity will be a subsidiary where the Council controls it. This control is determined by power over the entity, exposure or rights to returns from the entity, and the ability to affect the amount of those returns. Where material, the Council will consolidate the accounts of this entity into its own accounts on a line by line basis. 100% of all transactions and balances will be consolidated into the Council's Accounts and the Council will present both single entity and consolidated group entity Accounts.

Associate – An entity will be an Associate where the Council assesses that it has significant influence over the operations of another entity. Where this is the case the interest will be represented in the Council's Accounts using the equity method. The original investment will be adjusted for the current share of the net assets and the relevant share of profit or loss is recognised in the Comprehensive Income and Expenditure Account.

Joint Entities – These are either Joint Ventures or Joint Operations depending on the basis of asset/liabilities allocation between the controlling entities. If the Council enters into an agreement whereby there is joint control over another entity it will, where material, consolidate this interest using the proportionate line by line method. This entails consolidating the other entity's Accounts with the Council's Accounts in line with the proportion of control that is held.

- **Pension Schemes**

There are 3 pension schemes available to Council employees:

Teachers' Pension Scheme is available to teachers

National Health Service Pension Scheme is available to staff transferring from the NHS

Local Government Pensions Scheme (LGPS) is available to all other staff

These are all Defined Benefit schemes, but the first two are accounted for as Defined Contribution schemes due to their nature (see Note 36 for further information).

For Defined Contributions schemes, the payments are accounted for on an accruals basis with no adjustment under IAS 19.

The LGPS is accounted for as required by IAS 19 to show the cost of benefits earned in the year of account against the relevant service. This uses figures provided by the Actuary in assessing the current value of benefits earned during the year, the impact of decisions or changes made during the year, and interest and re-measurement costs. These costs are then adjusted in the Movement in Reserves Statement to ensure only the cash paid to the Pension Fund is charged to the General Fund in the year.

Critical Judgements in Applying Accounting Policies

In applying the accounting policies (set out in Technical Annex 1 and above), the Council has made certain judgements about transactions, relationships, and uncertainty about future events. The critical judgements made in the Statement of Accounts are:

- a) There is a high degree of uncertainty around the future funding for local government. In addressing the future risks that arise from this uncertainty the Council believes there are no indications that assets need to be impaired as a result of a need to close facilities and reduce levels of service provision.
- b) In view of the deteriorating economic position and the uncertainty over future funding levels, the Council has planned efficiency savings. Staffing levels have been reduced significantly and the cost of redundancies has generally been met from savings and reserves. An

earmarked reserve (Invest to Save Reserve - £2.6 million at 31 March 2015) has been established to meet the cost of implementing future efficiency savings, including redundancy costs.

- c) The Council has established a Trust Fund that controls donated assets comprising of an historic building, adjacent properties, and an extensive art collection. During 2013/14 an ongoing agreement was put in place between the Council and the Trust which records both parties' respective responsibilities in relation to their common purpose. The Trust continues to be assessed as a Subsidiary and has been included in the Council's consolidated Group Accounts on this basis.
- d) During 2013/14, both the Council and the RB of Kingston upon Thames set up a community interest company called Achieving for Children (AfC) to provide their Children's Services. The aim of AfC is to focus on providing high quality frontline services by creating economies of scale and reducing management and overhead costs. The company was registered at Companies House in February 2014 became fully operational on 1 April 2014.

Both Councils have joint control over the company and as such it is judged that the company is a Joint Entity (Joint Venture). There were minimal transactions in 2013/14, therefore no consolidation adjustments have been made to the Accounts that year. A separate Group Financial Statement is presented for 2014/15. The Council's interest is 50% as both boroughs hold an equal share in AfC. AfC has been assessed as a going concern despite significant losses reported in the first year of trading.

Accounting Standards Issued Not Yet Adopted

The Code of Practice on Local Authority Accounting in the United Kingdom 2015/16 (the Code) introduces a number of changes in accounting policies which will need to be adopted fully by the Council in the 2015/16 financial statements. The changes relate to the following areas:

- Fair Value
- Annual improvements to the IFRS 2011-2013 Cycle
- Levies

Fair Value changes would have impacted on the 2014/15 Accounts if they had been introduced this year. However, this impact is not quantifiable as it is reliant on future market conditions which are volatile. The IFRS Cycle and Levies would have had no impact had they had been introduced this year. Further details on the changes and impact of these changes are available in Technical Annex 1.

NOTES TO THE COMPREHENSIVE INCOME AND EXPENDITURE ACCOUNT**NOTE 2 RESTATEMENT OF PRIOR YEAR FIGURES**

Restatement is only undertaken where there is a change in accounting policies. Where notes or primary statements have been updated the relevant figures are marked as 'restated'.

No restatement is required for 2013/14 comparative figures as there have not been any changes to the Council's accounting policies which require retrospective adjustment.

NOTE 3 ACQUIRED AND DISCONTINUED OPERATIONS

There were no material acquired or discontinued operations in 2014/15 to report. Public Health responsibilities with transactions totalling £8.062m were transferred to the Council in 2013/14.

NOTE 4 EVENTS AFTER THE BALANCE SHEET DATE

In February 2011, Cabinet agreed to a Council wide Efficiency and Transformation Programme which was designed to achieve a new strategic direction for the Council. As part of this programme, the Council has developed and procured a Total Facilities Management (TFM) approach to providing property and facilities services across its property, assets and estate, utilising a single provider to deliver, manage and integrate the services. The contract was awarded to Babcock International and went live with effect from 30th April 2015.

The Council has been working with Richmond upon Thames College since 2012 to consider the redevelopment of the College's existing site on Egerton Road in Twickenham. In 2013 Haymarket Media Group, an international media company based in the Borough became involved and an overarching programme was established to drive the redevelopment forward. Over the last two years significant work has been undertaken by the Council with partners, the College, Haymarket, Harlequins (a site neighbour), Clarendon School and Waldegrave School to design an ambitious Education and Enterprise Campus for the College site. The planned Campus will deliver new college buildings, a new secondary school, a new building for Clarendon School's secondary pupils, and a "tech hub" for Haymarket which Campus students will access through the Haymarket Skills Academy. The scheme will also include a residential development on the balance of the site that will help support the College's re-build costs.

The Council signed a loan agreement with the college and has currently agreed to lend up to £4m (secured on the site value) to allow them fund their costs in changing the site to allow them to sell part of the site to the Council in the future.

NOTE 5 AMOUNTS REPORTED FOR RESOURCE ALLOCATION DECISIONS

The analysis of income and expenditure by service on the face of the Comprehensive Income and Expenditure Statement is that specified by the *Service Expenditure Reporting Code of Practice*. However, decisions about resource allocation are taken by the Council's Cabinet on the basis of budget reports analysed across directorates. These directorate reports are prepared on a management accounts basis and differ from the accounting policies used in the financial statements. In particular:

- no charges are made in relation to capital expenditure (whereas depreciation, revaluation and impairment losses in excess of the balance on the Revaluation Reserve and amortisations are charged to services in the Comprehensive Income and Expenditure Statement)
- the cost of retirement benefits is based on cash flows (payment of employer's pensions contributions) rather than current service cost of benefits accrued in the year

A nil outturn variance was reported to Cabinet in July 2015 after allowing for £1.7m additional contribution to reserves to fund the commitment to hold down Council Tax and £1.0m to set aside funding for the costs of moving to the SSA with Wandsworth. The table below shows the final management position.

Service Information for the year ended 31 March 2015	Education & Children's Services	Environment	Adult and Community Services	Finance and Corporate Services	Central Items	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Fees, charges & other service income	(19,292)	(36,509)	(28,579)	(5,147)	710	(88,817)
Interest & investment income	0	0	0	0	(1,160)	(1,160)
Income from Council Tax	0	0	0	0	(109,936)	(109,936)
Government Grants	(8,351)	(104)	(78,540)	(1,910)	(55,669)	(144,574)
Dedicated Schools Grant	(92,250)	0	0	0	0	(92,250)
Reserves	0	0	0	0	952	952
Gain or Loss on Disposal of Assets	0	0	0	0	0	0
Total Income	(119,893)	(36,613)	(107,119)	(7,057)	(165,103)	(435,785)
Employees	69,444	15,264	24,805	16,239	(193)	125,559
Other Services Expenses	84,338	34,874	154,803	9,969	1,178	285,162
Support Services / Recharges	15	660	408	1,279	0	2,362
Depreciation, Impairment, etc.	(1)	0	0	0	12,288	12,287
Interest Payments	0	0	0	0	2,517	2,517
Precepts & Levies	0	7,250	0	648	0	7,898
Total Expenditure	153,796	58,048	180,016	28,135	15,790	435,785
Net Expenditure	33,903	21,435	72,897	21,078	(149,313)	0

Service Information for the year ended 31 March 2014	Education & Children's Services	Environment	Adult and Community Services	Finance and Corporate Services	Central Items	Total
	£000s	£000s	£000s	£000s	£000s	£000s
Fees, charges & other service income	(17,917)	(32,064)	(24,275)	(3,400)	(860)	(78,516)
Interest & investment income	(41)	0	(47)	(5)	(783)	(876)
Income from Council Tax	0	0	0	0	(108,253)	(108,253)
Government Grants	(7,027)	(97)	(76,484)	(2,052)	(57,045)	(142,705)
Dedicated Schools Grant	(89,323)	0	0	0	0	(89,323)
Reserves	0	0	0	0	(4,628)	(4,628)
Total income	(114,308)	(32,161)	(100,806)	(5,457)	(171,569)	(424,301)
Employee expenses	81,916	15,654	24,597	17,393	(16)	139,544
Other service expenses	59,512	31,397	147,109	11,321	6,156	255,495
Support Services	834	609	315	2,341	0	4,099
Depreciation, Impairments etc.	0	0	0	0	14,472	14,472
Interest payments	0	0	0	0	1,838	1,838
Levies	0	8,163	0	690	0	8,853
Total expenditure	142,262	55,823	172,021	31,745	22,450	424,301
Net Expenditure	27,954	23,662	71,215	26,288	(149,119)	0

Reconciliation to Subjective Analysis

This reconciliation shows how the figures in the analysis of management accounts above (as reported in the Cabinet Outturn report) are adjusted to arrive at the totals reported in the Surplus or Deficit on the Provision of Services in the CI&ES:

2014/15	Service analysis	Amounts not reported to management for decision making	Amounts not included in I&E	Allocation of recharges	Cost of services	Corporate amounts	Total (Surplus) / Deficit on Provision of Services
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Fees, charges & other service income	(88,817)	(35,987)	4,249	50,999	(69,556)	(14,393)	(83,949)
Interest & investment income	(1,160)	0	1,160	0	0	(1,810)	(1,810)
Income from Council Tax	(109,936)	0	109,936	0	0	(109,186)	(109,186)
Government Grants	(144,574)	(8,701)	55,669	1,831	(95,775)	(61,459)	(157,234)
Dedicated Schools Grant	(92,250)	0	0	0	(92,250)	0	(92,250)
Reserves	952	0	(952)	0	0	0	0
Gain or Loss on Disposal of Assets	0	0	0	0	0	(11,262)	(11,262)
Total Income	(435,785)	(44,688)	170,062	52,830	(257,581)	(198,110)	(455,691)
Employees	125,559	(9,086)	(1,575)	(19,261)	95,637	8,125	103,762
Other Services Expenses	285,162	11,448	(3,316)	(16,939)	276,355	11,733	288,088
Support Services / Recharges	2,362	40,943	0	(11,024)	32,281	1,150	33,431
Depreciation Etc.	12,287	31,817	(12,288)	(5,606)	26,210	(5,794)	20,416
Interest Payments	2,517	0	(2,517)	0	0	4,355	4,355
Precepts & Levies	7,898	0	(7,898)	0	0	7,898	7,898
Total Expenditure	435,785	75,122	(27,594)	(52,830)	430,483	27,467	457,950
Surplus or Deficit	0	30,434	142,468	0	172,902	(170,643)	2,259

2013/14	Service analysis	Amounts that do not form part of management Accounts	Amounts not included in I&E	Allocation of recharges	Cost of services	Corporate amounts	Total (Surplus) / Deficit on Provision of Services
	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Fees, Charges & Other Service Income	(78,516)	(47,414)	5,311	55,776	(64,843)	(9,516)	(74,359)
Interest and Investment Income	(876)	0	783	0	(93)	(1,522)	(1,615)
Income from Council Tax	(108,253)	0	108,253	0	0	(108,392)	(108,392)
Government Grants	(142,705)	(4,136)	56,795	1,144	(88,902)	(71,201)	(160,103)
Dedicated Schools Grant	(89,323)	0	0	0	(89,323)	0	(89,323)
Reserves	(4,628)	0	4,628	0	0	0	0
Gain on Disposal of Assets	0	0	0	0	0	(6,349)	(6,349)
Total Income	(424,301)	(51,550)	175,770	56,920	(243,161)	(196,980)	(440,141)
Employees	139,544	(2,587)	(1,599)	(23,649)	111,709	9,653	121,362
Other Services Expenses	255,495	11,043	(7,954)	(16,402)	242,182	12,276	254,458
Support Services / Recharges	4,099	47,020	0	(13,991)	37,128	989	38,117
Depreciation Etc.	14,472	15,082	(14,472)	(2,878)	12,204	85	12,289
Interest Payments	1,838	0	(1,838)	0	0	3,804	3,804
Precepts & Levies	8,853	0	(8,853)	0	0	8,853	8,853
Total Expenditure	424,301	70,558	(34,716)	(56,920)	403,223	35,660	438,883
Surplus or Deficit	0	19,008	141,054	0	160,062	(161,320)	(1,258)

Service Analysis – This represents the amounts reported to management during the year.

Amounts that do not form part of management Accounts – These are items that are not reported as part of management accounts as they are assessed as being non-controllable. They mainly consist of income and expenditure associated with charging out overheads internally (recharges) and costs associated with the value of assets (e.g. depreciation, impairments etc.).

Amounts not included in the I&E – These amounts are those that are reported as part of the Movement in Reserves Account and those that are reported below the Cost of Services line in the Comprehensive Income and Expenditure Account.

Corporate Amounts – These are the amounts that are reported below the Cost of Services Line on the Comprehensive Income and Expenditure Account. They mainly consist of levies, non-ringfenced or capital grants, Council Tax and Business Rates income

NOTE 6 MATERIAL ITEMS OF INCOME AND EXPENSE

A material item is an item of expenditure or income that is unusual in scale and non-recurring. In 2014/15 the following material items were reported as part of the accounts:

- Capital receipts totalling £5.3m were received in 2014/15 (£4.1m in 2013/14) for the sale of various Council assets including the sale of Laurel Dene (old house) for £1.6m and preserved right to buy receipts of £3.4m.
- A contribution was made to Network Rail of £1.6m towards the improvement and enhancement works they have carried out at Twickenham Station. A grant of £1.6m was received from the Greater London Authority to reimburse Richmond for this contribution.
- A S106 Contribution of £1.3m received from Brewery Wharf Developers the majority of which is allocated to the provision of Affordable Housing.
- Council has paid £6.5m for the purchase of the freehold interest in properties in King Street, Twickenham comprising of three retail units together with self-contained office accommodation above and car parking area to the rear.
- In 2014/15 the Council made a loan of £5.6m to the West London Waste Authority (in addition to £2.4m in 2013/14). This loan will form part of an overall loan of £15.0m, payable over three years, depending upon completion of milestone events during the construction of the waste facility it is financing. Further details can be found from the following link:

<https://cabinet.richmond.gov.uk/documents/s41063/West%20London%20Waste%20Authority%20residual%20waste%20funding%20issues.pdf>

NOTE 7 OTHER OPERATING EXPENDITURE

	2014/15 £000	2013/14 £000
Levies payable		
West London Waste Authority (WLWA)	6,983	7,888
Lee Valley Regional Park	267	274
London Pensions Fund Authority	332	335
Environment Agency Flood Defence	195	196
Coroners' Service	121	159
Administration costs	3	4
Payment of Housing Capital Receipts to Government Pool	16	24
(Gain)/loss on disposal of Non-Current Assets	(10,599)	(793)
HLU distribution of Capital Receipts	150	150
Total	(2,532)	8,237

NOTE 8 FINANCING AND INVESTMENT INCOME AND EXPENDITURE

	2014/15 £000	2013/14 £000
Interest payable and similar charges	4,355	3,804
Pensions interest cost and expected return on pensions assets	6,491	7,992
Interest receivable and similar income	(1,810)	(1,522)
Income and expenditure in relation to investment properties and changes in their fair value	(420)	(166)
Total	8,616	10,108

Trading accounts are also included under Financing and Investment Income and Expenditure. These accounts net to nil as they are fully charged out to services during the year. The gross figures for income and expenditure are £5.991m in 2014/15 and £5.515m in 2013/14. The largest Trading Account relates to Transport Operations with gross expenditure of £5.425m and turnover of £5.158m in 2014/15 (£4.981m and £4.816m in 2013/14) prior to recharging the small deficit.

NOTE 9 TAXATION AND NON-SPECIFIC GRANT INCOME

<u>Grants & Contributions Credited to Taxation & Non Specific Grant Income</u>	2014/15 £000	2013/14 £000
Council Tax Income (including Collection Fund Surplus)	(110,878)	(108,392)
Business Rates Income & Expenditure	(19,544)	(19,363)
Revenue Support Grant	(25,786)	(29,798)
Council Tax Freeze Grant	(1,189)	(1,176)
S31 Grants	(1,181)	0
Non Ringfenced Government Grants	(28,156)	(30,974)
Capital Grants	(13,003)	(18,078)
Capital Contributions	(2,898)	(1,203)
Donated Assets	0	(49)
S106 Contributions	(2,248)	(1,606)
Capital Grants and Contributions	(18,149)	(20,936)
Total Taxation and Non Specific Grant Income	(176,727)	(179,665)

Full breakdowns of all capital and revenue grants and contributions are available in Note 11.

NOTE 10 DEDICATED SCHOOLS GRANT AND SCHOOL BUDGETS

The Council's expenditure on schools is funded primarily by grant monies provided by the Department for Education (DFE) – the Dedicated Schools Grant (DSG). DSG is ring-fenced and can only be applied to meet expenditure properly included in the Schools Budget, as defined in the School Finance (England) Regulations 2008. The Schools Budget includes elements for a range of services provided on an authority-wide basis and for the Individual Schools Budget, which is divided into a budget share for each maintained school. Details of the deployment of DSG receivable for 2014/15 are as follows:

	Central Expenditure £000	Individual Schools Budget £000	Total £000
Final DSG for 2014/15 before Academy recoulement			127,908
Less Academy figure recouped for 14/15			(35,658)
Total DSG after Academy recoulement			92,250
Brought forward from 2013/14			558
Carry forward to 2015/16 agreed in advance			
Agreed initial budgeted distribution in 2014/15	26,462	66,346	92,808
In year adjustments			
Final budgeted distribution for 2014/15	26,462	66,346	92,808
Less Actual central expenditure	26,566	0	26,566
Less Actual ISB deployed to schools	0	66,346	66,346
Plus Local Authority Contribution for 2014/15	0	0	0
Deficit to Carry forward to 2015/16	104	0	104

	Revenue £000	Capital £000
Schools' balances at 1st April 2014	(10,570)	(594)
Revenue Balances Draw Down	(87)	0
Capital Balances Draw Down	0	2
Schools' balances at 31st March 2015	(10,657)	(592)

	31 March 2015 £000	31 March 2014 £000
Range of size of revenue balances:		
Largest Overdrawn Balance	n/a	n/a
Largest Surplus Balance	(165)	(865)
Range of size of capital balances:		
Largest Overdrawn Balance	n/a	n/a
Largest Surplus Balance	(74)	(82)

NOTE 11 INCOME FROM GRANTS AND CONTRIBUTIONS

The Council credited the following grants, contributions and donations to Taxation and Non-Specific Grant Income in the Comprehensive Income and Expenditure Account:

	2014/15 £000	2013/14 £000
Council Tax Income (including Collection Fund Surplus)	(110,878)	(108,392)
Business Rates*	(23,257)	(22,983)
Revenue Support Grant	(25,786)	(29,798)
Council Tax Freeze Grant	(1,189)	(1,176)
Section 31 Grants	(1,181)	0
	(28,156)	(30,974)
Capital Government Grants		
Academies Grant	(3,344)	(7,741)
Basic Need Grant	(3,659)	(3,659)
Maintenance Grant	(1,182)	(1,267)
Targeted Basic Needs	(644)	(49)
Transport for London Grant	0	(3,952)
Other Government Capital Grants under £100k	(1,217)	(575)
Other Capital Grants		
Transport for London Grant	(2,760)	0
Other Capital Grants under £100k	(197)	(835)
Capital Contributions		
Diocese of Westminster Contributions	0	(700)
S106 Contributions	(2,248)	(1,606)
School's Contributions	0	(425)
Transport for London	(2,405)	0
Other Capital Contributions under £100k	(493)	(78)
Donations	0	(49)
	(18,149)	(20,936)
Total Grants, Contributions and Donations	(180,440)	(183,285)

*Excludes Business Rates Tariff

The Council credited the following grants, contributions and donations to Cost of Service in the Comprehensive Income and Expenditure Account:

	2014/15 £000	2013/14 £000
Revenue Government Grants		
Transfer of NHS & Preparation for the Better Care Fund	(3,029)	0
Dedicated Schools Grant	(92,250)	(89,323)
Educational Central Services Grant	(2,238)	(2,233)
Free School Meals	(1,410)	0
Housing Benefit Admin Subsidy Grant	(771)	(977)
Housing Benefit Grant	(68,549)	(67,389)
New Homes Bonus Grant	(2,509)	(2,209)
PFI Grant	(852)	(852)
Public Health Grant	(7,891)	(7,676)
Pupil Premium Grant	(3,067)	(2,161)
School's PFI Grant	(1,342)	(1,342)
Other Government Revenue Grants under £500k	(4,761)	(3,281)
Revenue Government Contributions		
NHS England	(111)	(2,365)
Capital Government Grants		
Dementia Friendly Environments (Homelink) Grant	0	(760)
Disabled Facilities Grant	(614)	(605)
Transport for London Grant	0	(560)
Other Capital Government Grants under £500k	(441)	(2)
	(189,835)	(181,735)
Other Revenue Grants		
Other Revenue Grants under £500k	(86)	(142)
	(86)	(142)
Revenue Contributions		
Richmond CCG	(3,659)	(4,204)
Other Health Authority Contributions	(567)	(812)
S106 Contributions	(1,650)	(781)
School's Contributions	(2,707)	(2,673)
School's PFI Contributions	(565)	(1,102)
Other Revenue Contributions under £500k	(258)	(521)
Capital Contributions		
Transport for London	(508)	0
Twickenham Station GLA	(1,600)	0
Other Capital Contributions under £500k	(241)	(158)
	(11,755)	(10,251)
Donations	(23)	(36)
Total Grants, Contributions and Donations	(201,699)	(192,164)

The Authority has received a number of grants and contributions that have yet to be recognised as income as they have conditions attached to them that will require the monies to be returned to the giver. The balances at the year-end are as follows:

Grants & Contributions - Long Term Receipts in Advance	2014/15 £000	2013/14 £000
Academies Grant	0	(1,287)
Other Schools Grant	(19)	(122)
Purchase of School Site Grant	(3,000)	0
Schools Devolved Formula Grant	(856)	(856)
Targeted Basic Needs	(2,295)	(791)
S106 Contributions	(1,326)	(1,691)
Other LT grants and contributions under £100k	(124)	(124)
Total Long Term Receipts in Advance	(7,620)	(4,871)
 Grants & Contributions - Short Term Receipts in Advance		
Adoption Reform Grant	(181)	(358)
Discretionary Housing Benefit Subsidy	(66)	(152)
Housing Benefit Subsidy	(558)	(393)
NNDR Section 31 Grants	(429)	(320)
SEN Reform Grant	(261)	0
SEND Implementation Grant	(123)	0
Troubled Families Grant	(258)	0
S106 Contributions	(328)	(25)
Government ST grants under £100k	(328)	(335)
Other ST grants and contributions under £100k	(150)	(130)
Total Short Term Receipts in Advance	(2,682)	(1,713)

NOTES TO THE MOVEMENT IN RESERVES ACCOUNT

NOTE 12 ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS

This note details the adjustments that are made to the total Comprehensive Income and Expenditure recognised by the Council in the year in accordance with proper accounting practice to the resources that are specified by statutory provisions as being available to the Council to meet future capital and revenue expenditure.

Movement in reserves during 2014/15:

	Usable Reserves				Total Usable Reserves £000	Unusable Reserves £000	Total Council Reserves £000
	General Fund Balance £000	Earmarked GF Reserves £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000			
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement							
Depreciation/amortisation	(23,955)	0	0	0	(23,955)	23,955	0
Impairment/revaluation losses (charged to I&E)	44,927	0	0	0	44,927	(44,927)	0
Movement in market value of investment property	190	0	0	0	190	(190)	0
Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	19,034	0	0	0	19,034	(19,034)	0
Income in relation to donated assets	0	0	0	0	0	0	0
Revenue expenditure funded from capital under statute	(14,449)	0	0	0	(14,449)	14,449	0
Amounts of non-current assets written off on disposal or sale as part of the gain / loss on disposal to the Comprehensive Income and Expenditure Statement	(455)	0	0	0	(455)	455	0
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement							
Statutory provision for the financing of capital investment charged against the General Fund	2,766	0	0	0	2,766	(2,766)	0
Capital expenditure charged against the General Fund	8,107	0	0	0	8,107	(8,107)	0

Adjustments primarily involving the CAA							
Capital grants and contributions unapplied credited to the CI&ES	2,521	0	0	(2,521)	0	0	0
Application of grants to capital financing transferred to the CAA	0	0	0	469	469	(469)	0
Adjustments primarily involving the Capital Receipts Reserve							
Transfer of cash sale proceeds from gain/loss on disposal	5,807	0	(5,807)	0	0	0	0
Use of Capital Receipts Reserve to finance new capital expenditure	0	0	5,314	0	5,314	(5,314)	0
Contribution towards costs of non-current asset disposal	(358)	0	358	0	0	0	0
Contribution to finance Government Capital Receipts Pool	(16)	0	16	0	0	0	0
Contribution to finance the Distribution of HLU Capital Receipts	(150)	0	150	0	0	0	0
Transfer from Deferred Capital Receipts on receipt of cash	0	0	(35)	0	(35)	35	0
Contribution to Deferred Capital Receipts WLWA loan	5,604	0	0	0	5,604	(5,604)	0
Adjustments primarily involving the Financial Instruments Adjustment Accounts							
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements	108	0	0	0	108	(108)	0
Adjustments Primarily involving the Pensions Reserve							
Reversal of items relating to retirement benefits debited to CI&ES	(49,292)	0	0	0	(49,292)	49,292	0
Employer's pensions contributions and payments to pensioners due in the Year	14,294	0	0	0	14,294	(14,294)	0
Adjustments primarily involving the Collection Fund Adjustment Account							
Amount by which Council Tax and Business Rates income credited to the Comprehensive Income and Expenditure Statement is different from Council Tax and Business Rates income calculated for the year in accordance with statutory requirements	(804)	0	0	0	(804)	804	0
Adjustments Primarily involving the Accumulated Absences Account							
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	442	0	0	0	442	(442)	0
Adjustments Primarily involving the Deferred Lease Income Account							
Transfer of Deferred Lease Receipts included in gain/loss on disposal to CI&ES	28	0	0	0	28	(28)	0
Adjustments between accounting basis and funding basis under regulations	14,349	0	(4)	(2,052)	12,293	(12,293)	0

Movement in reserves during 2013/14:

	Usable Reserves						Total Council Reserves £000
	General Fund Balance £000	Earmarked GF Reserves £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	
Reversal of items debited or credited to the Comprehensive Income and Expenditure Statement							
Depreciation/amortisation	(12,803)	0	0	0	(12,803)	12,803	0
Impairment/revaluation losses (charged to I&E)	14,899	0	0	0	14,899	(14,899)	0
Movement in market value of investment property	(85)	0	0	0	(85)	85	0
Capital grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	22,165	0	0	0	22,165	(22,165)	0
Income in relation to donated assets	49	0	0	0	49	(49)	0
Revenue expenditure funded from capital under statute	(13,396)	0	0	0	(13,396)	13,396	0
Amounts of non-current assets written off on disposal or sale as part of the gain / loss on disposal to the Comprehensive Income and Expenditure Statement	(5,685)	0	0	0	(5,685)	5,685	0
Insertion of items not debited or credited to the Comprehensive Income and Expenditure Statement							
Statutory provision for the financing of capital investment charged against the General Fund	2,278	0	0	0	2,278	(2,278)	0
Capital expenditure charged against the General Fund	14,472	0	0	0	14,472	(14,472)	0
Adjustments primarily involving the CAA							
Capital grants and contributions unapplied credited to the CI&ES	804	0	0	(804)	0	0	0
Application of grants to capital financing transferred to the CAA	0	0	0	1,413	1,413	(1,413)	0
Adjustments primarily involving the Capital Receipts Reserve							
Transfer of cash sale proceeds from gain/loss on disposal	4,120	0	(4,120)	0	0	0	0
Use of Capital Receipts Reserve to finance new capital expenditure	0	0	10,298	0	10,298	(10,298)	0
Contribution towards costs of non-current asset disposal	(21)	0	21	0	0	0	0
Contribution to finance Government Capital Receipts Pool	(24)	0	24	0	0	0	0
Contribution to finance the Distribution of HLU Capital Receipts	(150)	0	150	0	0	0	0
Transfer from Deferred Capital Receipts on receipt of cash	0	0	(33)	0	(33)	33	0

	Usable Reserves						Total Council Reserves £000
	General Fund Balance £000	Earmarked GF Reserves £000	Capital Receipts Reserve £000	Capital Grants Unapplied £000	Total Usable Reserves £000	Unusable Reserves £000	
Contribution to Deferred Capital Receipts WLWA loan	2,379	0	0	0	2,379	(2,379)	0
Adjustments primarily involving the Financial Instruments Adjustment Accounts							
Amount by which finance costs charged to the Comprehensive Income and Expenditure Statement are different from finance costs chargeable in the year in accordance with statutory requirements	108	0	0	0	108	(108)	0
Adjustments Primarily involving the Pensions Reserve							
Reversal of items relating to retirement benefits debited to CI&ES	6,803	0	0	0	6,803	(6,803)	0
Employer's pensions contributions and payments to pensioners due in the year	15,837	0	0	0	15,837	(15,837)	0
Adjustments primarily involving the Collection Fund Adjustment Account							
Amount by which Council Tax and Business Rates income credited to the Comprehensive Income and Expenditure Statement is different from Council Tax and Business Rates income calculated for the year in accordance with statutory requirements	(490)	0	0	0	(490)	490	0
Adjustments Primarily involving the Accumulated Absences Account							
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	240	0	0	0	240	(240)	0
Adjustments Primarily involving the Deferred Lease Income Account							
Transfer of Deferred Lease Receipts included in gain/loss on disposal to CI&ES	28	0	0	0	28	(28)	0
Adjustments between accounting basis and funding basis under regulations	51,528	0	6,340	609	58,477	(58,477)	0

NOTE 13 TRANSFERS TO/FROM EARMARKED RESERVES

DESCRIPTION / PURPOSE	Balance at 31 March 2013 £000	TRF OUT £000	TRF IN £000	Balance at 31 March 2014 £000	TRF OUT £000	TRF IN £000	Balance at 31 March 2015 £000
STATUTORY OR OUTSIDE THE COUNCIL'S DIRECT CONTROL:							
Home Loans Unit Reserve	(86)	0	(34)	(120)	0	(17)	(137)
Thames Landscape Strategy Reserve - Funds held for third party	(78)	39	0	(39)	0	(3)	(42)
	(164)	39	(34)	(159)	0	(20)	(179)
EARMARKED FOR CERTAIN OR PROBABLE EXPENDITURE OUTSIDE THE COUNCIL'S CONTROL:							
General Insurance Reserve	(2,974)	582	(213)	(2,605)	667	(10)	(1,948)
PFI Reserve (Education)	(3,505)	0	(117)	(3,622)	0	(173)	(3,795)
PFI Reserve (Social Services)	(2,295)	0	(214)	(2,509)	0	(190)	(2,699)
VAT Liabilities Reserve	(105)	0	0	(105)	0	0	(105)
Vehicle Insurance Reserve	(321)	202	(36)	(155)	19	0	(136)
	(9,200)	784	(580)	(8,996)	686	(373)	(8,683)
OTHER EARMARKED RESERVES:							
All In One Reserve	(100)	100	0	0	0	0	0
Climate Change Reserve	(534)	110	(59)	(483)	53	(48)	(478)
Commitments Reserve	(1,102)	802	(287)	(587)	287	0	(300)
Community Development Fund Reserve	(55)	19	0	(36)	0	0	(36)
Connexions Legal Challenge Reserve	(325)	325	0	0	0	0	0
Council Tax Freeze Reserve	(2,896)	0	(1,177)	(4,073)	1,800	(2,355)	(4,628)
Hold Down Council Tax Reserve	0	0	0	0	0	(1,700)	(1,700)
Economic Support Fund Reserve	(177)	69	0	(108)	35	(296)	(369)
Schools Infrastructure Reserve	(150)	150	0	0	0	0	0
Invest to Save Fund Reserve	(2,532)	808	(581)	(2,305)	676	(1,025)	(2,654)
Lincoln Fields Reserve	(113)	0	(69)	(182)	0	(40)	(222)
Project Development Reserve	(1,130)	509	0	(621)	527	0	(94)
Repairs and Renewals Fund Reserve	(2,600)	342	(893)	(3,151)	1,279	(915)	(2,787)
Social Services Special Equipment and Furniture Fund Reserve	(105)	61	0	(44)	23	(30)	(51)
All in One Uplift Reserve - Twickenham Riverside	(1,258)	0	0	(1,258)	0	0	(1,258)
Waste and Recycling Reserve	(3,079)	706	0	(2,373)	0	(133)	(2,506)

NOTES TO THE CORE FINANCIAL STATEMENTS

Youth Centres Reserve	(230)	0	(16)	(246)	0	0	(246)
Youth Development Fund Reserve	(673)	0	0	(673)	424	0	(249)
Orleans House Reserve	(516)	38	(14)	(492)	20	(7)	(479)
Other minor earmarked reserves	(369)	39	(84)	(414)	31	(65)	(448)
	(17,944)	4,078	(3,180)	(17,046)	5,155	(6,614)	(18,505)
TOTAL RESERVES EXCLUDING SCHOOLS	(27,308)	4,901	(3,794)	(26,201)	5,841	(7,007)	(27,367)
SCHOOLS RESERVES:							
Dedicated Schools Grant Reserve	(1,530)	972	0	(558)	662	0	104
Schools' Balances Reserve	(11,184)	614	0	(10,570)	0	(87)	(10,657)
Schools Maternity and Supply Cover Scheme Reserve	(545)	0	(61)	(606)	239	(2)	(369)
	(13,259)	1,586	(61)	(11,734)	901	(89)	(10,922)
TOTAL INCLUDING SCHOOLS	(40,567)	6,487	(3,855)	(37,935)	6,742	(7,096)	(38,289)
REVENUE INCOME FROM GRANTS / CONTRIBUTIONS WHERE NO CONDITIONS ARE OUTSTANDING BUT EXPENDITURE HAS NOT YET BEEN INCURRED							
Fraud Grant - DCLG	(70)	0	(96)	(166)	0	(100)	(266)
Learning Disability and Health Reform Grant - DoH	(1,059)	0	0	(1,059)	0	0	(1,059)
LSSG Flood Defence Grant - DEFRA	(258)	0	(71)	(329)	0	0	(329)
Overcrowding Grant - DCLG	(108)	50	0	(58)	29	0	(29)
Pre-contact Point Grant	(111)	111	0	0	0	0	0
Richmond CCG Contributions	(6,387)	3,242	(1,732)	(4,877)	735	0	(4,142)
Section 106 Revenue Contributions	(4,188)	1,628	0	(2,560)	0	(227)	(2,787)
Section 256 - Public Health	0	0	(587)	(587)	85	0	(502)
Tackling Troubled Families Grant - DCLG	(99)	0	(76)	(175)	175	0	0
Transformation Grant - DCLG	0	0	(250)	(250)	100	0	(150)
Warm Homes Healthy People Grant - DoH	(197)	77	0	(120)	78	0	(42)
Other minor earmarked reserves	(458)	161	(275)	(572)	176	(1,510)	(1,906)
	(12,935)	5,269	(3,087)	(10,753)	1,378	(1,837)	(11,212)
TOTAL EARMARKED RESERVES	(53,502)	11,756	(6,942)	(48,688)	8,120	(8,933)	(49,501)

NOTE 14 USABLE RESERVES

Details of the Council's usable reserves are summarised below. Further details are available in the Movement in Reserves Statement and in Note 13.

Notes	Balance at 31 March		Balance at 31 March	
	2015	£000	2014	£000
General Fund Reserve	(9,956)		(9,956)	
General Fund Earmarked Reserves	(49,501)		(48,688)	
 Capital Grants Unapplied :				
Capital Grants	(3,670)		(3,365)	
S106 Contributions	(2,593)		(846)	
	(6,263)		(4,211)	
 Capital Receipts Reserves:				
Usable Capital Receipts Reserve	(520)		(520)	
Riverside House	(1,380)		(1,380)	
Home Loans Unit	(3)		1	
	(1,903)		(1,899)	
 TOTAL USABLE RESERVES			(67,623)	(64,754)

General Fund Reserve - This is available for any purpose and is held to manage major in-year spending issues and to ensure financial stability.

General Fund Earmarked Reserves - Amounts set aside for specific purposes falling outside the definition of provisions. A full breakdown is available in Note 13.

Capital Grants Unapplied - These are the grants and contributions received towards capital projects where the Council has met the conditions and set aside the funding for future capital expenditure.

Capital Receipts Reserves - This represents the proceeds from the disposal of land or other assets which have been received but not yet applied.

NOTE 15 UNUSABLE RESERVES

The following table summarises the Council's unusable reserves:

	31 March 2015	31 March 2014
	£000	£000
Revaluation Reserve	(119,838)	(69,690)
Deferred Capital Receipts Reserve	(9,660)	(4,091)
Capital Adjustment Account	(594,359)	(602,560)
Financial Instruments Adjustment Account	903	1,011
Collection Fund Adjustment Account	(1,044)	(1,848)
Accumulated Absences Account	1,844	2,287
Deferred Lease Income Account	3,115	3,143
Pensions Reserve	191,256	156,258
Total Unusable Reserves	(527,783)	(515,490)

Technical Annexe 3 to the Accounts contains a detailed analysis of all movements on the Unusable Reserves for both 2013/14 and 2014/15.

NOTES TO THE BALANCE SHEET

NOTE 16 PROPERTY, PLANT AND EQUIPMENT

Movements in Property, Plant and Equipment (PP&E) 2014/15 are as follows:

2014/15	Other Land & Buildings	Vehicles, Plant & Equipment	Infra-structure Assets	Communi-ty Assets	Surplus Assets	PP&E Under Construction	Total PP&E
	£000	£000	£000	£000	£000	£000	£000
Cost or Valuation							
At 1 April 2014	605,046	21,481	113,361	24,246	17,313	36,518	817,965
Additions	33,711	1,878	10,026	601	15	5,399	51,630
Revaluation Increases/(decreases) to Revaluation Reserve	37,603	7,658	0	(10)	504	0	45,755
Revaluation Increases/(decreases) to Surplus/Deficit on Provision of Svrs	(7,862)	0	0	0	0	0	(7,862)
Derecognition-Disposals	(225)	(314)	0	0	(115)	0	(654)
At 31 March 2015	668,273	30,703	123,387	24,837	17,717	41,917	906,834
Depreciation and Impairment							
At 1 April 2014	28,071	14,678	20,798	0	897	0	64,444
Depreciation Charge	8,859	2,416	3,097	0	13	0	14,385
Depreciation written out to Revaluation Reserve	(8,599)	286	0	0	0	0	(8,313)
Impairment losses/(reversals) to Revaluation Reserve	1,279	0	0	0	0	0	1,279
Impairment losses/(reversals) to Surplus/Deficit on Provision of Svrs	9,493	0	0	0	0	0	9,493
Derecognition-Disposals	(14)	(186)	0	0	0	0	(200)
At 31 March 2015	39,089	17,194	23,895	0	910	0	81,088
Net Book Value							
At 31 March 2015	629,184	13,509	99,492	24,837	16,807	41,917	825,746
At 31 March 2014	576,975	6,803	92,563	24,246	16,416	36,518	753,521

Movements in Property, Plant and Equipment 2013/14 are as follows:

2013/14	Other Land & Buildings	Vehicles , Plant & Equipm ent	Infrastr- ucture Assets	Communi- ty Assets	Surplus Assets	PP&E Under Construction	Total PP&E
		£000	£000	£000	£000	£000	£000
Cost or Valuation							
At 1 April 2013	579,929	18,601	103,862	22,965	16,021	31,937	773,315
Additions	26,024	2,004	9,499	516	21	7,569	45,633
Donations	0	49	0	0	0	0	49
Revaluation Increases/(decreases) to Revaluation Reserve	14,912	0	0	782	0	0	15,694
Revaluation Increases/(decreases) to Surplus/Deficit on Provision of Svrs	(12,909)	0	0	(17)	1,380	0	(11,546)
Derecognition-Disposals	(5,071)	0	0	0	(109)	0	(5,180)
Reclassifications	2,161	827	0	0	0	(2,988)	0
At 31 March 2014	605,046	21,481	113,361	24,246	17,313	36,518	817,965
Depreciation and Impairment							
At 1 April 2013	31,096	12,796	17,979	0	889	0	62,760
Depreciation Charge	7,813	1,882	2,819	0	8	0	12,522
Depreciation written out to Revaluation Reserve	(274)	0	0	0	0	0	(274)
Depreciation written out to Surplus/Deficit on Provision of Svrs	(10,639)	0	0	0	0	0	(10,639)
Impairment losses/(reversals) to Revaluation Reserve	162	0	0	0	0	0	162
Impairment losses/(reversals) to Surplus/Deficit on Provision of Svrs	195	0	0	0	0	0	195
Derecognition-Disposals	(282)	0	0	0	0	0	(282)
At 31 March 2014	28,071	14,678	20,798	0	897	0	64,444
Net Book Value:							
At 31 March 2014	576,975	6,803	92,563	24,246	16,416	36,518	753,521
At 31 March 2013	548,833	5,805	85,883	22,965	15,132	31,937	710,555

Depreciation

The following useful lives and depreciation rates have been used in the calculation of depreciation:

- Other Land and Buildings – estimated useful life provided by RICS qualified valuer
- Vehicles, Plant, Furniture & Equipment – estimated useful life on acquisition
- Infrastructure – 40 years

Capital Commitments

At 31 March 2015, the Council had entered into a number of ongoing contracts for the construction or enhancement of Property, Plant and Equipment. The total amount outstanding on these contracts is estimated at £7.107m (compared to £28.386m on outstanding contracts at 31 March 2014). The major commitments are:

Capital Scheme	2014/15	2013/14
	£000	£000
St Mary's and St Peter's CE Primary School Expansion	465	0
Stanley Primary School - Phase 1. Expansion	252	190
Buckingham Primary - Phase 3.	40	0
Orleans Infants School	64	212
Heathfield Phase 3.	143	1,030
Hampton Wick Expansion to 3FE	103	(26)
Darell Expansion	132	0
Sheen Mount Primary	2,819	0
St Richard Reynolds Primary School	0	141
Vineyard Primary	189	2,302
Hampton Academy	604	3,015
Twickenham Academy	312	586
Nelson Phase 2	106	1,959
Christ's School 6th Form	86	3,350
Grey Court 6th Form	145	4,029
Orleans Park 6th Form	258	5,073
Teddington 6th Form	33	2,170
Waldegrave 6th Form	96	4,355
Heatham House Redevelopment	146	0
Homelink Day Respite Centre	1,114	0
TOTAL	7,107	28,386

Effects of Changes in Estimates

The Council has not made any material changes to its accounting estimates for Property, Plant and Equipment during the year.

Revaluations

The Council carries out a rolling programme that ensures that all Property, Plant and Equipment required to be measured at fair value is revalued at least every five years. In addition the Council reviews groups of properties on an annual basis to assess any significant changes that would require revaluation within the five year period. All valuations were carried out by the Council's valuer at 1 April 2014. Valuations of land and buildings were carried out in accordance with the methodologies and bases for estimation set out in the professional standards of the Royal Institution of Chartered Surveyors. The assumptions applied in estimating the fair values are per the "Red Book" in the section on Local Authority Asset valuations, which gives guidance to RICS valuers on the valuation of assets in line with the requirements of IFRS compliance per the CIPFA Code of Practice.

NOTES TO THE CORE FINANCIAL STATEMENTS

This following table shows the new value of assets that were revalued over the last 5 years:

	Other Land & Buildings £000	Vehicles, Plant, Furniture and Equipment £000	Infrastructure Assets £000	Community Assets £000	Surplus Assets £000	Total £000
Carried at historical cost	n/a	23,370	123,387	24,837	n/a	171,594
Valued at fair values as at:						
31st March 2015	155,570	7,375	0	0	504	163,449
31st March 2014	212,706	0	0	764	51	213,521
31st March 2013	97,303	0	0	0	0	97,303
31st March 2012	100,986	0	0	1,399	1,391	103,776
31st March 2011	82,434	0	0	0	0	82,434
Gross Book Value	648,999	30,745	123,387	27,000	1,946	832,077

Impairment Losses

During 2014/15 the Authority has recognised impairment losses of £10.7m (compared to £0.357m in 13/14). This was primarily made up of the demolition of school buildings and mobile classrooms which were installed in schools as a temporary measure during the various expansion programmes.

For all these assets, the impairment represented the Net Book Value of the asset. This impairment has been charged to the relevant line in the Cost of Services in line with accounting practice, with the charge reversed from the charge to the General Fund within the Movement in Reserves Statement.

NOTE 17 HERITAGE ASSETS

Art Collection

The Authority's art collection includes approximately 3,000 paintings from various artists dating back to the early 19th century. These painting are of landscapes and buildings in and around the surrounding area of the authority. The collections are held in Orleans House Gallery and York House.

Civic Regalia

The Civic Regalia includes the Mayoral Mace, Mayoral Badge and Mayoral Collaret as well as various other ceremonial items.

Land and Buildings

The only asset held is Garrick Temple which is a listed building originally constructed in 1756 and restored in 1999. It is used as a memorial temple and therefore contributes to the history and enhances the knowledge of this region of London.

Heritage Assets are held on the Council's Asset Register. Policies on acquisition, preservation, management and disposal of heritage assets are in line with other asset classes.

NOTES TO THE CORE FINANCIAL STATEMENTS

Movements in Heritage Assets are as follows:

2014/15	Art Collection £000	Land & Buildings £000	Civic Regalia £000	Total Assets £000
Cost or Valuation				
1 April 2013	1,938	243	572	2,753
Additions	0	2	0	2
Depreciation	0	(4)	0	(4)
31 March 2014	1,938	241	572	2,751
Cost or Valuation				
1 April 2014	1,938	241	572	2,751
Depreciation	0	(4)	0	(4)
31 March 2015	1,938	237	572	2,747

NOTE 18 INVESTMENT PROPERTIES

The following items of income and expense have been accounted for in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement:

	2014/15 £000	2013/14 £000
Rental income from investment property	(298)	(308)
Unrealised Gain from Investment Property Valuation	(190)	85
Direct operating expenses arising from Investment property	68	57
Net gain / (loss)	(420)	(166)

There are no restrictions on the Council's ability to realise the value inherent in its investment property or on the Council's right to the remittance of income and the proceeds of disposal. The table above includes Investment Properties held under an operating lease. These assets have been classified as Investment Properties in line with professional property definitions and the Code. The Council has no contractual obligations to purchase, construct, develop, repair, maintain or enhance investment property. The following table summarises the movement in the fair value of investment properties over the year:

	2014/15 £000	2013/14 £000
Balance at start of the year	7,308	6,890
Additions:		
Purchases	6,787	0
Subsequent Expenditure	16	503
Disposals:		
Net gains/(losses) from fair value adjustments	190	(85)
Balance at end of year	14,301	7,308

The purchase is the King Street property detailed in Note 6 Material Items of Income and Expense, inclusive of stamp duty and other costs of acquisition.

NOTE 19 INTANGIBLE ASSETS

The Council accounts for its software as intangible assets, to the extent that the software is not an integral part of a particular IT system and accounted for as part of the hardware item of Property, Plant and Equipment. The intangible assets are purchased licenses.

All software is given a finite useful life, based on assessments of the period that the software is expected to be of use to the Council. There are no individually significant assets used by the Council. The carrying amount of intangible assets is amortised on a straight-line basis. The amortisation of £73k (£82k in 2013/14) charged to revenue in 2014/15 was charged to IT Services, Human Resources and Customer Services cost centres and then absorbed as an overhead across all the service headings in the Net Cost of Services. It is not possible to quantify exactly how much of the amortisation is attributable to each service heading.

Intangible Asset	Asset Life on Acquisition (Years)	Remaining Useful Life (Years)
Software License under SERCO Contract		
2012/13	5	2
Cyborg License	20	4
Customer Contact Centre License	20	12

The movement on Intangible Asset balances during the year is as follows:

	2014/15 Other Assets £000	2013/14 Other Assets £000
Balance at start of year:		
Gross carrying amounts	1,496	1,496
Accumulated amortisation	(1,204)	(1,122)
Net carrying amount at start of year	292	374
Additions:		
Amortisation for the period	(73)	(82)
Net carrying amount at year end	219	292
Comprising:		
Gross carrying amounts	1,496	1,496
Accumulated amortisation	(1,277)	(1,204)
	219	292

NOTE 20 PFI AND SIMILAR CONTRACTS

The Council has 2 PFI schemes (Primary Schools and Residential Care Homes).

Primary Schools PFI Scheme

2014/15 was the 12th year of a 30 year PFI contract for the construction and maintenance of six schools in the Borough, 4 of which are Council owned and 2 of which are part of voluntary aided schools. The Council has rights under the contract to use all of the schools. The contract specifies minimum standards for the services to be provided by the contractor, with deductions from the fee payable being made if facilities are unavailable or performance is below the minimum standards. The contractor took on the

obligation to construct the schools and maintain them in a minimum acceptable condition and to procure and maintain the plant and equipment needed in the schools. The buildings and any plant and equipment installed in the schools at the end of the contract will be transferred to the Council for nil consideration. The Council only has rights to voluntarily terminate the contract if it compensates the contractor in full for borrowing costs incurred and redundancy costs of relevant employees.

Residential Care Homes PFI Scheme

2014/15 was the 14th year of a 25 year PFI contract for the construction, maintenance and operation of 3 care homes. The Council has rights under the contract to use 175 of the bed places provided, and the option to purchase any of the 43 remaining beds. The contract specifies minimum standards for the services to be provided by the contractor, with deductions from the fee payable being made if facilities are unavailable or performance is below the minimum standards. The contractor took on the obligation to construct the homes and maintain them in a minimum acceptable condition and to procure and maintain the plant and equipment needed to operate the homes as well as staffing them. The buildings and any plant and equipment installed in them at the end of the contract will be transferred to the Council for nil consideration. The Council only has rights to terminate the contract if it compensates the contractor in full for costs incurred and future profits that would have been generated over the remaining term of the contract. The Council and the contractor negotiated a reconfiguration of the bed types at the 3 homes in 2014/15.

Payments

The Council makes an agreed payment each year which is increased by inflation and can be reduced if the contractor fails to meet availability or performance standards. In all other circumstances the payments are fixed.

The Care Home contract has a provision to vary charges based on the usage and configuration of beds from residential, to various types of nursing or other support.

Payments remaining to be made under these PFI contracts at 31 March 2015 (excluding any estimation of inflation and availability/ performance deductions) are as follows:

Payments due:	Service Charge *	Capital	Interest	Total
	£000	£000	£000	£000
Payable in 2015/16	7,934	703	1,460	10,097
Payable within two to five years	34,269	3,509	5,146	42,924
Payable within six to ten years	49,404	6,491	4,327	60,222
Payable within eleven to fifteen years	27,418	4,156	1,751	33,325
Payable within sixteen to twenty years	8,980	2,282	291	11,553
Total	128,005	17,141	12,975	158,121

* The Service Charge above includes all payments which do not relate to the financing of Council assets. This therefore includes payments to the Schools PFI contractor which will be fully reimbursed by VA schools, including financing of VA buildings.

Total Liability – Long and Short Term

Although the payments made to the contractor are described as unitary payments, they have been calculated to compensate the contractor for the fair value of the services they provide, the capital expenditure incurred, and interest payable whilst the capital expenditure remains yet to be reimbursed. The liability outstanding to pay the contractor for capital expenditure relating to Council assets incurred is as follows:

	2014/15			2013/14		
	Residential Care Homes £000	Primary Schools £000	Total £000	Residential Care Homes £000	Primary Schools £000	Total £000
Balance outstanding at start of year	(9,134)	(8,652)	(17,786)	(9,549)	(8,829)	(18,378)
Payments during the year	453	192	645	415	177	592
Closing balance 31 March	(8,681)	(8,460)	(17,141)	(9,134)	(8,652)	(17,786)

This table does not include VA school buildings which are not owned or controlled by the Council, and where the Council has legal right to reimbursement from the VA schools for any such costs.

Property Plant and Equipment

Movements in the value of the Council's PFI assets (not including VA school buildings as above) over the year are detailed below:

	2014/15			2013/14		
	Residential Care Homes £000	Primary Schools £000	Total £000	Residential Care Homes £000	Primary Schools £000	Total £000
Cost or Valuation						
Opening balance 1 April	13,891	14,930	28,821	14,642	14,980	29,622
Additions	0	47	47	0	90	90
Revaluation	0	(1,271)	(1,271)	(751)	(140)	(891)
Closing balance 31 March	13,891	13,706	27,597	13,891	14,930	28,821
Depreciation & Impairments						
Opening balance 1 April	472	1,064	1,536	1,194	1,180	2,374
Depreciation	267	261	528	267	264	531
Revaluation	0	(727)	(727)	(989)	(380)	(1,369)
Closing balance 31 March	739	598	1,337	472	1,064	1,536
New Book Value 31 March	13,152	13,108	26,260	13,419	13,866	27,285

NOTE 21 CAPITAL EXPENDITURE AND CAPITAL FINANCING

The total amount of capital expenditure incurred in the year is shown in the table below (including the value of assets acquired or enhanced under finance leases and the Council's 2 PFI contracts), together with the resources that have been used to finance it. Where capital expenditure is to be financed in future years by charges to revenue as assets are used by the Council, the expenditure results in an increase in the Capital Financing Requirement (CFR), a measure of the capital expenditure incurred historically by the Council that has yet to be financed. The CFR is analysed in the second part of this note.

	2014/15 £000	2013/14 £000
Opening Capital Financing Requirement		
Capital Investment		
Property, Plant and Equipment	51,630	45,633
Investment Properties	6,803	503
Other	0	6
Revenue Expenditure Funded from Capital under Statute	14,449	13,396
Sources of Finance		
Capital Receipts	(5,314)	(10,298)
Government Grants and Other Contributions	(19,503)	(23,578)
Sums set aside from Revenue		
Direct Revenue Contributions	(8,107)	(14,472)
MRP/loans fund principal	(2,766)	(2,278)
Closing Capital Financing Requirement	130,503	93,311
Explanations of Movements in Year		
Increase in underlying need to borrow	39,917	11,176
Assets acquired under finance leases	41	14
MRP set aside to finance borrowing requirement	(2,766)	(2,278)
Increase/(decrease) in Capital Financing Requirement	37,192	8,912

NOTE 22 ASSETS HELD FOR SALE

The following table gives a breakdown of the movement in properties that are Current Assets Held For Sale. These are properties that are likely to be sold within the next year.

	Current	
	2014/15 £000	2013/14 £000
Balance outstanding at start of year	1,687	2,469
Assets sold	0	(786)
Other movements	0	4
Balance outstanding at year end	1,687	1,687

NOTE 23 DEBTORS

The table below summarises the **Short Term Debtors** by type and organisation:

	31 March 2015 £000	31 March 2014 £000
Debtors	56,237	33,142
Payments in Advance	2,918	2,445
Less provision for impairment of bad debts	(9,415)	(8,986)
Total Debtors	49,740	26,601
Central government bodies	13,388	6,201
Other local authorities	8,329	3,973
NHS bodies and trusts	1,867	2,696
Public corporations and trading funds	2	18
Other entities and individuals	26,154	13,713
Total short term Debtors	49,740	26,601

The creation of AfC has had a significant impact on the Council's short term debtors in 2014/15. This is due to short term loans to AfC and RB Kingston, timing of invoices for providing support services and a net increase in recoverable VAT relating to payments to AfC.

The table below summarises the **Long Term Debtors** by organisation:

	31 March 2015 £000	31 March 2014 £000
Other local authorities	15,177	9,756
Other entities and individuals	2,551	2,599
Total long term Debtors	17,728	12,355

NOTE 24 CREDITORS

The table below summarises the **Short Term Creditors** by type and organisation:

	31 March 2015 £000	31 March 2014 £000
Creditors	(40,105)	(35,783)
Receipt in Advance	(6,507)	(5,534)
Total Creditors in Balance Sheet	(46,612)	(41,317)
Central government bodies	(4,395)	(5,530)
Other local authorities	(4,856)	(6,178)
NHS bodies and trusts	(1,688)	(1,332)
Public corporations and trading funds	(1)	(3)
Other entities and individuals	(35,672)	(28,274)
Total Short Term Creditors	(46,612)	(41,317)

The table below summarises the **Long Term Creditors** by type and organisation:

	31 March 2015 £000	31 March 2014 £000
Receipt in Advance - Revenue	(1,247)	(1,592)
Receipt in Advance - Capital	(6,404)	(3,300)
Total Creditors in Balance Sheet	(7,651)	(4,892)
Central government bodies	(6,294)	(3,179)
Other entities and individuals	(1,357)	(1,713)
Total Long Term Creditors	(7,651)	(4,892)

NOTE 25 PROVISIONS

	Central Insurance Fund £000	Land Charges £000	Business Rates Appeals £000	Other Provisions £000	Total £000
Short Term Provisions					
Balance at 1st April 2014	(117)	(279)	(1,238)	(466)	(2,100)
Amounts used in 2014/15	23	54	665	221	963
Additional provisions made in 2014/15	(159)	(25)	(1,446)	(53)	(1,683)
Unused amounts reversed in 2014/15	94	0	0	12	106
Balance at 31 March 2015	(159)	(250)	(2,019)	(286)	(2,714)
Long Term Provisions					
Balance at 1st April 2014	(200)	0	0	(39)	(239)
Amounts used in 2014/15	40	0	0	39	79
Additional provisions made in 2014/15	(271)	0	0	0	(271)
Unused amounts reversed in 2014/15	161	0	0	0	161
Balance at 31 March 2015	(270)	0	0	0	(270)

Insurance Fund

In common with most local authorities, the Council operates an Insurance Fund as a means of self-insurance. The Fund is periodically valued by external assessors to ensure that it is maintained at an appropriate level. A sufficient Insurance Fund is held as a reserve, on a 'worst year in nine' basis.

This part of the Fund relates to claims made upon the Fund outstanding at 31 March. The value of these claims is held as a provision to meet future expenditure that the Fund is likely to incur in meeting the claims. The Council has a Stop Loss limit such that no more than £650,000 will be paid for total Material Damage to Property, and no more than £750,000 will be paid for additional insurance cover including Fidelity Guarantee, and Liability Insurance including Public Liability claims.

Land Charges

The Government changed the local land charge rules with effect from 17 August 2010 and revoked the fee chargeable for a personal search of the local land charges register. The Government concluded that these charges are not compatible with the Environmental Information Regulations 2004 (EIR) and the underlying EU Directive. As a consequence personal search companies are claiming refunds for charges made between January 2005 (when the EIR came into force) and 17 August when charges ceased. Some refunds have already been made and a provision has been allowed for future potential refunds that may be made during 2015/16. The LGA are in discussion with the HM Treasury on behalf of boroughs regarding the reimbursement of all or a percentage of these costs.

Business Rates Appeals

Following the introduction of the Business Rates Retention system from 1st April 2014 the Council has taken on 30% of the liability relating to Business Rates Appeals. Business Rate payers have the right to appeal against the rateable value that has been assigned to their premises by the Central Government Valuation Office Agency (VOA). The VOA then assesses the case and if the appeal is reasonable reviews the rateable value. This provision allows for the Council's potential liability in relation to refunds that could be made following successful appeals. The total provision raised at 31st March 2015 is £6.7m compared to £4.1m at 31st March 2014 (included in the Collection Fund) and the Council's share of this liability is £2.0m compared to £1.2m for 2013/14 (included in the Council's Accounts). This has been calculated based on appeals outstanding at the 31st March adjusted for historical trends and success rates. The Valuation Office Agency have committed to clearing the majority of the backlog of appeals during 2015/16. The Council has also included a contingent liability disclosure in Note 44 as it is unable to estimate the impact of appeals that have not yet been lodged with the VOA.

NOTE 26 LONG TERM LIABILITIES

The following table breaks down the Long Term Liabilities shown in the Balance Sheet:

	Balance at 31 March 2015 £000	Balance at 31 March 2014 £000
Primary schools PFI	(8,250)	(8,460)
Voluntary aided schools PFI	(7,194)	(7,377)
Residential care homes PFI	(8,188)	(8,681)
Lease liabilities	(4,238)	(4,307)
Pension fund defined benefit	(191,256)	(156,258)
Total	(219,126)	(185,083)

PFI contracts are long term contracts. When the contract was signed, the Council committed to make payments over the term of the contract, to finance the assets acquired under the contract. These payments are certain and legally binding once the contract is signed and therefore accounted for as Long Term Liabilities. The Primary School's PFI contract also includes Voluntary Aided (VA) school's assets. These assets are separate from the Council's, but where the Council committed to make all contract payments on the VA schools' behalf. There is a separate legal agreement ensuring they will reimburse the Council in full.

Lease liabilities are very similar to the PFI liabilities in that they also represent the debt associated with financing a Council asset by a finance lease arrangement.

The **Pension Fund Net Liability** is the actuarially calculated net present value of the assets less the liabilities relating to the Council's LGPS obligations as calculated under IAS 19.

NOTE 27 FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another. For the Council this means that all treasury contracts (borrowings and investments) are recognised as financial instruments as well as trade receivables, loans for policy purposes, trade payables and bank deposits. Statutory charges and payments (e.g. amounts due from Council Tax) are not recognised as financial instruments as these do not arise from contractual agreements and are outside the scope of the accounting treatment for financial instruments.

Categories of Financial Instruments

The following categories of financial instrument are carried in the Balance Sheet:

	Long-term		Current	
	31 March 2015 £000	31 March 2014 £000	31 March 2015 £000	31 March 2014 £000
Financial Assets				
Investments	2,250	2,250	8,638	42,281
Cash and Cash Equivalents	0	0	17,829	10,073
Loans and Trade Debtors	7,983	2,379	20,341	14,089
PFI Debtor – future amounts due from VA Schools	7,194	7,377	183	168
	17,427	12,006	46,991	66,611
Financial Liabilities at amortised cost				
Loans	(66,948)	(40,861)	(2,203)	(4,447)
Trade Creditors	0	0	(24,390)	(18,540)
Other Long Term Liabilities				
PFI and Finance Lease Liabilities	(27,870)	(28,825)	(983)	(859)
Total Financial Liabilities	(94,818)	(69,686)	(27,576)	(23,846)

Soft Loans Made by the Authority

The Council did not have any soft loans during 2014/15 or 2013/14 where the value of the subsidy would be material based on market rates at 31 March.

Reclassifications

The Council did not reclassify any financial instruments during the year, other than to move them from long to short term based on remaining duration to maturity.

Gains and Losses Recognised In The Comprehensive Income And Expenditure Account

The gains and losses recognised in the Income and Expenditure Account in relation to financial instruments are made up as follows:

	2014/15 £000	2013/14 £000
Interest expense (liabilities at amortised cost)	4,355	3,804
Interest income (loans & receivables)	(1,810)	(1,522)

FAIR VALUES OF ASSETS AND LIABILITIES

Financial liabilities and financial assets represented by loans and receivables are carried in the Balance Sheet at amortised cost. Their fair value can be assessed by calculating the present value of the cash flows that will take place over the remaining term of the instruments, using the following assumptions:

- PWLB loans are valued using the PWLB “premature repayment” rates in force on 31 March 2015.
- Other loans and borrowings were valued individually using the comparable rate at the Balance Sheet date for a loan with the same maturity and similar counterparty.
- The fair value of trade and other receivables is taken to be the invoiced or billed amount.

Financial Assets

The Council's financial assets consist of short and long term investments, bank deposit accounts and trade debtors and other receivables. These are not carried at fair value as they do not meet the criteria for a fair valuation basis (i.e. they are not held for trading, do not show evidence of being managed for short term profit making and are not derivatives).

Investments are fixed term deposits with financial institutions or other Local Authorities. Interest is usually set at the time of the investment.

The long term loan to the West London Waste Authority was made at the interest rate which was agreed at financial close on the date the contract was signed. This rate matched the commercial loan rate at that date.

Cash and Cash Equivalents accrue variable rate interest so the amortised cost is assumed to be equivalent to fair value.

Trade receivables are considered short term, as the Council's policy is to pursue recovery of debt on a prompt basis, unless there are overriding service considerations, which would mainly occur for clients contributing to the cost of their care. Where maturity is within 12 months the amortised cost is assumed to be equivalent to fair value.

	31 March 2015		31 March 2014	
	Carrying amount £000	Fair value £000	Carrying amount £000	Fair value £000
Investments	10,888	11,091	44,531	45,270
Loans and Trade Debtors	28,324	35,716	16,468	16,468
Cash and Cash Equivalents	17,829	17,829	10,073	10,073
	57,041	64,636	71,072	71,811

The fair value of financial assets is higher than the carrying amount because the Council's portfolio of investments includes a number of fixed rate investments where the interest rate receivable is higher than the rates available for similar investments at the Balance Sheet date. This guarantee to receive interest above current market rates increases the amount that the Council would receive if it agreed to early repayment of the investments. The difference in value has increased in 2014/15.

Financial Liabilities

The Council's financial liabilities consist of long and short term borrowing and trade creditors. These are not carried at fair value as they do not meet the criteria for a fair valuation basis (that is - they are not held for trading, do not show evidence of being managed for short term profit making and are not derivatives).

NOTES TO THE CORE FINANCIAL STATEMENTS

The interest payable on these loans is either fixed at the prevailing market rate at the time of the loan, or varies with market lending rates. The majority of the Council's long-term debt is held by the Public Works and Loans Board (PWLB), which is part of the Government.

The Council holds one long-term market loan (£5m) where the lender has the option to vary the rate on every 5th anniversary of the loan. If the lender exercises this option, the Council has the option to accept the new rate of interest or redeem the loan with no penalty. The next option to vary occurs in 2018.

Short-term debt is with other public bodies or charities and therefore varies with the needs of the counterparty to realise their investment. There is an element of cash flow lending to related public bodies such as the South West Middlesex Crematorium Board under the arrangements by which the Council acts as their financial administrators. The terms of these loans allow for repayment on demand by the counterparty, and interest is paid to them based on the market rates. Where maturity is within 12 months the amortised cost is assumed to be equivalent to fair value.

Trade creditors are also considered short term as the Council's policy is to pay all creditors within their agreed terms (usually 30 days or 10 days to local small businesses). Where maturity is within 12 months the amortised cost is assumed to be equivalent to fair value.

	31 March 2015		31 March 2014	
	Carrying amount £000	Fair value £000	Carrying amount £000	Fair value £000
Loans	(69,151)	(78,229)	(45,308)	(49,465)
PFI / Finance Lease Liabilities	(28,669)	(41,832)	(29,684)	(29,684)
Trade Creditors	(24,390)	(24,390)	(18,540)	(18,540)
	(122,210)	(144,451)	(93,532)	(97,689)

The fair value is higher than the carrying amount because the Council's portfolio of loans includes a number of fixed rate loans where the interest rate payable is lower than the rates available for similar loans at the Balance Sheet date. This commitment to pay interest below current market rates reduces the amount that the Council would have to pay if the lender requested or agreed to early repayment of the loans. The difference in value has increased in 2014/15.

NOTE 28 LEASES

The Council has recognised 4 different categories of leases during 2014/15 and 2013/14. A description of these lease types and their general treatment is available in Technical Annexe 1 (Accounting Policies).

Finance Leases In

The Council has a number of assets under finance leases and these assets are recognised on the Council's Balance Sheet. A corresponding liability is recognised in the Accounts and written off to the Income and Expenditure Account as payments are made. All of the finance leases for property (with the exception of the Quadrant car park) included premiums that wrote down the lease liability at the start of the lease with annual rents restricted to a peppercorn. The difference between the future minimum lease payments and the liability is the interest cost and is recognised in the Income and Expenditure as it is paid. At 31st March the relevant amounts are as follows:

NOTES TO THE CORE FINANCIAL STATEMENTS

	Recognised in Balance Sheet	31 March 2015			31 March 2014		
				Minimum Lease Payments			Minimum Lease Payments
		£000	£000	£000	£000	£000	£000
Other Land and Buildings		5,214			4,927		
Vehicles, Plant and Equipment		83			302		
Total Non-Current Assets		5,297			5,229		
Not later than one year		56	13	69	160	34	194
Later than one year and not later than five years		35	39	74	68	35	103
Later than five years		79	313	392	80	321	401
Total Current and Non-Current Liability		170	365	535	308	390	698

The minimum lease payments do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews. In 2014/15 contingent rents of £389k were payable by the Council and in 2013/14 this was £473k.

The Council is party to a lease arrangement for a multi-story car park which leases property assets in and out on identical 99 year terms. The asset for the building has not been recognised in the table above as the net impact of this arrangement is to take the assets off the Balance Sheet. The future minimum lease payments (including liability) for the building have been recognised as there is no guarantee that the Council will receive matching income if the lessee defaults. Total minimum rentals due under the sub-lease as at 31 March 2015 are £433k (£441k at 31 March 2014). The land element of the lease is recorded in the operating leases in and out tables below.

Operating Leases In

The Council has a number of operating leases that include property, vehicles and a variety of equipment (mainly office and schools - related equipment such as copiers, IT equipment etc.). Amounts due on these agreements are recognised in the Income and Expenditure Account in the year to which they relate. The assets remain on the Balance Sheet of the legal owner.

The Council sub-leases part of Old Deer Park and Centre House and the land for the multi- story car park mentioned above for which they receive income which is offset against the operating lease expenditure.

The table below provides a breakdown of the Minimum Lease Payments relating to operating leases.

	31 March 2015		31 March 2014	
	£000	£000	£000	£000
No later than one year		985		1,296
Later than one year but not later than five years		1,556		2,018
Later than five years		1,856		2,100
Future Minimum Lease Payments		4,397		5,414
No later than one year		(165)		(163)
Later than one year but not later than five years		(151)		(296)
Later than five years		(202)		0
Future Minimum Sub-Lease Receipts		(518)		(459)

The minimum lease payments above do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews.

NOTES TO THE CORE FINANCIAL STATEMENTS

The expenditure charged to the Comprehensive Income and Expenditure Statement during the year in relation to these leases was:

	31 March 2015 £000	31 March 2014 £000
Minimum lease payments	3,716	3,640
Contingent rents paid	299	360
Expenditure charged to the CI&ES	4,015	4,000
Sublease payments received	(357)	(401)
Total charged to CI&ES (net of subleases)	3,658	3,599

Finance Leases Out

The Council has leased out 3 properties, the car park mentioned above, Ambassador House and Richmond Riverside.

The Council has a gross investment in the lease, made up of the minimum lease payments expected to be received over the remaining term and the residual value anticipated for the property when the lease comes to an end. The minimum lease payments comprise settlement of the long-term debtor for the interest in the property acquired by the lessee and finance income that will be earned by the Council in future years whilst the debtor remains outstanding. The gross investment is made up of the following amounts:

	2014/15 £000	2013/14 £000
Finance Leases		
Finance lease debtor (NPV of minimum lease payment)	1,622	1,622
Unearned finance income	10,045	10,165
Gross investment in the lease	11,667	11,787

The gross investment in the lease and the minimum lease payments will be received over the following periods:

	Minimum Lease Payments		Finance Lease Liabilities	
	31 March 2015	31 March 2014	31 March 2015	31 March 2014
	£000	£000	£000	£000
No later than one year	121	121	0	0
Later than one year and not later than five years	483	483	2	2
Later than five years	11,063	11,183	1,620	1,620
	11,667	11,787	1,622	1,622

The minimum lease payments do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews. In 2014/15 £529k contingent rents were receivable by the Council (2013/14 £614k). This includes £388k for a car park which is leased in and sub-leased out on identical terms.

Operating Leases Out

The Council leases out property under operating leases for the provision of community services, economic development purposes and for use by partner organisations.

NOTES TO THE CORE FINANCIAL STATEMENTS

The future minimum lease payments receivable under non-cancellable leases in future years, including sub-lease arrangements (as mentioned in Operating Lease In section above) are:

Operating Leases	31 March	31 March
	2015	2014
	£000	£000
No later than one year	823	640
Later than one year and not later than five years	2,043	2,103
Later than five years	15,730	15,808
	18,596	18,551

The minimum lease payments receivable do not include rents that are contingent on events taking place after the lease was entered into, such as adjustments following rent reviews. In 2014/15 £592k contingent rents were receivable by the Council (£97k in 2013/14).

NOTES RELATING TO THE CASH FLOW STATEMENT

NOTE 29 CASH FLOW STATEMENT – OPERATING ACTIVITIES

The following items form part of operating activities in the Cash Flow Statement:

	2014/15 £000	2013/14 £000
Interest received	(1,448)	(1,910)
Interest paid	4,105	3,788

NOTE 30 CASH FLOW STATEMENT – INVESTING ACTIVITIES

The following table shows the breakdown of the investing activities shown in the Cashflow Statement:

	2014/15 £000	2013/14 £000
Purchase/enhancement of property, plant and equipment, investment property and intangible assets	62,259	42,336
Proceeds from the sale of property, plant and equipment, investment property and intangible assets	(5,450)	(4,099)
Proceeds from short-term and long-term investments	(34,005)	(14,867)
Net cash flows from investing activities	22,804	23,370

NOTE 31 CASH FLOW STATEMENT – FINANCING ACTIVITIES

The following table shows the breakdown of the financing activities shown in the Cashflow Statement:

	2014/15 £000	2013/14 £000
Cash receipts of short and long term borrowing	(23,593)	(2,887)
Other receipts from financing activities	(223)	(1,836)
Cash payments for the reduction of outstanding liabilities relating to finance leases and on-balance sheet PFI contracts	833	830
Other repayments for financing activities	2,540	0
Net cash flows from financing activities	(20,443)	(3,893)

NOTES TO THE CORE FINANCIAL STATEMENTS

EMPLOYEES, COUNCILLORS AND THE ORGANISATION

NOTE 32 MEMBERS ALLOWANCES

The Local Authorities (Members' Allowances) (England) Regulations 2003 provide for the circumstances in which allowances are payable to Members, and to the maximum amounts payable in respect of certain allowances. In accordance with the Local Government Act 2000, the Council established a Members' Allowances Scheme. The scheme is a public document and sets out details of all allowances that are paid to Council Members. Changes to the scheme are made by full Council at its annual meeting. Further details of the scheme are available from the following link:

[Councillors' Allowances - London Borough of Richmond upon Thames](#)

The total payments made to Members were as follows:

	2014/15 £000	2013/14 £000
Members Allowances	680	690
Employers Pension Contributions	14	65
Total	694	755

NOTE 33 OFFICERS' REMUNERATION

The following information is required to be disclosed for certain officers who are statutorily defined as 'senior officers' of the Council.

	2014/15	Salary, Fees & Allowances	Employer's Pension Contribution	Total
		£	£	£
Chief Executive (Note i)				
Gillian Norton	2014/15	176,315	43,021	219,336
	2013/14	176,214	42,996	219,210
Director of Children's' Services (Note ii)				
Nick Whitfield	2014/15	148,772	36,300	185,072
	2013/14	144,860	35,346	180,206
Director of Finance and Corporate Services				
Mark Maidment	2014/15	127,039	30,998	158,037
	2013/14	127,039	30,998	158,037
Director of Adult & Community Services				
Cathy Kerr	2014/15	127,161	31,027	158,188
	2013/14	127,039	30,998	158,037
Director of Environment				
Paul Chadwick	2014/15	127,039	30,998	158,037
	2013/14	127,039	30,998	158,037
Director of Public Health				
Dagmar Zeuner	2014/15	105,479	14,767	120,246
	2013/14	105,521	14,773	120,294

Notes:

Note i - The Chief Executive is the Head of the Paid Service

Note ii - On 1st July 2012, Nick Whitfield was appointed as a joint Director with the Royal Borough of Kingston upon Thames. The above figures show the full cost of this post but the Council has been reimbursed for 50% of this.

The number of employees, including teaching staff, whose remuneration was in excess of £50,000 is shown in the following table. These figures include redundancy / compensation payments in both years,

NOTES TO THE CORE FINANCIAL STATEMENTS

as required by legislation. The table also includes the officers disclosed in the 'senior officers' table above.

Remuneration Band	Number of employees	Number of employees
	2014/15	2013/14
£50,000 - £54,999	43	44
£55,000 - £59,999	30	22
£60,000 - £64,999	14	25
£65,000 - £69,999	15	10
£70,000 - £74,999	12	8
£75,000 - £79,999	3	9
£80,000 - £84,999	8	8
£85,000 - £89,999	4	3
£90,000 - £94,999	10	8
£95,000 - £99,999	1	2
£100,000 - £104,999	0	1
£105,000 - £109,999	2	1
£110,000 - £114,999	0	1
£115,000 - £119,999	0	0
£120,000 - £124,999	0	0
£125,000 - £129,999	3	3
£130,000 - £134,999	0	0
£135,000 - £139,999	0	0
£140,000 - £144,999	0	0
£145,000 - £149,999	1	1
£150,000 - £154,999	0	0
£155,000 - £159,999	0	0
£160,000 - £164,999	0	0
£165,000 - £169,999	0	0
£170,000 - £174,999	0	0
£175,000 - £179,999	1	1
Total	147	147

Included in the above figures are teaching and other staff that work in schools (76 in 14/15 and 75 in 13/14).

The number and cost of exit packages is included in the following table:

Exit package cost band (including special payments)	Number of compulsory redundancies		Number of other departures agreed		Total number of exit packages by cost band		Total cost of exit packages in each band	
	2014/15		2013/14		2014/15		2013/14	
	No.	No.	No.	No.	No.	No.	£000	£000
£0 - £20,000	13	13	0	1	13	14	88	109
£20,001 - £40,000	1	7	0	1	1	8	37	243
£40,001 - £60,000	0	1	0	1	0	2	0	106
£60,001 - £80,000	0	0	0	0	0	0	0	0
£80,001 - £100,000	1	0	0	0	1	0	85	0
£100,000 - £150,000	0	0	0	0	0	0	0	0
Sub-Total	15	21	0	3	15	24	210	458
Provision	3	0	0	0	3	0	17	0
Total	18	21	0	3	18	24	227	458

NOTES TO THE CORE FINANCIAL STATEMENTS

The total cost of £0.227m for 2014/15 (£0.458m for 2013/14) in the table above is for exit packages that have been agreed, accrued for, and charged to the authority's Comprehensive Income and Expenditure Statement in the current year. In addition the authority's Comprehensive Income and Expenditure Statement includes a provision for £0.017m for redundancies that have been agreed and are payable to three people in 2015/16.

NOTE 34 EXTERNAL AUDIT COSTS

	2014/15 £000	2013/14 £000
Fees payable to Grant Thornton with regard to external audit services carried out by the appointed auditor for the year		
Main fee	120	120
Rebates (Audit Commission)*	(12)	(16)
Fees payable to Grant Thornton for the certification of grant claims and returns for the year	19	24
Fees payable in respect of other services provided by external auditors during the year (Audit Commission)	4	2
Total	131	130

* In 2014/15 the Council received a direct rebate from the Audit Commission of £12k due to a reduction of its previously charged Audit Fees to Local Government. In 2013/14 the Council received a direct rebate from the Audit Commission of £16k relating to Audit Fees for that year.

NOTE 35 RELATED PARTIES

The Council is required to disclose material transactions with related parties (bodies or individuals that have the potential to control or influence the Council or to be controlled or influenced by the Council). Disclosure of these transactions allows readers to assess the extent to which the Council might have been constrained in its ability to operate independently, or might have secured the ability to limit another party's ability to bargain freely with the Council.

The Government

Central Government has effective control over the general operations of the Council. It is responsible for providing the statutory framework within which the Council operates, provides a significant part of its funding in the form of grants and prescribes the terms of many of the transactions that the Council has with other parties (e.g. Housing Benefits). Details of grants received from Government departments are set out in Note 11 as well as liabilities outstanding at the year-end in relation to those grants. The following table provides a summary of the main amounts arising in the accounts that involve Central Government departments:

Income:	2014/15 £000	2013/14 £000
Credited to Taxation and Non Specific Grant Income		
Retained Business Rates	(23,257)	(22,983)
Formula Grant – RSG	(25,786)	(29,798)
Council Tax Freeze Grant	(1,189)	(1,176)
Section 31 NNDR Grants	(1,181)	0
Capital Grants	(10,046)	(17,243)
Credited to Services		
Housing Benefit subsidy	(68,549)	(67,389)
Housing and Council Tax benefit admin subsidy	(771)	(977)
Capital Grants	(1,055)	(1,927)
Service Related Revenue Grant	(119,349)	(109,077)
VAT recovery	(33,227)	(23,535)
Total Income from Government	(284,410)	(274,105)
Expenditure:		
Business Rates paid to Central Government	38,762	39,351
Business Rates Tariff paid to Central Government	3,691	3,620
National Insurance, PAYE & other deductions	18,039	21,696
VAT	2,463	1,648
Total Expenditure to the Government	62,955	66,315

Members

Members of the Council have direct control over the Council's financial and operating policies. The total of members allowances paid in 2014/15 is shown in Note 32. A number of councillors are self-employed; these councillors would not be involved in any decisions that involve potential conflict with their self-employed professional capacity. Organisations with whom there have been transactions during the year are listed in the Members & Officers table below.

Officers

Senior officers of the Council also have direct control over the Council's financial and operating policies. During the year senior officers (or their immediate family) were also members or employees of the following organisations:

- The Director of Finance and Corporate Services has declared an interest as Treasurer to the South West Middlesex Crematorium Board. The Council provides support services to the Board and also holds investment of surplus balances on behalf of the Board.
- The Director of Adult and Community Services has declared an interest as a nominated representative on the Board to the Richmond Clinical Commissioning Group. There is partnership working between the NHS Richmond CCG and the Council which includes joint commissioning and funding arrangements. The Director of Adult and Community Services has also been appointed as a Non-Executive Director of Achieving for Children.
- The Director of Education and Children's Services has declared that he is a board member of The Learning Schools Trust. This organisation is involved in the management of Academy schools in the Borough. This Director has been seconded to Achieving for Children as Chief Executive and Executive Director.

NOTES TO THE CORE FINANCIAL STATEMENTS

- The Director of Public Health Services has declared an interest as Board Member to Richmond CCG. The Public Health Team provides commissioning support to NHS Richmond CCG.
- The Assistant Director of Corporate Governance and Joint Head of Legal Services is the statutory monitoring officer for LB Richmond and LB Merton. The Council has a shared legal service with LB Merton.

Where there have been transactions during the year involving these organisations these are shown in the Members & Officers table below:

Members & Officers

The table below details organisations where there have been transactions during the year. The amounts represent the total due to/from each organisation (inclusive of any tax). Income and expenditure amounts are added together to give the total value of transactions with the party.

Organisation	Nature of Transaction	2014/15	2013/14
		£000	£000
London Councils	Subscription Paid	458	412
Try Twickenham (Twickenham BID Ltd)	BID Levy collected on behalf of Try Twickenham	133	n/a
Greater London Authority	Precept, Business Rates & Surplus Paid	45,376	43,450
Local Government Association	Subscription Paid	35	28
London Pensions Fund Authority	Levy Paid	332	335
Petersham Common Conservators	Payment for Maintenance	19	19
Richmond Churches Housing Trust	Supported and Other Housing Services	485	636
Richmond Housing Partnership	Supported and Other Housing Services	1,809	2,478
NHS Richmond CCG	Joint Commission/Funding	9,018	9,451
West London Waste Authority	Levy paid	6,983	7,888
West London Waste Authority	Loan	5,604	0
Environment Agency	Levy paid	195	196
South West Middlesex Crematorium Board	Support Services & Investment	1,642	552
Ultralux Windows Systems	Housing Services	7	2
Learning Schools Trust	Capital Grant Payment	59	1,246
Orleans House Trust	Management Agreement income and rent payable	83	78
RB Kingston Upon Thames	Shared Services	4,341	3,410
London Borough of Merton	Shared Services	2,294	1,799

In addition to the above, the Leader of the Council is a member of the House of Lords.

Other Public Bodies

The Council delivers services in close co-operation with other public bodies such as the Greater London Authority, Transport for London, Metropolitan Police Service, Health Authorities and other Local Authorities. Where the Council receives significant grant funding from another public body, details are disclosed in Note 11. Amounts owed to or by other public bodies are disclosed in Notes 23 and 24.

The Authority has a pooled budget arrangement with Hounslow and Richmond Community Healthcare (HRCH) and St George's Mental Health Trust details are disclosed in Technical Annex 5. The Council also has shared service arrangements with LB Merton and RB Kingston. Full details are provided in Note 39 to the accounts.

Voluntary Organisations

It is the nature of local government that the majority of Council Members are heavily involved in the local community through various organisations such as voluntary bodies, societies, groups etc. often as an appointed Council representative. Members' interests are formally disclosed in a register of interests, and the relevant Cabinet Member approves the amount of grant aid awarded to voluntary organisations unless there is a potential conflict with any appointment to the organisation. Both the register of Members' Interests and schedule of grant aid are public documents and further details are available on request.

The Pension Fund

The Pension Fund is a separate entity from the Council with its own Fund Account and Net Asset Statement. The following material transactions took place between the Council and the Pension Fund

	2014/15	2013/14
	£000	£000
Expenditure:		
Employer Pension Contributions to the Pension Fund	12,683	14,244
Employee Pension Contributions to the Pension Fund	3,170	3,508
Total Expenditure	15,853	17,752
Income:		
Indirect support costs recovered from the Pension Fund	302	288

Joint Ventures

The Council has joint ownership (with RB Kingston) of Achieving for Children which is a Community Interest Company limited by guarantee. There are three main ways in which the two councils can exert control over AfC:

- Ownership – as owners, the Councils have reserved powers to appoint and dismiss non-executive directors.
- Contractual – the Councils commission AfC to provide children's services.
- Joint Director of Children's Services - the joint director is employed by the Council and is also the Chief Executive of AfC.

The following summarises the income and expenditure included in the Council's single entity accounts (inclusive of VAT as applicable) :

	2014/15	£000
Expenditure		
Contract Price / Disbursements	74,503	
Other expenditure	361	
Total Expenditure	74,864	
Loan (revolving credit facility)	7,657	
Income		
Support services provided to AfC	(2,898)	
SEN Transport	(3,891)	
Accommodation	(2,818)	
Other (incl. set up costs)	(2,144)	
Total Income	(11,751)	

NOTES TO THE CORE FINANCIAL STATEMENTS

The Council also provides a revolving credit facility (short term cash flow loan) to AfC at market rates, the value of which varies throughout the year due to its nature but will not exceed £15m under the terms of the loan agreement.

Further information on Achieving for Children can be found at www.achievingforchildren.org.uk

Due to this level of control, AfC are included in the Council's Group Accounts presented later in the Statement.

Amounts Due to and From Related Parties as at 31st March

	2014/15 Amount owed by the Related party £000	2014/15 Amount owed to the Related party £000	2013/14	
	Amount owed by the Related party £000	Amount owed to the Related party £000	Amount owed by the Related party £000	Amount owed to the Related party £000
Central Government:				
Revenue Grants:				
- Received/Payments in Advance	0	2204	0	1559
- Due	902	0	96	0
Capital Grants				
- Received/Payments in Advance	0	6,294	0	3,179
- Due	0	0	2030	0
Academies	121	48	178	248
Amounts due from NNDR Pool	0	444	0	1,845
National Insurance	0	795	0	930
Income Tax	3	704	1	830
VAT recovery	9,052	0	3,038	0
Other	3,497	7887	858	118
Total Central Government	13,575	18,376	6,201	8,709
Other:				
City Of London	0	11	0	0
Greater London Authority	652	0	0	0
Richmond Housing Partnership	10	67	97	35
NHS Richmond CCG	129	1,533	260	781
West London Waste Authority	1,117	0	583	38
Learning Schools Trust	12	32	0	11
RB Kingston Upon Thames	484	431	0	0
London Borough Of Merton	0	436	0	0
Achieving for Children	15,311	12,485	0	0

NOTE 36 PENSION SCHEMES ACCOUNTED FOR AS DEFINED CONTRIBUTIONS SCHEMES

The Council participates in 2 defined benefit pension schemes which are accounted for as defined contribution schemes :

1. Teacher's Pension Scheme (TPS)

Teachers employed by the Council are members of the Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education (DfE). The Scheme provides

teachers with specified benefits upon their retirement, and the Council contributes towards the costs by making contributions based on a percentage of members' pensionable salaries.

The scheme is a multi-employer defined benefit scheme. The scheme is unfunded and the Department for Education uses a notional fund as the basis for calculating the employers' contribution rate paid by local authorities. Valuations of the notional fund are undertaken every four years.

The scheme has in excess of 3,700 participating employers and consequently the Council is not able to identify its share of the underlying financial position and performance of the scheme with sufficient reliability for accounting purposes. For the purposes of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme.

The Council is responsible for the costs of any additional benefits awarded upon early retirement outside of the terms of the teachers' scheme. These costs are accounted for on a defined benefit basis and detailed in Note 37.

The Council is not liable to the scheme for any other entity's obligations under the plan.

2. NHS Pension Scheme

On 1 April 2013 public health staff and services were transferred from primary care trusts (PCTs) to local authorities. Local authorities were provided with a ring-fenced public health grant to discharge their new Public Health responsibilities. Staff performing public health functions who were compulsorily transferred from the PCTs to local authorities and who had access to the NHS Pension Scheme on 31 March 2013 retained access to that Scheme on transfer at 1 April 2013.

The NHS pension scheme is an unfunded, multi-employer, defined benefit scheme that covers NHS employers. In the NHS, the scheme is accounted for as if it were a defined contribution scheme: "NHS bodies shall account for the NHS Superannuation Scheme as a defined contribution plan". (NHS Manual full reference)

The scheme has over 2.6m members and receives contributions of over £9bn per year. The Council is not able to identify its share of the underlying financial position and performance of the scheme with sufficient reliability for accounting purposes. For the purposes of this Statement of Accounts, it is therefore accounted for on the same basis as a defined contribution scheme.

The Authority is not liable to the scheme for any other entity's obligations under the plan.

	Teacher's Pension Scheme		NHS Pension Scheme	
	2014/15	2013/14	2014/15	2013/14
Total Contributions	£7.5m	£7.3m	£0.2m	£0.2m
Employer's Contribution Rate	14.10%	14.10%	14.30%	14.00%
Anticipated Employer's Contributions next year				
- From 1st April	14.10%	14.10%	14.30%	14.00%
- From 1st September	16.48%	-	-	-

NOTE 37 DEFINED BENEFIT PENSION SCHEMES

Participation in Pension Schemes

As part of the terms and conditions of employment of its officers, the Council makes contributions towards the cost of post-employment benefits. Although these benefits will not actually be payable until employees retire, the Council has a commitment to make the payments (for those benefits) and to disclose them at the time that employees earn their future entitlement.

The Council participates in two post-employment arrangements :

- The Local Government Pension Scheme, administered locally by the Council – this is a funded defined benefit final salary scheme, meaning that the Council and employees pay contributions into a fund, calculated at a level intended to balance the pensions liabilities with investment assets. The Council is fully responsible for any deficit on its own share of the Fund, and as Administering Authority could be liable for that of other employers as a funder of last resort. Further information on the LBRuT Pension Fund is available in the published Pension Fund Annual Report and financial information is also provided in the Pension Fund section of this Statement.
- Arrangements for the award of discretionary post-retirement benefits upon early retirement – this is an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. However, there are no investment assets built up to meet these pension liabilities, and cash has to be generated to meet actual pension payments as they eventually fall due.

The principal risks to the authority of the scheme are the longevity assumptions, statutory changes to the scheme, structural changes to the scheme (i.e. large-scale withdrawals from the scheme), changes to inflation, bond yields and the performance of the equity investments held by the scheme. These risks are managed by the Fund over the long term, via the independent actuarial valuation process setting appropriate contribution rates.

Transactions Relating to Post-employment Benefits

The Council recognises the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. However, the charge we are required to make against Council Tax is based on the cash payable in the year (per the actuarial assessment), so the cost of post-employment/retirement benefits reported in the General Fund is adjusted via the Movement in Reserves Statement to bring the total for the year back to the cash paid. The following table shows these transactions:

Comprehensive Income and Expenditure Statement	2014/15 £000	2013/14 £000
Cost of Services:		
Current service costs	10,980	13,348
Past service costs	116	134
(Gain)/ Loss from Settlements	(3,664)	0
Financing and Investment Income and Expenditure		
Net Interest Expense	6,491	7,992
Total Post Employment Benefit Charged to the (Surplus) or Deficit on the Provision of Services	13,923	21,474
Other Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement		
Remeasurement of the Net defined Benefit Liability :		
Return on plan assets (excluding amounts already included in the net interest expense)	(39,351)	4,937
Actuarial (gains) / losses arising on charges in demographic assumptions	0	883
Actuarial (gains) / losses arising on charges in financial assumptions	75,647	(7,930)
Other Experience	(927)	(26,168)
Total Post Employment Benefit Charged to the Comprehensive Income and Expenditure Statement	49,292	(6,804)
Movement in Reserves Statement		
Reversal of net charges made to the (Surplus) or Deficit for the Provision of Services for post employment benefits in accordance with the code	(34,998)	22,640
Actual amount charged against the General Fund Balance for pensions in the year		
Employers' contributions payable to scheme	12,675	14,240
Retirement benefits payable to pensioners	1,619	1,596

NOTES TO THE CORE FINANCIAL STATEMENTS

AfC staff contributions would have been included in Current Service Costs in prior years as Council staff. From 14/15 AfC is a separate scheme employer with the transfer of related assets and liabilities for staff now employed by AfC shown as a Settlement in the table above. This significant change in employee numbers will also impact all IAS 19 tables below.

Pensions Assets and Liabilities Recognised in the Balance Sheet

The amount included in the Balance Sheet arising from the Council's obligation in respect of its defined benefit plans is as follows:

	Local Government Pension Scheme		Discretionary Benefits Arrangements	
	2014/15	2013/14	2014/15	2013/14
	£000	£000	£000	£000
Present Value of the Defined Benefit Obligation	(650,782)	(577,616)	(22,835)	(21,932)
Fair Value of Plan Assets	482,361	443,290	0	0
Sub- total	(168,421)	(134,326)	(22,835)	(21,932)
Other movements in the liability / (asset)	0	0	0	0
Net Liability arising from Defined Benefit Obligations	(168,421)	(134,326)	(22,835)	(21,932)

Reconciliation of Present Value of the Scheme Assets and Liabilities

	2014/15			2013/14		
	Assets	Liabilities	Total	Assets	Liabilities	Total
	£000	£000	£000	£000	£000	£000
Opening Present Value at 1st April	443,290	(599,548)	(156,258)	430,372	(609,270)	(178,898)
Current Service Cost	0	(10,980)	(10,980)	0	(13,348)	(13,348)
Past Service Cost	0	(116)	(116)	0	(134)	(134)
Interest Income / (Cost)	18,341	(24,832)	(6,491)	19,321	(27,313)	(7,992)
Liabilities extinguished on Settlement	(14,686)	18,350	3,664	0	0	0
Contributions from Employer	12,675	0	12,675	14,240	0	14,240
Contributions from Employees	3,168	(3,168)	0	3,507	(3,507)	0
Benefits Paid	(19,778)	21,397	1,619	(19,213)	20,809	1,596
Remeasurement Gains / (Losses) :						0
- Actuarial Gains / (Losses) arising from changes in demographic assumptions	0	0	0	0	(883)	(883)
- Actuarial Gains / (Losses) arising from changes in financial assumptions	0	(75,647)	(75,647)	0	7,930	7,930
- Other experience	0	927	927	0	26,168	26,168
- Return on plan assets (excluding the amount included in the net interest expense)	39,351	0	39,351	(4,937)	0	(4,937)
Closing Fair Value at 31st March	482,361	(673,617)	(191,256)	443,290	(599,548)	(156,258)

Local Government Pension Scheme assets comprised:

	31 March 2015		31 March 2014	
	£000	%	£000	%
Cash and Cash Equivalents	5,135	1.1%	4,367	1.0%
Equity Instruments	0	0.0%	0	0.0%
Bonds				
- Corporate Bonds (investment grade)	49,745	10.3%	45,793	10.3%
- UK Government	30,021	6.2%	27,372	6.2%
Property (UK)	46,072	9.6%	41,828	9.4%
Other Investment Funds				
- Equities	285,811	59.2%	260,885	58.9%
- Other	65,577	13.6%	63,045	14.2%
	482,361	100.0%	443,290	100.0%

Basis for Estimating Assets and Liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future years dependent on assumptions about mortality rates, salary levels, etc.

Both the Local Government Pension Scheme and discretionary benefits liabilities have been estimated by Hymans Robertson LLP, an independent firm of actuaries. Estimates for Statements of the Council Fund are being based on the latest full valuation of the scheme as at 31 March 2013.

The significant assumptions used by the actuary have been:

	Assumptions	
	2014/15 £000	2013/14 £000
Long term expected rate of return on assets in the scheme	3.20%	4.30%
Mortality assumptions		
Longevity at 65 for current pensioners:		
Men	22.2 years	22.2 years
Women	24.4 years	24.4 years
Longevity at 65 for future pensioners:		
Men	24.3 years	24.3 years
Women	26.9 years	26.9 years
Financial Assumptions		
Rate of inflation	2.4%	2.8%
Rate of increase in salaries	3.3%	3.6%
Rate of increase in pensions	2.4%	2.8%
Rate of increase in scheme liabilities	3.2%	4.3%
Take up option to convert annual position into retirement lump sum		
- Pre April 2008 Service	25%	25%
- Post April 2008 Service	63%	63%

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analysis below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that only the assumption analysed changes, while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

	Impact on the Defined Benefit Obligations in the Scheme	
	£000	%
Longevity (impact of change by 1 year)	20,209	3%
Rate of Discounting Scheme Liabilities (impact of change by 0.5%)	60,748	9%
Rate of Increase in Salaries (impact of change by 0.5%)	14,435	2%
Rate of Increase in Pensions (impact of change by 0.5%)	45,484	7%

Asset and Liability Matching (ALM) Strategy

The Pension Fund Committee of the Council does not currently have an ALM strategy. The asset allocation is based on the growth needed to ensure the Fund moves towards a fully funded position as agreed in the triennial actuarial review. As the Fund progresses towards this position, the investment strategy will be reviewed to take into account the potential benefits of matching assets and liabilities in this way.

Impact on the Council's Cash Flows

The objectives of the scheme are to keep employers' contributions at as constant a rate as possible. The Council has agreed a strategy with the scheme's actuary to achieve a funding level of 100% over the next 20 years. The certified rates for the next 3 years are 17.4% of payroll (estimated at £6.2m for 2015/16) plus a lump sum of £4.778m were set at the 2013 valuation (subsequently amended by the actuary to £4.462m). The Council fund is still open to new membership with a significant number of active members and is therefore not mature. The next triennial valuation is due to be completed on 31 March 2016.

NOTE 38 INSURANCE

The Council has two methods of insurance. External insurance is bought for unmanageable scenarios, such as catastrophic loss. Self-insurance is used for smaller possible losses (e.g. vandalism, replacement of stolen equipment) where the cost would be below the excess of the external policy.

The Council held the following insurance policies with external insurers with material excess limits:

Policy	2014/15		2013/14	
	Total Sum Insured £000	Excess £000	Total Sum Insured £000	Excess £000
Property	722,887	100	703,236	100
Public Liability	30,000	100	30,000	100
Employer's Liability	30,000	100	30,000	100
Vehicles	n/a	100	n/a	100

The sums insured include cover for terrorism for which there is an additional premium.

The Council maintains an Insurance Fund set aside as self-insurance for uninsured risks. The Fund is split between existing and un-discharged claims at 31 March that will, with reasonable certainty, give rise to expenditure by the Council (recognised as a Provision) and an amount set aside to fund unknown or future losses (recognised as a Reserve). The total Fund is regularly reviewed by external assessors to ensure that sufficient cover is provided. The last valuation and review of the 2014/15 year end position showed that balances were in line with likely future costs.

Insurance Fund	2014/15 £000	2013/14 £000
Recognised as a Reserve	2,084	2,760
Recognised as a Provision	429	317
Total Fund at 31st March	2,513	3,077

NOTE 39 GROUP RELATIONSHIPS

Interests in Companies and Other Entities

Orleans House Trust

The Council is sole Trustee of the Orleans House Trust. The Trust is responsible for the preservation of the bequeathed Orleans House Gallery and art collection. Previously the Council was not able to benefit from the assets of the Trust as there was a clear separation between the operations of the Trust and the cultural services of the Council. During 2013/14 a formal management agreement was signed which enables the Trust and the Council to work more closely together in delivering joint objectives whilst ensuring that the terms of the original bequest are honoured. The new agreement will ensure that both organisations aims are achieved in the most cost effective way. The objectives of both organisations will be delivered by the same team located at the Orleans House Premises. The Council has assessed that the new management agreement effectively formalises the sharing of benefits from the assets of the Trust and the Council and that this satisfies the conditions for group accounts reporting. The 2014/15 Accounts therefore present the Orleans House Trust as a subsidiary of the Council.

Achieving for Children

LB Richmond upon Thames children's services have been transferred into a new organisation, 'Achieving for Children' (AfC) which is a joint venture with RB Kingston in the form of a wholly owned company. This organisation operates at arm's length from the Council. LB Richmond upon Thames therefore acts as commissioners – commissioning AfC to provide services such as adoption, fostering, high quality support for schools, children's centres and support for children with special educational needs. AfC is also able to trade with other boroughs.

AfC became operational from 1st April 2014 and the 2014/15 Accounts therefore present AfC as a Joint Venture with consolidated accounts presented on this basis.

Other

The Council has no other material interests in companies and other entities that have the nature of subsidiaries, associates and jointly controlled entities.

Shared Services

South London Legal Partnership – In September 2011 the Council entered into a joint arrangement with LB Merton for the provision of legal services. The service was hosted by LB Merton but governed by a joint board which oversaw the delivery of services. This has now developed into the South London

NOTES TO THE CORE FINANCIAL STATEMENTS

Legal Partnership which was formed on 1st October 2013. This partnership joined together the legal services of LB Richmond upon Thames, RB Kingston, LB Merton and LB Sutton and is the first 4 borough shared legal service in London. The partnership staff are still employed by LB Merton as under the previous structure. For more information please see:

<http://moderngov.richmond.gov.uk/documents/s38843/Proposal%20for%20a%20four%20borough%20shared%20Legal%20Service.pdf>.

The Council incurred expenditure of £1m in 2014/15 (£1.7m in 2013/14) in relation to this shared service.

Internal Audit & Investigations Service – A shared service with the RB Kingston was established on 1st June 2012. The service is hosted (and staff employed) by LB Richmond upon Thames. The service provides the statutory internal audit service for both councils and provides an anti-fraud and corruption service by carrying out investigations of suspected financial fraud and irregularity. The 2 boroughs have shared a Joint Head of Internal Audit since 1st December 2011. RB Kingston is charged on the basis of time spent and an agreed audit day rate. The Council spent £1m on this shared service in 2014/15 and recovered £695k from other partners (£1m expenditure and £643k income in 2013/14).

Human Resources – Since 1st April 2012 the Council's Human Resource (HR) services have been delivered via a shared service between LB Richmond upon Thames and RB Kingston (the lead borough). The service includes recruitment, employment contracts, advice on terms and conditions, payroll, employee relations advice and the provision of learning and development. All HR staff are now employed by and based at RB Kingston. The Council incurred expenditure of £1.3m in relation to this agreement in 2014/15 (£2.5m in 2013/14).

Pension Administration Services – The delegation of administering body responsibility of the Council's Pension Fund was delegated to Wandsworth Council on 1st March 2015. All Pension Administration staff are now employed by and based at Wandsworth Council. The Council incurred expenditure of £16k in relation to this agreement in 2014/15.

Consumer Protection Service - As of the 1st August 2014 the Council entered into a joint arrangement with LB Merton for the provision of consumer protection services. The service is hosted by LB Merton but governed by a joint board who oversee the delivery of services. Currently only staffing costs relating to employees based at LB Richmond upon Thames are met by Merton and recharged to LB Richmond upon Thames. The Council incurred expenditure of £694k in 2014/15 in relation to this shared service. As of the 1st April 2015 all costs will be met by Merton and recharged to LB Richmond upon Thames.

Young People Substance Misuse Service – This was a shared service commissioned and developed by LB Richmond upon Thames and RB Kingston, which has been operational since 1st April 2011. This service was provided by AfC from 1st April 2014 and is now therefore part of the Council's relationship with AfC.

Youth Offending Service – RB Kingston & LB Richmond upon Thames' youth offending services formally merged into a shared service in June 2013. This service was provided by AfC from 1st April 2014 and is now therefore part of the Council's relationship with AfC.

NOTE 40 POOLED BUDGETS

The Council has entered into 2 agreements for the pooling of budgets under the NHS Act 2006. The first agreement is for the provision of a Joint Integrated Community Equipment Service with NHS Richmond CCG and the second arrangement is for the operation of a joint integrated Mental Health Service with South West London and St George's Mental Health NHS Trust. The amounts involved in these arrangements are not material to these Accounts but may be of interest and so further detail is provided in Technical Annexe 5 to the Accounts.

NOTE 41 HOME LOANS UNIT

In 1988 the Council took over the responsibility for the former Greater London Council (GLC) mortgage portfolio. The details of the transfer of this function and the terms on which the Council undertakes the functions are set out in the London Government Reorganisation (Mortgages) Order 1988, SI 1988 (1747). The Council administers these loans on behalf of all London Borough Councils through the Home Loans Unit (HLU), and distributes any surpluses from the operation of the loan portfolio to the councils annually. As no new advances are made, the redemption of existing mortgages will eventually extinguish this account. The Council administers all transactions, assets and liabilities relating to the previously made mortgages of the Home Loans Unit (HLU) on behalf of all London Borough councils. The following table provides details of the HLU's Balance Sheet:

	As at 31 March 2015		As at 31 March 2014	
	£000	£000	£000	£000
Long Term Assets				
Equity shares in property	4,063		4,178	
Current Assets				
Temporary Investments	88		93	
Sundry Debtors	86		98	
Cash and Bank	322	4,559	324	4,693
Current Liabilities				
Sundry Creditors		(355)		(355)
Provisions		0		(40)
Total Assets less Liabilities		4,204		4,298
Represented By:				
Capital Reserve - Equity Shares in Property		(4,063)		(4,178)
Revenue Account Surplus		(137)		(120)
Capital Appropriation Account		(4)		0
		(4,204)		(4,298)

Long Term Assets

These are equity share properties that are 50% owned by the individual mortgagors and 50% owned by the HLU.

Capital Receipts

Capital receipts are in respect of mortgage principal repayments. The Council administers the HLU on behalf of all London Borough councils, and therefore, all receipts are distributed to these councils at the year-end.

This table provides a summary of the mortgage payments made to the HLU, and the amount distributed to all London Borough councils:

	2014/15 £000	2013/14 £000
Balance brought forward	0	0
Surplus for the year	(155)	(150)
	(155)	(150)
Amounts distributed to London Borough councils	150	150
Balance carried forward	(5)	0

NOTE 42 TRUST FUNDS

The following table provides a summary of the main Trust Funds held by the Council, and gives details of the total value and movement for the other, smaller Trust Funds. The Trust Funds are separate entities, and not part of the Council's single entity Comprehensive Income and Expenditure Account or Balance Sheet. The Orleans House Trust forms part of the Council's consolidated Group Accounts.

Trust Fund	Balance at 31 March 2014		Expenditure £000	Balance at 31 March 2015 £000
	£000	Income £000		
Orleans House	6,702	784	119	7,367
Housing Trust	1,343	5	0	1,348
Other minor Trust Funds	253	1	0	254
	8,298	790	119	8,969

Orleans House Charitable Trusts

Orleans House, the Octagon Room, the extension wings, stable block and art collection were bequeathed to the Council for the public benefit of the residents of Twickenham in 1962. In the same bequest, Riverside House, River Lawn and the Gardener's Cottage were left to the Council for its statutory purposes and to provide income to support the maintenance of the Orleans House buildings and art collection. In 2010/11 Orleans House was formally registered as a Charity from this Bequest.

A new management agreement was put in place from August 2013 which formalised the services the Council will provide on behalf of the Trust and the Council's rights to use Trust assets. The Trust has been consolidated into the Council's consolidated Group Accounts from 2013/14.

The transaction for 2014/15 shown above include the unrealised gain on revaluation of the House, as well as running costs and rent, and income raised from donations.

Housing Trust

On 18th October 2011, Richmond Housing Partnership (RHP) and London Borough of Richmond (LBR) entered into a Trust Account Deed. From 2011, if RHP sell any of the properties that were transferred to RHP under the Large Scale Voluntary Transfer (LSVT) and which are subject to the Trust Deed Account arrangements then the proceeds are paid into this account. RHP can then draw down from this account, spend monies on eligible affordable housing schemes as dictated by the terms of the Trust Account Deed.

This arrangement does not include sales where the buyer had a Preserved Right to Buy based on their tenancy with the Council prior to the LSVT.

RISKS AND UNCERTAINTIES

NOTE 43 ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures that are based on assumptions made by the Council about the future or that are otherwise uncertain. Estimates are made taking into account historical experience, current trends, and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates. The items in the Council's Balance Sheet at 31 March 2015 for which there is a significant risk of material adjustment in the forthcoming financial year are as follows:

Non-current assets

The Council values its land and building assets on a rolling five year basis and performs an annual assessment of groups of assets to ensure their valuations are materially correct. Assets are depreciated over useful lives that are dependent on assumptions about the level of repairs and maintenance that will be incurred in relation to individual assets. Fair value as applied to relevant assets will depend upon the property market.

Net book value of PPE at 31 March 15 was £826m. A change in value of 1% on 20% (approximately 1 year of valuation) of that value is £1.6m. The average building asset life is 35 years so a change in useful life of 1 year would change depreciation by approximately £0.6m.

Pensions Liability

Estimation of the net liability to pay pensions depends on a number of complex estimates that include:

- o The discount rate used
- o The projected rate of increase for salaries and pensions
- o Changes in retirement ages
- o Changes in mortality rates
- o Expected returns on investment assets

The Council's Actuary provides advice on these estimates. The effect of changes in individual assumptions can be measured, but the assumptions interact in complex ways. The Council takes advice from its Actuary regarding appropriate assumptions and relies on its actuary for the calculations of their effects. A sensitivity analysis is detailed in Note 37.

Arrears

At 31 March 2015 the Council had a balance of £16m in respect of sundry debtors. Of this debt £4.7m is with the NHS and other local authorities and a further £6.8m is with the joint venture Achieving for Children Ltd. These are considered as having little or no risk associated with them. The remaining debt with commercial bodies and individuals is £4.5m.

There is impairment for doubtful debts of £1.3m. This allowance is regarded as adequate taking into account historic and recent recovery levels and the current economic climate, any future adverse economic or financial events could impact on the collection of debts. If collection rates were to deteriorate significantly below levels assumed in estimating an impairment allowance, additional amounts may need to be set aside. A decrease in collection rates of 10% for non-public sector debt would require an additional £1.4m to be set aside as an allowance for impairment.

Provisions

The Council holds a number of provisions, most of which are for a relatively minor amount. However, this year, the Council has made a provision for backdated Business Rate appeals and set aside £2.0m to cover its potential loss from future valuation office decisions. The calculation is based on the number of outstanding appeals and is adjusted for two things: a) an estimation of the amount of the appeal and b) the likelihood of success. Both estimations have been modelled on historic data and information supplied by the Valuation Office. A 10% variation of either estimation would change the provision by £200,000. A contingent liability has been disclosed for future appeals.

Interest Rates

The Council has borrowings of £3.8m and investments of £29.5m at 31 March 2015 on which interest is not fixed and the amount paid or received will vary if interest rates change. Financial provision has been made in the Council's future financial plans for a modest increase in interest rates over the next few years. The current uncertainty in money markets, especially around sovereign debts, could result in increases in interest rates significantly above the levels planned for.

The impact of a 1% change in interest rates on these current values would be a net increase in interest receivable of £0.3m.

The financing of the Capital programme for 2015/16 includes an estimated £32.9m borrowing. The impact of a 1% change in interest rates on this new borrowing would change the cost by £0.3m resulting in a variance against the Council's budgeted interest costs.

NOTE 44 CONTINGENT LIABILITIES

Contingent liabilities relate to possible expenditure arising from a past event that has not been recognised in the Statement of Accounts due to the probability that a transfer of economic benefits will not arise, or cannot be reliably estimated. The possible liability is dependent on the outcome of something happening in the future. A review is undertaken annually to identify any potential liabilities. There are always a number of claims and potential costs outstanding against the Council. This note lists those with material financial costs.

At the 31 March the Council had a number of outstanding employment tribunals, legal and insurance cases which could give rise to a liability in the future. If the cases do give rise to a liability these costs will be met from the insurance provision (based on total value of all outstanding cases) or from in year budgets. Where possible, details have been disclosed in the note below but for confidentiality reasons the Council can not disclose the details of all cases.

Termination Benefits

The Council continues to face major challenges arising from the requirement to cope with funding pressures whilst seeking to maintain key services and restrict increases in Council Tax. In response to this the Council has embarked on an ambitious programme to share staff with the London Borough of Wandsworth to achieve a significant expenditure reduction in the future. Such reductions will inevitably result in a number of redundancies during the next few years as restructures and changes to service delivery are implemented. At this point the Council is unable to reliably estimate the liability that could arise. Any future liability will be met from reserves and / or in year budgets.

Achieving for Children

The Council owns 50% of AfC Ltd (with RB Kingston) and AfC have reported a pension deficit of £20.5m. As joint owners the Council would be responsible for meeting their 50% share of this liability were AfC to cease trading.

London Pension Fund Authority (LPFA) Deficit

The Council has been informed that based on a recent actuarial assessment the LPFA Pension Fund has a deficit. This fund relates to pensions for former employees of the now disbanded Greater London Council and the LB Richmond has a legal obligation to contribute. The funding level, the ratio between assets and liabilities as measured on a triennial valuation basis, is circa 92%. As at 31st March a final decision on how to address the deficit had not yet been made but it is possible that London Boroughs will be asked for increased contributions. At present the Council does not have sufficient information to estimate the potential liability.

Business Rates Appeals

When the new Business Rates Retention System was introduced on 1st April 2014 the Council took on the risk and reward associated with 30% of the annual Business Rates Yield. As a consequence the Council is exposed to a significant risk regarding Business Rates Appeals. Organisations can appeal the rateable value of their business premises if they believe it is incorrect. These appeals are lodged directly with the Central Government Valuation Office Agency who then assesses the case and either reject the appeal or adjust the rateable value of the premises. Where appeals are successful the Council must refund any amounts that have been overcharged (backdated to the last revaluation).

The Collection Fund includes a provision of £6.7m in 2014/15, of which £2.0m or 30% is included in the Council's Accounts, to allow for backdated appeals relating to 2014/15 and prior years. This provision is based on appeals outstanding as at 31st March 2015, as advised by the VOA. No appeals received by the VOA after 31 March 2015 will be backdated to 2014/15. However, the VOA indicated that there were a considerable number of appeals that had been submitted but not input into their systems at the date of providing reports to councils. The Council is unable to estimate the impact of these with sufficient certainty to make provision in the accounts. A rough estimation based on very broad assumptions is that the potential liability could be up to £1m. Appeals submitted on or after 1 April 2015 will only be backdated to 1 April 2015.

NOTE 45 CONTINGENT ASSETS

Contingent assets relate to possible income arising from a past event that has not been recognised in the Statement of Accounts due to the probability that a transfer of economic benefits will not arise, or cannot be reliably estimated. The right to the potential asset is dependent on something happening in the future. A review is undertaken annually to identify potential contingent assets. There were 2 contingent assets outstanding as at 31 March 2015.

Land Charges

Following the Government change in the local land charge rules in August 2010, which could require the repayment of fees for personal land searches, the Local Government Association are in discussion with the HM Treasury on behalf of boroughs regarding the reimbursement of all or a percentage of costs that may be incurred if the Council repays income received through personal search fees. The potential income to the Council, if this action is successful, will be dependent on how much is reimbursed but could be in the region of £300k.

Legal Action

Following the early termination of a social care contract LB Richmond has been in negotiation with the supplier to recover additional cost incurred by the Council due to the termination. This case is now in the early stages of litigation. The potential income to the Council, if this action is successful, may be in the region of £0.6m. The supplier contests this and may seek a counter claim. As yet no details of a counter claim have been received.

NOTE 46 NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

Financial instruments are contracts that give rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

The Council does not hold many types of financial instrument. For cash management, the majority of instruments are fixed term and fixed interest deposits and borrowing, with instant access deposit accounts used for liquidity. Finance lease and PFI transactions are similarly fixed term and fixed interest. The other main areas of financial instruments are trade debtors, creditors and a long term loan to West London Waste Authority as detailed in Note 27.

The key risk around money due to the Council (either as an investment or a debtor) is that the money will not be received, or received late (credit risk). This risk is covered by the Council's counterparty creditworthiness policy for investments and the debt recovery controls for debtors.

The key risk around money the Council is due to pay is having funds available to make payments when they are due (liquidity risk). This is managed through cash flow projections, use of liquidity accounts, and setting aside revenue for debt repayment.

There is also the risk that decisions taken to agree fixed interest rates (to give certainty for financial planning) may result in an opportunity cost. This is managed by a combination of advice from external specialist advisors, regular overview of current market expectations and the use of interest rate projections to inform decision making.

More detail on these risks is available in Technical Annexe 4, as well as various Council policies.

CONSOLIDATED GROUP ACCOUNTS

Introduction

This section of the Statement of Accounts details the Group financial statements for the Council. These accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2014/15 published by the Chartered Institute of Public Finance and Accountancy (CIPFA) and the aim of the Group Accounts is to provide the reader with an overall view of the material economic activities that the Council controls.

The Council has to prepare group accounts where it has any interests in subsidiaries, associates and any joint controlled ventures, subject to consideration of materiality and using uniform accounting policies. Each year assessments are made of the Council's relationship with its partners and where an external body is assessed as having a group relationship (in accounting terms), group accounts are prepared.

Orleans House Trust (OHT)

This year the Council has again assessed the Orleans House Trust as a subsidiary as the Council is sole Trustee. The Trust is responsible for the preservation of the bequeathed Orleans House Gallery and art collection and has a formal management agreement with the Council which sets out roles and responsibilities of both parties to enable the Trust and the Council to work more closely together in delivering joint objectives whilst ensuring that the terms of the original bequest are honoured. OHT's accounts showed a net cash surplus for the year of £25k, mainly as a result of donations and the Gallery was re-valued from £5.7m to £6.4m.

Achieving for Children (AfC)

AfC was established on 5th February 2014 and was operational from 1 April 2014. It is a Community Interest Company limited by Guarantee that is jointly owned by the Council (50%) and the Royal Borough of Kingston (50%). Both Councils have commissioned AfC to provide Children's and Educational Services across both Boroughs and it is anticipated that AfC will begin trading with other organisations in the future. AfC has offered an opportunity to pool facilities, staff talents and to share assets. The main benefits are greater capacity in safeguarding and looking after the most vulnerable children as well as providing the highest quality services to support schools. The Council has assessed AfC as a Joint Venture. AfC's accounts have been prepared in accordance with International Financial Reporting Standards and showed a net loss of £22.4m (see note G4) which have arisen as a result of one off set up costs totalling £1.4m, one off and in year adjustments to pension liabilities totalling £18.5m and a trading loss of £2.5m. Despite these losses, AfC has been assessed as a going concern. The Board and Senior Leadership Team have made significant progress in identifying how these financial challenges will be met and continues to develop these plans.

Both councils also provides a revolving credit facility (short term cash flow loan) to AfC at market rates, under the terms of the legal agreement signed by all three parties. This loan is shown in the Council's accounts as a short term debtor, with a fair value equal to carrying value due to the loan requiring repayment at no more than 6 monthly intervals. Both councils fund the loan equally, with AfC holding the same debt with both authorities. The value of this debt varies throughout the year due to its nature as a cash flow facility, but will not exceed £15m with each council under the terms of the loan agreement.

The accounting policies of both OHT and AfC are the same as the Council's and where the notes to the group accounts are not materially different from those of the Council, no additional note has been disclosed.

The Group Accounts consist of the following:

- Group Consolidated Income and Expenditure Account
- Group Movement in Reserves Statement
- Group Balance Sheet
- Group Cash Flow Statement
- Notes to the Accounts

GROUP COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

This statement shows the accounting cost in the year of providing services in accordance with generally accepted accounting practices

	31 March 2015			31 March 2014		
	Expenditure £000	Income £000	Net £000	Expenditure £000	Income £000	Net £000
Central Services to the public	6,807	(3,288)	3,519	6,584	(3,730)	2,854
Cultural & Related Services	22,094	(4,743)	17,351	17,089	(4,550)	12,539
Environmental & Regulatory Services	22,975	(6,422)	16,553	19,834	(6,002)	13,832
Planning Services	9,493	(4,072)	5,421	8,755	(3,168)	5,587
Education and Children's Services	171,297	(119,372)	51,925	157,303	(113,123)	44,180
Highways and Transport Services	29,233	(15,514)	13,719	25,248	(14,494)	10,754
Housing Services (General Fund)	82,819	(76,195)	6,624	80,618	(73,174)	7,444
Adult Social Care	77,267	(19,672)	57,595	76,457	(16,756)	59,701
Public Health	8,283	(8,094)	189	8,062	(8,062)	0
Corporate and Democratic Core	3,826	(184)	3,642	3,229	(53)	3,176
Non Distributed Costs	(3,512)	(30)	(3,542)	70	(10)	60
Cost Of Services	430,582	(257,586)	172,996	403,249	(243,122)	160,127
Other Operating Expenditure	8,730	(11,262)	(2,532)	14,586	(6,349)	8,237
Financing and Investment Income and Expenditure	16,716	(8,100)	8,616	17,453	(7,345)	10,108
Taxation and Non-Specific Grant Income	2,021	(178,748)	(176,727)	3,621	(183,286)	(179,665)
(Surplus) or Deficit on Provision of Services	458,049	(455,696)	2,353	438,909	(440,102)	(1,193)
Share of the (Surplus) or Deficit of Joint Ventures			8,534			0
Group (Surplus) / Deficit			10,887			(1,193)
(Surplus) or deficit on revaluation of Property, Plant and Equipment			(53,548)			(17,178)
Actuarial (gains)/losses on pension assets/liabilities			35,368			(28,278)
Share of Other Comprehensive Income and Expenditure of Joint Ventures			2,651			0
Other Comprehensive Income and Expenditure			(15,529)			(45,456)
Total Comprehensive Income and Expenditure			(4,642)			(46,649)

GROUP MOVEMENT IN RESERVES STATEMENT

This Statement shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure or reduce local taxation), 'unusable reserves' (those that the Authority cannot utilise to provide services) and the Authority's share of its subsidiary and joint venture's reserves.

	LBR Usable Reserves £000	LBR Unusable Reserves £000	Authority's Share of Subsidiary & Joint Venture Reserves £000	Total Group Reserves £000
Balance at 31 March 2013	(76,517)	(457,088)	(6,767)	(540,372)
Movement in reserves during 2013/14				
(Surplus) or deficit on provision of services	(1,258)	0	65	(1,193)
Other Comprehensive Expenditure and Income	(45,456)	75	0	(45,381)
Total Comprehensive Expenditure and Income	(46,714)	75	65	(46,574)
Adjustments between accounting basis & funding basis under regulations	58,477	(58,412)	(65)	0
Net Increase/Decrease	11,763	(58,337)	0	(46,574)
Balance at 31 March 2014	(64,754)	(515,425)	(6,767)	(586,946)
Movement in reserves during 2014/15				
(Surplus) or deficit on provision of services	2,259	0	8,628	10,887
Other Comprehensive Expenditure and Income	(17,421)	0	1,892	(15,529)
Total Comprehensive Expenditure and Income	(15,162)	0	10,520	(4,642)
Adjustments between accounting basis & funding basis under regulations	12,293	(12,358)	65	0
Net Increase/Decrease	(2,869)	(12,358)	10,585	(4,642)
Balance at 31 March 2015	(67,623)	(527,783)	3,818	(591,588)

GROUP BALANCE SHEET

The Balance Sheet shows the value as at the Balance Sheet date of the assets and liabilities recognised by the Council, Subsidiary and Joint Venture.

	Notes	31 March	31 March
		2015	2014
		£000	£000
NET ASSETS			
Property, Plant & Equipment	G1	832,097	759,230
Heritage Assets	G1	3,739	3,744
Investment Property		14,301	7,308
Intangible Assets		219	292
Long Term Investments		2,250	2,250
Long Term Debtors		17,728	12,355
Long Term Assets		870,334	785,179
Short Term Investments		8,638	42,281
Assets Held for Sale		1,687	1,687
Inventories		45	64
Short Term Debtors		49,740	26,601
Cash and Cash Equivalents		17,854	10,073
Current Assets		77,964	80,706
Short Term Borrowing		(2,203)	(4,447)
Short term Creditors		(46,612)	(41,317)
Provisions		(2,714)	(2,100)
Current Liabilities		(51,529)	(47,864)
Long Term Creditors		(1,247)	(1,592)
Grants Receipts in Advance – Capital		(6,404)	(3,300)
Provisions		(270)	(239)
Long Term Borrowing		(66,948)	(40,861)
Other Long Term Liabilities		(219,126)	(185,083)
Share of Joint Venture Liability	G4	(11,185)	0
Long Term Liabilities		(305,180)	(231,075)
Net Assets		591,589	586,946
TOTAL RESERVES			
Usable Reserves	G2	(67,649)	(64,754)
Unusable Reserves	G2	(535,125)	(522,192)
Share of Joint Venture Reserves	G2,G4	11,185	0
Total Reserves		(591,589)	(586,946)

GROUP CASH FLOW STATEMENT

The Cash Flow Statement shows the changes in cash and cash equivalents of the Group during the reporting period. The statement shows how the Group generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities.

Notes	31 March 2015	31 March 2014
	£000	£000
Net (surplus) or deficit on the provision of services	10,887	(1,193)
Adjustments to net surplus or deficit on the provision of services for noncash movements	(26,479)	(21,972)
Adjustments for items included in the net surplus or deficit on the provision of services that are investing and financing activities	5,450	4,099
Net cash flows from Operating Activities	(10,142)	(19,066)
Investing Activities	22,804	23,370
Financing Activities	(20,443)	(3,893)
Net (increase) or decrease in cash and cash equivalents	(7,781)	411
Cash and cash equivalents at the beginning of the reporting period	10,073	10,484
Cash and cash equivalents at the end of the reporting period	17,854	10,073

NOTE G1 PROPERTY, PLANT AND EQUIPMENT AND HERITAGE ASSETS

This note provides an analysis of the Non-Current Assets of the Group

	2014/15 Property, Plant & Equipment £000	2014/15 Heritage Assets £000	2013/14 Property, Plant & Equipment £000	2013/14 Heritage Assets £000
Cost or Valuation				
At 1 April	823,990	3,744	779,340	3,754
Additions	51,631	0	45,633	2
Donations	0	0	49	0
Revaluation Increases/(decreases) to RR	46,198	0	15,694	0
Revaluation Increases/(decreases) to SDPS	(7,862)	0	(11,546)	0
Derecognition-Disposals	(654)	0	(5,180)	0
At 31 March	913,303	3,744	823,990	3,756
Depreciation and Impairment				
At 1 April	64,760	0	63,011	8
Depreciation Charge	14,503	5	12,587	4
Depreciation written out to RR	(8,629)	0	(274)	0
Depreciation written out to SDPS	0	0	(10,639)	0
Impairment losses/(reversals) to RR	1,279	0	162	0
Impairment losses/(reversals) to SDPS	9,493	0	195	0
Derecognition-Disposals	(200)	0	(282)	0
At 31 March	81,206	5	64,760	12
Net Book Value at 31 March	832,097	3,739	759,230	3,744

NOTE G2 GROUP RESERVES

This note provides a breakdown of the group's reserves.

For Orleans House Trust, the usable reserve represents the accumulated cash donations and the unusable reserve represents the financing of the Trust's non-current assets.

For Achieving for Children, the reserve represents the Council's proportion (50%) of AfC's accumulated deficit.

	31 March 2015 £000	31 March 2014 £000
<u>Usable Reserves</u>		
London Borough of Richmond	(67,625)	(64,754)
Subsidiaries - Orleans House Trust	(24)	0
	(67,649)	(64,754)
<u>Unusable Reserves</u>		
London Borough of Richmond	(527,781)	(515,425)
Subsidiaries - Orleans House Trust	(7,344)	(6,767)
	(535,125)	(522,192)
<u>Share of Joint Venture Reserves</u>		
Achieving for Children	11,185	0
Total Group Reserves	(591,589)	(586,946)

NOTE G3 NOTES TO THE GROUP CASH FLOW STATEMENT

The note below shows a breakdown of the adjustments made to the net surplus / deficit on the provision of services as shown in the group cash flow statement

	31 March 2015 £000	31 March 2014 £000
<u>Analysis of the adjustments to net surplus or deficit on the provision of services for non-cash movements</u>		
LB Richmond	(17,825)	(21,907)
Orleans House Trust	(120)	(65)
Achieving for Children	(8,534)	0
	(26,479)	(21,972)

NOTE G4 SUMMARY ACCOUNTS OF JOINT VENTURE

This note provides a summary set of accounts for Achieving for Children.

	31 March 2015 £000
<u>Summary Statement of Profit and Loss</u>	
Operating Profit / (Loss)	(16,360)
Finance Costs	(708)
Profit / (Loss) before tax	(17,068)
Other Comprehensive Income	(5,301)
Net Loss for the Year	(22,369)
LB Richmond Share (50%) *	11,185

	31 March 2015
	£000
<u>Summary Balance Sheet</u>	
Assets	
Total Non-Current Assets	86
Cash & Cash Equivalents	951
Trade & Other Receivables	30,778
Total Assets	31,815
Equity and Liabilities	
Accumulated Profit / (Loss)	22,369
Long Term Liabilities	(20,500)
Short Term Liabilities	(33,684)
Net Loss for the Year	(31,815)

*IAS 28 requires that where losses in Joint Ventures reduce the carrying amount below zero (as is the case with AfC), deductions are suspended. However there is an exception to this, where an Authority has a legal or constructive obligation to meet the entities loss. As the company was set up as a community interest company limited by guarantee, this meets the criteria of the exception and so this liability has been recognised in the group balance sheet.

NOTE G5 MAJOR SOURCE OF ESTIMATION UNCERTAINTY FOR THE GROUP

Actuarial Valuation of Pensions Assets and Liabilities

A major part of the loss shown in AfC's accounts is in respect of a net liability in respect of Pensions. Pension assets and liabilities and associated costs have been calculated in line with methodologies prescribed in IAS19. The Actuary makes assumptions based on indicators of future trends and small changes in these trends can lead to substantial changes to the calculated assets and liabilities.

A sensitivity analysis on changes to actuarial assumptions in AfC's accounts is shown below:

	Impact on the Defined Benefit Obligations in the Scheme	
	£000	%
Longevity (impact of change by 1 year)	1,828	3%
Rate of Discounting Scheme Liabilities (impact of change by 0.5%)	7,861	13%
Rate of Increase in Salaries (impact of change by 0.5%)	3,668	6%
Rate of Increase in Pensions (impact of change by 0.5%)	3,913	6%

COLLECTION FUND ACCOUNTS

The Collection Fund is an agent's statement that reflects the statutory obligation for billing authorities to maintain a separate Collection Fund. This statement shows the transactions of the billing authority in relation to the collection from taxpayers and distribution to local authorities and the Government of Council Tax, Business Rates (Non-Domestic Rates or NNDR) and the Business Rates Supplement (BRS).

	Note	2014/15				2013/14			
		Business Rates £000	Business Rates Supplement £000	Council Tax £000	Total £000	Business Rates £000	Business Rates Supplement £000	Council Tax £000	Total £000
Income									
Income		(81,126)	(2,102)	(137,210)	(220,438)	(82,034)	(2,210)	(134,429)	(218,673)
Transfers from the General Fund:									
Transitional Relief / Protection Payments		645	0	(3)	642	(14)	-	(6)	(20)
		(80,481)	(2,102)	(137,213)	(219,796)	(82,048)	(2,210)	(134,435)	(218,693)
Expenditure									
Precepts, Demand & Shares:									
Payment to LB Richmond upon Thames		24,673	0	109,186	133,859	23,611	-	107,503	131,114
Payment to Greater London Authority		16,449	2,027	25,359	43,835	15,740	2,157	25,302	43,199
Payment to Central Government		41,122	0	0	41,122	39,351	-	-	39,351
Costs of Collection		303	10	0	313	305	11	-	316
Bad and doubtful debts and appeals:									
Write offs		8	0	194	202	753	0	242	995
Bad Debt Provision		44	65	397	506	256	42	295	593
Rateable Value Appeals Provision		2,602	0	0	2,602	4,125	-	-	4,125
Contributions – distribution of previous year's surplus									
LB Richmond upon Thames	C3	331	0	750	1,081	-	-	750	750
Central Government		552	0	0	552	-	-	-	0
Greater London Authority	C3	221	0	176	397	-	-	179	179
		86,305	2,102	136,062	224,469	84,141	2,210	134,271	220,622
Net (Surplus) / Deficit for the Year		5,824	0	(1,151)	4,673	2,093	0	(164)	1,929
Movement on Fund Balance									
Net (Surplus)/Deficit for year	C4	5,824	0	(1,151)	4,673	2,093	0	(164)	1,929
(Surplus)/Deficit Brought Forward at 1 st April	C4	2,093	0	(3,055)	(962)	0	0	(2,891)	(2,891)
(Surplus)/Deficit Carried Forward at 31 March	C4	7,917	0	(4,206)	3,711	2,093	0	(3,055)	(962)

Under the Business Rates Retention system (in place since 1st April 2013) Business Rates income is shared amongst Central Government (50%), the Council (30%) and the Greater London Authority (20%). Previously, all Business Rates income was paid over to Central Government and redistributed as Government Grant.

The Fund has incurred a deficit of £7.917m on Business Rates income in 2014/15 (£2.093m in 2013/14) principally due to the impact of backdated appeals. When these appeals are successful, they are in most cases, backdated to 2010. The impact on a single year's account can be substantial and so a provision is set aside to fund these appeals. At 31st March 2015 there were 578 outstanding appeals and the Valuation Office has indicated that they hope to clear the majority of these during 2015/16.

NOTES TO THE COLLECTION FUND ACCOUNTS

NOTE C1 NNDR RATEABLE VALUE AND MULTIPLIER

This note shows the total non-domestic rateable value at year-end and the national non-domestic rate multiplier for the year.

	2014/15 £000	2013/14 £000
Total NNDR rateable value	205,367	207,066
NNDR multiplier	48.2 pence	47.1 pence
Small Business NNDR multiplier	47.1 pence	46.2 pence

NOTE C2 COUNCIL TAX BASE

This note shows the calculation of the Council Tax Base, i.e. the number of chargeable dwellings in each valuation band (adjusted for dwellings where discounts apply), converted to an equivalent number of band D dwellings.

Valuation Band	Number of Properties (after discounts and exemptions)	Ratio	2014/15	2013/14
			Equivalent Band D Properties	Equivalent Band D Properties
A*	1.00	5/9	0.56	0.56
A	348.95	6/9	232.63	214.37
B	1,217.11	7/9	946.64	922.86
C	8,397.59	8/9	7,464.52	7,271.75
D	15,715.94	9/9	15,715.94	15,476.64
E	16,726.51	11/9	20,443.51	20,260.56
F	10,747.77	13/9	15,524.56	15,226.94
G	11,802.57	15/9	19,670.95	19,461.90
H	3,159.32	18/9	6,318.64	6,150.88
			86,317.95	84,986.46
Less Adjustment for Collection Rate			-1,553.72	-1,529.75
Plus Ministry of Defence Properties			47.70	47.70
Council Tax Base			84,811.93	83,504.41
Note Band A* attracts disabled relief				

NOTE C3 PRECEPTS ON THE COLLECTION FUND

This note provides details of each authority which made a precept on the Collection Fund.

	2014/15 £000	2013/14 £000
Council Tax		
London Borough of Richmond upon Thames	109,186	107,503
Greater London Authority	25,359	25,302
Business Rates		
London Borough of Richmond upon Thames	24,673	23,611
Greater London Authority	16,449	15,740
Central Government	41,122	39,351
	216,789	211,507

NOTE C4 COLLECTION FUND BALANCES

This note details the split of Collection Fund balances between the major preceptors on the Collection Fund.

	2014/15				2013/14			
	LB Richmond £000	GLA £000	Central Government £000	Total £000	LB Richmond £000	GLA £000	Central Government £000	Total £000
Surplus Brought Forward at 1st April	(1,848)	(160)	1,046	(962)	(2,338)	(553)	0	(2,891)
Net (Surplus)/Deficit for year	803	957	2,913	4,673	490	393	1,046	1,929
Surplus Carried Forward at 31st March	(1,045)	797	3,959	3,711	(1,848)	(160)	1,046	(962)
Relating to:								
Business Rates	2,375	1,583	3,959	7,917	628	419	1,046	2,093
Council Tax	(3,420)	(786)	0	(4,206)	(2,476)	(579)	0	(3,055)

PENSION FUND ACCOUNTS

The Pension Fund accounts are required to be included in the Council's Statement of Accounts (given the Council's statutory position as the Administering Authority).

FUND ACCOUNT

	Note	2014/15 £000	2013/14 £000
DEALINGS WITH MEMBERS AND EMPLOYERS			
Contributions receivable			
From employers	P7	(19,148)	(19,078)
From members	P7	(5,090)	(4,781)
Transfers In:			
Individual transfers from other schemes		(1,502) <u>(25,740)</u>	(1,272) <u>(25,131)</u>
Benefits payable	P7		
Pensions		18,390	17,271
Commutation of pensions and lump sum retirement benefits		3,259	3,121
Lump sum death benefits		712 <u>22,361</u>	267 <u>20,659</u>
Payments to and on account of Leavers	P8		
Refunds of Contributions		31	9
Transfers Out:			
Individual transfers (to other Schemes or Funds within the LGPS)		2,365 <u>2,396</u>	954 <u>963</u>
Net Additions/(Withdrawals) from Dealings with Members		(983)	(3,509)
Management Expenses	P10 & P19	1,809	1,703
Returns on Investments			
Investment income			
Income from pooled investments		(8,690)	(7,804)
Interest on cash deposits		(17) <u>(8,707)</u>	(19) <u>(7,823)</u>
Taxes on income			
Income from pooled investments		437	362
Change in market value of investments:			
Realised gains		(2,561)	(12,286)
Unrealised gains		(59,878) <u>(62,439)</u>	(11,790) <u>(24,076)</u>
Net Returns on Investments		(70,709)	(31,537)
Net increase during the year		(69,883)	(33,343)
Opening net assets of the Fund 1 April		(537,397)	(504,054)
Closing Net Assets of the Fund 31 March		(607,280)	(537,397)

NET ASSET STATEMENT

Note	31 March 2015 £000		31 March 2014 £000
Investment Assets			
Pooled investment Vehicles:			
Unit trusts:			
Property	56,706		49,687
Other	98,949	155,655	87,682
Unitised insurance policies:			
Open ended investment companies (OEICS) - Other	342,450		305,455
Cash (Interest Bearing Deposits)	102,249		88,503
Total assets invested	6,299	450,998	4,969
	P12	606,653	536,296
Other investment balances			
Investment debtors:			
Investment income accrued		860	732
Investment creditors:			
Investment settlements outstanding		(627)	(562)
		606,886	536,466
Net Current Assets and Liabilities			
Debtors:			
Monthly contributions due from employers	574		713
Monthly contributions due from employees	107		92
Pre-paid benefits (lump sum entitlements)	0		60
Other	191	872	518
Creditors:			
Unpaid benefits (lump sum entitlements)	(65)		(76)
Investment management expenses	(94)		(86)
PAYE payable to HMRC	(224)		(211)
Other	(95)	(478)	(79)
		394	931
Total Net Assets	P12 & P14	607,280	537,397

NOTES TO THE PENSION FUND ACCOUNTS

NOTE P1 DESCRIPTION AND OPERATION OF THE FUND

Description of the Fund

The Local Government Pension Scheme (LGPS) is a statutory scheme, and rules in respect of membership and benefits etc. are prescribed under regulation. The Pension Fund (“the Fund”) makes benefit payments as required by legislation and collects and invests contributions from members and their employers. The LGPS is a defined benefit scheme, in which members of the scheme make a contribution based on a percentage of pensionable salary, and on retirement receive a guaranteed, index-linked pension. Historically, the LGPS has been a “final salary” scheme with benefits based on final pensionable salary and the period of scheme membership. From April 2014, the LGPS became a CARE (Career Average Revalued Earnings) scheme, with benefits accruing after the date being based on average pay received over time. The Fund holds and invests in assets to ensure it has sufficient funding for all future payments to pensioners. This funding is achieved through a combination of employer and employee contributions and investment returns. Full details on the LGPS can be found at the following website:

www.lgps.org.uk

Employers' contributions are reviewed and adjusted (if required) every 3 years by the Actuary in his triennial valuation of the Fund. The valuation estimates Fund assets (current assets, assumed growth and cash flows inwards) and liabilities (assumed future payments to members) to get to an overall funding position. This is then used to calculate the required contributions from employers to achieve a fully funded position. The latest valuation took place as at 31st March 2013 and includes the assumed impact of the change to a CARE scheme.

Responsibilities of the Council to administer the Pension Fund

The London Borough of Richmond upon Thames (also referred to as “the Council”) is an Administering Authority of the LGPS, in the year of account under The Local Government Pension Scheme Regulations 2013 (SI 2013/2356). As such it is required to operate the LGPS on its own behalf and on behalf of other nominated employers (see Note P3). The Fund is a separate entity for accounting purposes and its Fund Account and Net Asset Statement are separate financial statements although they are also presented, but not consolidated, in the Council's accounts for information because the Council is the administering authority.

The Council, as an employer within the Pension Fund, is responsible for collecting and paying over employee contributions to the Fund. Under the LGPS rules, employee contributions are periodically set by the government, whereas employer contributions have to be set at a level sufficient to meet the long-term obligations of the Fund, as determined by the triennial Actuarial Valuation. Employer contributions will therefore be set to cover any funding deficit identified by the actuary in the course of this. From the start for 2014/15, the Fund introduced “employer-specific” contributions for the majority of employers, following the individual assessment of employers at the 31 March 2013 Valuation. (Prior to this the Fund applied a “common contribution rate” approach.)

During the course of 2014/15 the Council delegated the majority of tasks associated with the day-to-day administration of the Fund (broadly those activities falling with the scope of “dealings with members”) to a “shared service” operated by the London Borough of Wandsworth, with this arrangement commencing on 1 March 2015. The Council retains all of the statutory responsibilities described above, however, and discharges directly all other duties (including management of investment activity).

The role of the Pension Fund is to collect employees' and employers' contributions from the Council and the other employer bodies, invest surplus funds and make payment of benefits out of the Fund. It is also responsible for making and receiving transfer payments for members joining and leaving the Fund. The Fund's accounts and disclosure notes reflect these responsibilities as opposed to those of the Council.

Governance arrangements for the Fund

The Council's responsibilities for administering the Pension Fund are in most respects delegated to the Pension Fund Committee (although see note on pension boards, below). The Committee's principal business is:

- considering and responding to proposals to amend the design of the LGPS;
- determining policy on the admission of external bodies to the Pension Fund;
- determining the long-term investment strategy of the Fund and keeping this under review at appropriate intervals;
- implementing this strategy through deciding on, and keeping under review, appropriate arrangements for investment management, appointing managers and monitoring their performance;
- appointing the Fund's actuary, external investment advisor and any other providers of services to the Pension Fund;
- receiving and commenting upon the triennial valuation of the Pension Fund prepared by the actuary;
- determining the Pension Fund's communications strategy and policies toward corporate governance and responsible investment;
- approving all documents required to be published by the Fund on a statutory basis, including the Pension Fund Annual Report, Statement of Investment Principles, Funding Strategy Statement, Governance Compliance Statement and Communications Policy Statement;
- approving the Pension Fund accounts, and dealing with all aspects relating to the audit of the Pension Fund, including receiving any reports by the Fund's independent auditor.

The Pension Fund Committee meets at least four times each year. The membership of the Committee during 2014/15 was:

Councillor G. Acton (Chairman)
 Councillor T. O'Malley (Vice-Chairman)
 Councillor A. Butler (*part-year*)
 Councillor G. Curran (*part-year*)
 Councillor G. Elliot
 Councillor G. Evans

In addition to these Councillors, Mr M. Potts was a non-voting attendee of the Committee as staff observer.

The Fund's investment advisor (Mr W. Marshall of Hymans Robertson LLP) also attended Committee meetings to provide professional investment advice. Representatives of appointed fund managers and actuaries (also Hymans Robertson LLP) attended as required. The Fund's independent auditor attended the Committee to present both the audit plan and report on matters arising from the audit of the Pension Fund accounts.

From 1 April 2015, LGPS funds are required to operate under a revised statutory governance framework set out in The Local Government Pension Scheme (Amendment) (Governance) Regulations 2015 (SI 2015/57). The principal change effected by the Regulations is that each Administering Authority is required to constitute a "local pension board" to oversee the operation of the fund's business and, where employed, the effectiveness of the "statutory committee" (described above). The concept of the local pension board is based in the Public Service Pensions Act 2013 and the board must contain representatives of both Fund employers and employees.

Investment management arrangements

The Fund has appointed fund managers to undertake its investment management responsibilities. During 2014/15 the Fund employed two principal external fund managers with multi-asset mandates (Henderson Global Investors and Legal & General Investment Management Limited), each with over a third of the Fund's total investments, and Schroder Investment Management Limited with whom the Fund holds property unit trusts. The Fund also directly holds units in the Local Authorities Property Fund (LAPF), managed by Local Authorities Mutual Investment Trust (LAMIT). In addition, the Fund holds an investment in the Baillie Gifford & Co "Diversified Growth Fund" (representing around 15% of its total value).

Details of investments under management are provided in Notes P14 to P18.

The Fund has made the following external appointments:

Investment advisors	–	Hymans Robertson LLP
Performance measurers	–	The WM Company
Custodians	–	JP Morgan Chase & Co

The Fund's Independent auditors are Grant Thornton UK LLP.

Other professional advice is provided by Council officers or obtained via shared service arrangements (including one provided by the London Borough of Merton in relation to Legal Services).

NOTE P2 PENSION FUND ACCOUNTING POLICIES

Basis of Preparation

The Fund's accounts are prepared in accordance with proper accounting practice that represents compliance with:

- The Code of Practice on Local Authority Accounting in the UK 2014/15 (the Code), and
- (where relevant) Financial Reports of Pension Schemes; A Statement of Recommended Practice (Revised May 2007) – (the Pensions SORP).

The Pension Fund accounts are prepared on the basis that they will be incorporated within the Pension Fund Annual Report to be published later in the year, after the accounts have been audited. This report includes more detail on the actuarial valuation, governance arrangements for the Fund and includes the Statement of Investment Principles (SIP).

Accounting Policies

General Policies

The general accounting policies are those that have been adopted by the Administering Authority – the Council of the London Borough of Richmond upon Thames, and these are applied to the accounts of the Pension Fund where they are applicable.

The accounts are prepared on an accruals basis with the significant exception that no recognition is made in respect of liabilities to pay pensions and other benefits after the year end. This treatment is prescribed in the Pensions SORP on the basis that future liabilities that are subject to actuarial valuation are best considered in the context of the full actuarial valuation and the consequent funding statement and funding policy. As the future net liabilities are required to be funded by employer contributions, those relating to the Council as a Fund employer are covered in some detail in the Council's accounts where the full impact of future pension liabilities is disclosed in accordance with IAS 19 (where required by regulatory practice, other Fund employers receive similar analysis for inclusion in their own accounts).

The only other exception to the accruals basis is in respect of transfer values. Transfer payments are made normally when an employee changes employer and moves from one pension scheme to another. Occasionally, following a reorganisation for example, a group of employees may transfer to a different pension scheme. In normal circumstances, the receiving pension scheme will not be liable for any pension benefits in respect of the transferring member until the relevant assets (the transfer value) have been received. Transfer values are therefore accounted for on the basis of when they are paid or received and when the receiving scheme has accepted liability.

Specific accounting policies are adopted in relation to investments. These are covered in the following statements.

Valuation of Investments

Investments are recognised at Fair Value. This is the amount for which an asset could be exchanged, or a liability settled, between unrelated, willing and knowledgeable parties, in an arm's-length transaction, and is generally taken as the appropriate market value at the quoted bid price. These are taken at close of business on 31 March or the last prior trading day for relevant markets.

The Fund's non-cash investments are currently held exclusively in pooled vehicles, which for this purpose include unitised insurance policy-based investments. The vehicles themselves would generally be defined as "unquoted" in that they are not, continuously, "listed on or traded on a recognised investment exchange". With the exception of the property units trusts, however, they generally comprise equity and bond securities that would individually be described as "quoted". Liquidity in the non-property investments is broadly equivalent to that of the underlying securities, with the exception of the insurance policy-based investments which are traded weekly. Further information on the valuation of individual managers' holdings is included in Note P16 below.

Foreign Currency Translation

All non-sterling transactions and valuations are translated using the closing rate of exchange as at the date of valuation.

Overseas income is translated at rates of exchange applicable when remitted.

All gains and losses arising from currency transactions in the purchase of non-sterling investments are shown in the Fund Account as realised gains or losses.

Management Expenses charged by the Administering Authority

The administrative costs of the Fund are set out in Note P10. The majority of management costs are initially borne by the Council (as the Administering Authority) and charged to the Fund, where necessary according to appropriate bases such as time spent on work related to the Fund. As described in Note P10, LGPS management costs are the subject of revised guidance issued by CIPFA which is reflected in these accounts. The shared service arrangement entered into with the London Borough of Wandsworth (described in Note P1) means that a significant proportion of management costs will in future be incurred indirectly.

Liabilities to Pay Pensions and Other Benefits after the Balance Sheet Date

Unlike most financial statements, the Pension Fund's financial statements do not take account of any liabilities in respect of pension and other benefit liabilities due beyond the year of account. This aspect of the Pension Fund's financial position is specifically covered by the actuarial valuation and report by the Fund's actuary in the following notes.

Critical Judgements

The Code requires that the judgements that management have made in applying the Fund's accounting policies should be disclosed to assist the understanding of users of the accounts, and aid comparability. The relevant judgements are those that have the most significant effect on amounts recognised in the financial statements. Judgements made in arriving at estimates are excluded.

The Fund's accounts include estimation of future values but do not include any critical judgements.

Assumptions Made about the Future and other Major Sources of Estimation and Uncertainty

In preparing the Fund accounts, officers and advisors are required to make assumptions about the future or which are otherwise uncertain. Estimates are made taking into account historical experience, current trends and other relevant factors. However, because balances cannot be determined with certainty, actual results could be materially different from the assumptions and estimates.

The items in the Fund's accounts where there could be significant risk of material adjustment in forthcoming financial year are investment assets. However, the Fund's assets are valued with reference to the published market value of the underlying assets (see Note P20) so there is minimal likelihood of impact here.

The other area of estimation is in the actuarial assessment of the present value of the Fund's assets and liabilities. These are not included in the Net Assets Statement but disclosed in notes to the accounts with the assumptions used.

NOTE P3 MEMBERSHIP OF THE FUND

Although the Council, as Administering Authority, is the Fund's principal employer, the Fund also includes the employees of certain other bodies. These are either scheduled bodies (required by statute to be members of the Fund), admitted bodies (admitted to the Fund by agreement), or "designated" (otherwise specified as an employer under criteria set out in Schedule 2, Part 2 of the LGPS Regulations 2013).

The scheduled, admitted and designated bodies act as employers in the same way as the Council and all are responsible for making deductions from their employees and paying these and their own employer's contributions to the Fund on a regular basis. The Fund makes pension and other benefit payments directly to Fund members.

Membership details as at 31 March are summarised in the following table:

FUND MEMBERSHIP (Continued)	31 March 2015				31 March 2014 Total Members
	Contributors	Members with Deferred Benefits	Pensioners and Dependents	Total Members	
Designated Bodies:					
Achieving for Children #	337	7	7	351	0
Total Designated Bodies	337	7	7	351	0
Admitted Bodies:					
Association of District Councils *	0	2	19	21	21
Hampton School	35	24	27	86	86
Notting Hill Housing Trust	1	8	11	20	21
St. Mary's College	149	107	112	368	371
SW Middlesex Crematorium Board	11	9	20	40	42
Richmond CAB *	0	0	1	1	1
Housing Organisations Mobility & Exchange Services *	0	8	5	13	13
Richmond Council for Voluntary Services*	0	3	5	8	8
Richmond upon Thames Music Trust	7	0	4	11	12
Christ's Community Management Body *	0	2	0	2	2
Institute of Revenues Rating & Valuation	10	17	8	35	35
Project for Children with Special Needs *	0	2	2	4	4
Museum of Richmond *	0	1	1	2	2
Richmond Housing Partnership	15	26	24	65	68
Twining Enterprises *	0	7	5	12	13
Mears Building Contractors Ltd	1	5	6	12	12
Scout Solutions *	0	15	8	23	23
Veolia (formerly Cleanaway)	31	14	17	62	62
Nviro	3	2	3	8	9
Remploy	1	1	0	2	2
Total Admitted Bodies	264	253	278	795	807
Scheduled Bodies:					
Academies Enterprise Trust	45	9	7	61	53
Learning Schools Trust	100	38	8	146	126
Richmond Magistrates' Court *	0	0	0	0	24
Richmond upon Thames College	166	276	174	616	590
Richmond Adult & Community College	74	159	65	298	293
Grey Court School	58	14	2	74	61
Orleans Park School	61	8	2	71	57
Teddington School	58	19	1	78	66
Waldegrave Trust	93	14	1	108	89
St Mary's Hampton	5	0	0	5	2
Thomson House School	18	0	0	18	8
Total Scheduled Bodies	678	537	260	1,475	1,369
The Council	2,452	3,649	2,965	9,066	8,994
TOTAL MEMBERSHIP	3,731	4,446	3,510	11,687	11,170

Note: admitted bodies marked * had no contributing members in 2014/15 and paid no contributions to the Fund in that year.) Employers marked # commenced during 2014/15 and had no members as at 31 March 2014. Achieving for Children (AfC) is the single provider of Children's Services to both the Council and the Royal Borough of Kingston Upon Thames (former RBK employees of AfC are members of that authority's fund). The majority of AfC members in the Fund were transferred from the Council under TUPE provisions at 1 April 2014. Richmond Magistrates' Court shown as part of the Council in 2014/15.

NOTE P4 BASIS OF ACTUARIAL VALUATION

The latest actuarial valuation of the Fund was completed as at 31 March 2013. The actuarial method used to determine the contribution rate required to meet liabilities accruing in the future is known as the Projected Unit Method. The principal financial assumptions adopted in the valuation were as follows:

Investment Return		
Composite	4.6%	
Increases in Liabilities		
Salary increases	3.3%	
Pension increases	2.5%	

The market value of the scheme's assets at the date of valuation in March 2013 is shown in the following table.

ASSET CATEGORY	Valuation as at 31 March 2013	
	£000	%
UK Equities	147,641	29
UK Fixed Interest Gilts	29,651	6
UK Corporate Bonds	49,265	10
UK Index Linked Gilts	0	0
Overseas Equities	185,764	37
Overseas Bonds	0	0
Property	40,289	8
Alternatives (DGF)	48,355	9
Cash & Net Current Assets	3,089	1
Total Net Assets at Valuation Date	504,054	100

NOTE P5 ACTUARIAL VALUATION – RESULTS

The results of the last actuarial valuation undertaken as at 31 March 2013 will be summarised in the Actuarial Statement included in the Fund's 2014/15 Annual Report. Employers' contributions are set taking into account the results of the valuation and the Funding Strategy for the Fund, also included in the Annual Report. The key elements in this process are:

Level of Funding

The results of the 31 March 2013 valuation indicated that the actuarial value of the available assets of £504.1m (see table above) were sufficient to cover 83.1% of the accrued liabilities to that date.

Funding Policy

The Council is required to set employers' contributions rates to the Fund such as to ensure that the Fund is sufficient to meet 100% of its liabilities.

In accordance with the Funding Strategy, employers' contributions to the Fund are being made up over a period of up to 20 years (depending on the actuarial assessment of each employer), to bring the funding level up to a fully solvent position. Additional contributions have been set on an employer-specific basis to achieve this objective.

NOTE P6 ACTUARIAL PRESENT VALUE OF PROMISED RETIREMENT BENEFITS FOR THE PURPOSES OF IAS 26

IAS 26 requires the present value of the Fund's promised retirement benefits to be disclosed, and for this purpose the actuarial assumptions and methodology used should be based on IAS19 rather than the assumptions and methodology used for funding purposes.

In order to meet this requirement, the Fund's actuary has carried out an additional assessment of the Fund as at 31 March 2015, using a valuation methodology that is consistent with IAS19. Although all the financial assumptions used in this exercise have been updated to the reporting date, the principal difference of basis between this and the 2013 triennial "funding valuation" is that the discount rate under IAS19 is based on the 20 year gilt yield plus credit spread (compared to a scheme-specific "risk asset" based rate in the funding valuation). This resulted in a discount rate of 3.2% being used in the IAS19 assessment (compared to 4.6% in the funding valuation).

Other key assumptions employed by the actuary in the calculation are shown below. The estimated impact of the change of assumptions to 31 March 2015 is to increase the actuarial present value by £129m.

Financial

Year Ended	31 March 2015 % p.a.	31 March 2014 % p.a.
Inflation/Pensions Increase Rate	2.4	2.8
Salary Increase Rate*	3.3	3.6
Discount Rate	3.2	4.3

* Salary increases are 1% p.a. nominal until 31 March 2015 reverting to the long term rate thereafter.

Longevity

The life expectancy assumption is based on the Fund's VitaCurves [a proprietary name for mortality data held by the Fund's actuary] with improvements in line with the Continuous Mortality Investigation (CMI) 2010 model, assuming the current rate of improvements has reached a peak and will converge to a long term rate of 1.25% p.a. Based on these assumptions, the average future life expectancies at age 65 are summarised below.

	Males		Females	
	2014/15	2013/14	2014/15	2013/14
Current Pensioners	22.2 years	22.2 years	24.4 years	24.4 years
Future Pensioners*	24.3 years	24.3 years	26.9 years	26.9 years

* Future pensioners are assumed to be currently aged 45.

The assumptions have not changed since the previous IAS26 disclosure for the Fund.

Commutation Assumption

An allowance is included for future retirements to elect to take 25% of the maximum additional tax-free cash up to HMRC limits for pre-April 2008 service and 63% of the maximum tax-free cash for post-April 2008 service.

The assumptions used are those adopted for the Administering Authority's IAS19 report as required by the Code of Practice. On this basis, the value of the Fund's promised retirement benefits as at 31 March 2015 (along with a prior-year comparator) was:-

Year Ended	31 March 2015 £m	31 March 2014 £m
Present Value of Promised Retirement Benefits	833	704

The above figures include both vested and non-vested benefits, although the latter is assumed to have a negligible value [non-vested benefits refer to those relating to scheme membership of less than 2 years where a refund of contributions can be requested].

Liabilities have been projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2013. This liability at 31 March 2015 is estimated to comprise £337m in respect of employee members, £212m in respect of deferred pensioners and £284m in respect of pensioners. The approximation involved in the roll forward model means that the split of scheme liabilities between the three classes of member may not be reliable. However, the aggregate liability is a reasonable estimate of the actuarial present value of benefit promises. The actuary has not made any allowance for unfunded benefits.

NOTE P7 CONTRIBUTIONS AND BENEFITS

The following tables analyse contributions and benefits received and paid by the Fund by reference to the different scheme employers:

Contributions

Contributions	2014/15			2013/14		
	Employers £000	Members £000	Total £000	Employers £000	Members £000	Total £000
Administering Authority (The Council)	12,683	3,170	15,853	14,244	3,508	17,752
Scheduled Bodies	2,818	772	3,590	2,795	749	3,544
Admitted Bodies	2,288	539	2,827	2,039	524	2,563
Designated Bodies	1,359	609	1,968	-	-	-
Total Contributions	19,148	5,090	24,238	19,078	4,781	23,859

Benefits

	2014/15	2013/14
	£000	£000
Benefits		
Pensions		
Administering Authority (The Council)	15,789	14,793
Scheduled Bodies	860	770
Admitted Bodies	1,723	1,708
Designated Bodies	18	-
Total Benefits	18,390	17,271
Lump Sum Retirement Benefits		
Administering Authority (The Council)	2,426	2,326
Scheduled Bodies	238	518
Admitted Bodies	478	277
Designated Bodies	117	-
Total Benefits	3,259	3,121
Lump Sum Death Benefits		
Administering Authority (The Council)	594	106
Scheduled Bodies	6	15
Admitted Bodies	112	146
Total Benefits	712	267

NOTE P8 PAYMENTS TO AND ON ACCOUNT OF LEAVERS

During 2014/15, the Fund paid no bulk transfers and 28 individual transfer values with an aggregate value of £2.365m. In 2013/14, the Fund also paid no bulk transfers, and 36 individual transfer values with an aggregate value of £0.954m were paid. (Note: these sums refer to external transfer to other schemes and do not include any notional transfers occurring between Fund employers.)

NOTE P9 ADDITIONAL VOLUNTARY CONTRIBUTIONS

The Council is required to offer the facility for Additional Voluntary Contributions (AVCs). These contributions are voluntary and are paid over to the AVC provider for investment on behalf of the members concerned. In accordance with regulation 4(2) (b) of the Pension Scheme (Management and Investment of Funds) Regulations 2009 (SI 2009 No 3093), these transactions are not included in the Fund Account or the Net Assets Statement, but details are given in the following table:

	31 March 2015		31 March 2014	
	£000	No. of Members	£000	No. of Members
Value of Investments				
Clerical Medical	1,237	87	1,276	91
Equitable Life	544	87	711	106
Total	1,781	174	1,987	197
Contributions received from members in year	66		75	

NOTE P10 ANALYSIS OF ADMINISTRATION & GOVERNANCE COSTS

Following the publication of the CIPFA guidance “Accounting for Local Government Pension Scheme Management Costs”, the operating costs of the Fund have been re-categorised according to the three headings defined in the Guidance. This table analyses the three categories: administration (now defined more narrowly as those directly associated with “dealings with members”); “oversight and governance”, which encompasses elements of both investment and administration costs (as previously stated), and investment costs, representing the direct costs attributable to the management of the Fund investments. Note P13 explains that the Fund has incurred no explicit transaction costs (as defined in the Guidance). The expenses shown reflect all management fees incurred, whether these are paid directly or deducted from the funds under management. Predominantly, fees are paid on a fixed percentage or “ad valorem” basis, although a performance fee is payable on around 35% of the Fund. In 2014/15, the performance element amounted to around £8k (compared to £158k in 2013/14).

	2014/15 £000	2013/14 £000
Administration Costs		
Administration and processing	250	240
Communications with Fund members	11	26
Other (incl. fees received)	5	5
Total Administration Costs	266	271
Oversight & Governance Costs		
Administration and processing	52	48
Actuarial fees	81	126
Audit fees	19	18
Advisor's fees	19	35
Performance Measurement Fees	18	17
Total Oversight & Governance Costs	189	244
Investment Management Costs		
Investment managers' fees	1,349	1,183
Custodian Fees	5	5
Total Investment Management Costs	1,354	1,188
Total Management Costs in Fund A/C	1,809	1,703

The audit fee payable to the external auditors Grant Thornton is £21k. The Fund has received an additional rebate of £2k from the Audit Commission.

NOTE P11 INVESTMENT PRINCIPLES

Local authority pension schemes are required to publish a Statement of Investment Principles (SIP) and to include disclosure of the extent of compliance with the investment principles issued by the government. The Fund's SIP is included in its Annual Report, published later in 2015, in which the Pension Fund accounts will be included.

NOTE P12 RECONCILIATION OF MOVEMENT IN INVESTMENTS

The following tables reconcile the movements in the Fund's investment assets in the year

(i) By Manager

Manager	Value as at 1 April 2014			Sale proceeds £000	Profit on Disposal £000	Change in Market Value £000	Value as at 31 March 2015
	Purchases £000	£000	£000				£000
Baillie Gifford	76,289	72			6,480	82,841	
Legal & General	240,378				32,250	272,628	
Henderson	189,591	12,540	(6,989)		2,561	17,900	215,603
Schroders	21,458	965				2,818	25,241
LAMIT (property)	3,611					430	4,041
	531,327	13,577	(6,989)		2,561	59,878	600,354
Cash deposits	4,969						6,299
Total assets invested	536,296						606,653
Net Current Assets	1,101						627
Total Net Assets	537,397						607,280

Manager	Value as at 1 April 2013			Sale proceeds £000	Profit on Disposal £000	Change in Market Value £000	Value as at 31 March 2014
	Purchases £000	£000	£000				£000
Baillie Gifford	48,355	27,028			906	76,289	
Legal & General	241,891		(16,000)		7,182	7,305	240,378
Henderson	188,478	14,161	(19,775)		5,104	1,623	189,591
Schroders	18,921	872				1,665	21,458
LAMIT (property)	3,320					291	3,611
	500,965	42,061	(35,775)		12,286	11,790	531,327
Cash deposits	2,862						4,969
Total assets invested	503,827						536,296
Net Current Assets	227						1,101
Total Net Assets	504,054						537,397

In 2013/14, the Fund increased its investment in the Baillie Gifford Diversified Growth Fund by 5% of the total Fund value (£26m), funded from the disposal of UK equity assets (managed by L&G). In addition, in the same year, the value of Global Emerging Markets equities managed by Henderson (approximately £10m) was realised and transferred to L&G. All other transactions shown above were carried out to re-balance to existing benchmark weightings or to re-investment income.

(ii) By Asset Category

Asset Category	Value as at 1 April 2014			Sale proceeds £000	Profit on Disposal £000	Change in Market Value £000	Value as at 31 March 2015 £000
	Purchases £000						
Unit Trusts - Property	49,687	965				6,054	56,706
Unit Trusts - Other	87,682	5,544	(4,871)		2,116	8,478	98,949
Unitised Insurance Policies	305,455	73				36,922	342,450
OEICs	88,503	6,995	(2,118)		445	8,424	102,249
	531,327	13,577	(6,989)		2,561	59,878	600,354
Cash deposits	4,969						6,299
Total assets invested	536,296						606,653
Net Current Assets	1,101						627
Total Net Assets	537,397						607,280

Asset Category	Value as at 1 April 2013			Sale proceeds £000	Profit on Disposal £000	Change in Market Value £000	Value as at 31 March 2014 £000
	Purchases £000						
Unit Trusts - Property	40,289	5,872				3,526	49,687
Unit Trusts - Other	85,733	3,438	(3,243)		2,154	(400)	87,682
Unitised Insurance Policies	284,685	22,028	(16,000)		7,182	7,560	305,455
OEICs	90,258	10,723	(16,532)		2,950	1,104	88,503
	500,965	42,061	(35,775)		12,286	11,790	531,327
Cash deposits	2,862						4,969
Total assets invested	503,827						536,296
Net Current Assets	227						1,101
Total Net Assets	504,054						537,397

NOTE P13 INVESTMENT TRANSACTION COSTS

Transaction costs are included in the costs of purchases and sale proceeds and include costs charged directly to the Fund, such as commission, stamp duty and other fees.

With the exception of cash, the Fund is now invested exclusively in pooled vehicles in which there are no direct transaction costs – these being reflected in the bid/offer (or equivalent) prices for units.

NOTE P14 INFORMATION ON ASSETS UNDER MANAGEMENT**Summary of investment assets under management**

Type of Asset	31 March 2015				
	Baillie Gifford £000	L&G £000	Schroders £000	Henderson £000	Total £000
UK Investments – Listed	82,841	149,094	25,241	119,163	376,339
Overseas Investments – Listed		123,534		96,440	219,974
Cash			101	776	877
Total Under Management	82,841	272,628	25,342	216,379	597,190
Percentage of funds	14%	46%	4%	36%	100%
Directly held UK investments (LAMIT)					4,041
Cash (interest bearing deposits)					5,422
Other investment balances - debtors and creditors					233
Total investment assets					606,886
Other net current assets					394
Total Net Assets					607,280
Analysis of all investments:					
Total UK Investments (includes directly held LAMIT investment)					380,380
Total Overseas Investments					219,974
Cash and deposits					6,299
Other investment balances - debtors and creditors					233
Total invested					606,886

Type of Asset	31 March 2014				
	Baillie Gifford £000	L&G £000	Schroders £000	Henderson £000	Total £000
UK Investments – Listed	76,289	132,703	21,458	106,020	336,470
Overseas Investments – Listed	0	107,675	0	83,571	191,246
Cash	0	0	104	580	684
Total Under Management	76,289	240,378	21,562	190,171	528,400
Percentage of funds	14%	46%	4%	36%	100%
Directly held UK investments (LAMIT)					3,611
Cash (interest bearing deposits)					4,285
Other investment balances - debtors and creditors					170
Total investment assets					536,466
Other net current assets					931
Total Net Assets					537,397
Analysis of all investments:					
Total UK Investments (includes directly held LAMIT investment)					340,081
Total Overseas Investments					191,246
Cash and deposits					4,969
Other investment balances - debtors and creditors					170
Total invested					536,466

NOTE P15 STATUS OF INVESTMENTS UNDER MANAGEMENT

This note provides details of the investments held by each manager at 31 March. It gives details of each of the pooled vehicles used by each manager and the percentage that each investment represents of the total of Fund. All fund managers are incorporated and registered in the UK with the exception of Henderson, which is incorporated and registered in Jersey.

The types of pooled vehicles are shown by the following abbreviations:

AUT	Authorised Unit Trust
PUT	Property Unit Trust
UUT	Unauthorised Unit Trust
OEIC	Open Ended Investment Company

Status of individual investments under management

The four managers with responsibility for the Fund's investments during the relevant period are shown below.

Henderson Global Investors Investments are managed by four separate entities and each of these invests in a number of pooled vehicles:

	Value of Assets Under Investment			
	31 March 2015		31 March 2014	
	£000	% of Fund	£000	% of Fund
Pooled Investments				
<u>Henderson Investment Funds Limited</u>				
UK Equity Enhanced Trust 'Z' (AUT)	52,974	9%	46,797	9%
Exempt North American Enhanced Equity 'Z' (UUT)	45,975	8%	40,885	8%
	98,949	17%	87,682	17%
<u>Henderson Strategic Investment Funds</u>				
European Enhanced Equity Fund 'Z' (OEIC)	31,602	5%	27,598	5%
Japan Enhanced Equity 'I' (OEIC)	11,853	2%	8,829	2%
Asia Pacific Ex Japan Enhanced Equity Fund 'I' (OEIC)	7,009	1%	6,259	1%
	50,464	8%	42,686	8%
<u>Henderson UK & Europe Funds</u>				
Henderson UK Gilt Fund 'I' (OEIC)	18,476	3%	16,227	3%
Henderson All Stock Credit 'I' (OEIC)	33,308	6%	29,589	6%
	51,784	9%	45,816	9%
<u>Henderson Property Management (Jersey) Limited</u>				
UK Property Fund Units (PUT)	14,406	2%	13,407	2%
	14,406	2%	13,407	2%
Total invested	215,603	36%	189,591	36%
Cash	776	0%	580	0%
Total all Henderson Funds	216,379	36%	190,171	36%

Legal and General Investments managed by Legal and General Investment Management Ltd. These are held in two unitised insurance policies providing passive management across the benchmark portfolio allocation.

	Value of Assets Under Investment			
	31 March 2015		31 March 2014	
	£000	% of Fund	£000	% of Fund
Pooled Investments				
Legal and General Assurance (Pensions Management) Limited Policy Number 35334-2/000 / 01 (Insurance Policy)	136,314	22%	120,189	22%
Policy Number 35336-7/000 / 01 (Insurance Policy)	136,314	22%	120,189	22%
Total invested	272,628	44%	240,378	44%

Schroders Schroder Investment Management Ltd managed pooled property on an active basis.

	Value of Assets Under Investment			
	31 March 2015		31 March 2014	
	£000	% of Fund	£000	% of Fund
Pooled Investments				
<u>Schroder Property Investment Management Limited</u>				
Schroder UK Real Estate Fund (PUT)	25,241	4%	21,458	4%
Total invested	25,241	4%	21,458	4%
Cash	101	0%	104	0%
Total all Schroders Funds	25,342	4%	21,562	4%

Baillie Gifford Investments comprising a “Diversified Growth Fund” are managed by Baillie Gifford & Co, held in an insurance policy.

	Value of Assets Under Investment			
	31 March 2015		31 March 2014	
	£000	% of Fund	£000	% of Fund
Pooled Investments				
Baillie Gifford Life Limited Diversified Growth Fund “P Class” (Insurance Policy)	82,841	14%	76,289	14%
Total invested	82,841	14%	76,289	14%

NOTE P16 VALUATION OF FUNDS UNDER MANAGEMENT

The Code requires investments to be valued at their Fair Value basis. Where there is an active market for a particular investment, the bid price is usually the appropriate quoted price to represent the fair value of that investment. The following paragraphs describe the valuation basis used. Also noted is a categorisation of the Fund’s investments according to the “fair value hierarchy” described in the Code (para 7.3.2.3).

Henderson Global Investors (“HGI”) (excluding property) (Level 1)

The equity and bond investments managed by HGI are represented at mid-value less a percentage “liquidation fee” (now termed a “swing rate”) issued by the manager, broadly reflecting the “mid-to-bid” margin for the relevant asset class. The closing prices (and “swing rates”) issued by HGI are

not quoted on any independent pricing services (such as Bloomberg), although mid-day prices for the majority of the HGI pooled vehicles held by the Fund are quoted on such sources.

L&G (excluding property) (Level 1)

Investments with L&G are held via two insurance policies. Under this arrangement, which is the conventional form of UK passive fund management, the surrender value of the policy is directly linked to underlying units in L&G's index-tracking funds, held (and maintained) in proportion to the policy holder's required asset distribution. The policy holder has no title to or direct beneficial ownership of either the units or underlying physical securities, which are the property of L&G. The policy values have been shown in the accounts in accordance with the bid values of the reference units issued by L&G, representing the effective surrender value of the policy. The unit prices are not quoted on any independent pricing services.

Property Investments (including Henderson L&G and Schroders) (Level 2)

All the Fund's unitised property investments are represented at the latest available bid value issued by the funds according to their respective pricing conventions, and these prices are quoted on independent pricing services.

Baillie Gifford (Level 2)

The Baillie Gifford Diversified Growth Fund is "single priced" at "offer" level, although swing rates representing the margins "offer-to-mid" and "mid-to-bid" (based on daily funds flows) are issued by the manager. As noted above, under the insurance structure, the surrender value of the policy is directly linked to underlying units while the policy holder has no title to or direct beneficial ownership of either the units or the underlying assets. For consistency with the reporting of the Fund's investments generally, the offer price adjusted to the bid level of the reference units is shown in the accounts as representing the effective surrender value of the policy. The unit prices are not quoted on any independent pricing services.

Summary Classification of Managers' Holdings	31 March 2015		31 March 2014	
	Multi-Asset	Property	Multi-Asset	Property
Baillie Gifford	2	N/A	2	N/A
L&G	1	2	1	2
Henderson Global Investors	1	2	1	2
Schroders	N/A	2	N/A	2

NOTE P17 RESTRICTIONS AFFECTING THE REALISATION OF INVESTMENTS

There were no formal restrictions affecting the ability of the Fund to realise its investments at their carrying value at year-end. However, in common with most, if not all property-related pooled vehicles, it is likely that a delay would arise in the event of the Fund realising its holdings in any of the property investments, if actual disposals were required within the relevant pooled vehicle.

NOTE P18 INFORMATION ON ASSETS DIRECTLY HELD

In addition to funds under the management of fund managers, the Fund directly holds 1,485,701 units in the Local Authorities Property Fund (LAPF). This is a property unit trust to which the trustee is the Local Authorities Mutual Investment Trust (LAMIT), responsible for the appointment of the property manager, CCLA Investment Management Limited. In common with the Fund's other property assets, this investment is regarded as "Level 2" under the Code.

	31 March 2015		31 March 2014	
	£000	% of Fund	£000	% of Fund
LAMIT Local Authorities Property Fund (PUT)	4,041	1%	3,611	1%

There were no purchases or sales in these units by the Fund during 2014/15 or 2013/14. The fund assets are valued by surveyors appointed by the trustee managers of the trust and the units are carried in the Balance Sheet at bid price, reflecting their fair value.

There were no restrictions affecting the ability of the Fund to realise its investments at their carrying value at year-end, other than the general liquidity issues inherent in holding this asset class.

NOTE P19 FINANCIAL INSTRUMENTS

NOTE P19A CLASSIFICATION OF FINANCIAL INSTRUMENTS

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities (excluding cash) by category and net assets statement heading. No financial assets were reclassified during the accounting period.

	Designated as fair value through P/L		Loans and receivables		Financial Liabilities at Amortised Cost	
	31 March 2015 £000	31 March 2014 £000	31 March 2015 £000	31 March 2014 £000	31 March 2015 £000	31 March 2014 £000
Financial Assets						
Unit Trusts – Property	56,706	49,687	0	0	0	0
Unit Trusts – Other	98,949	87,682	0	0	0	0
Unitised Insurance Policies	342,450	305,455	0	0	0	0
Open Ended Investment Companies (OEICS)	102,249	88,503	0	0	0	0
Cash	0	0	6,299	4,969	0	0
Debtors	0	0	1,732	2,115	0	0
Total	600,354	531,327	8,031	7,084	0	0
Financial Liabilities						
Creditors	0	0	0	0	1,105	1,014
Total	0	0	0	0	1,105	1,014

NOTE P19B NET GAINS AND LOSSES ON FINANCIAL INSTRUMENTS

The only financial instruments which incurred a gain or loss in year were the Fund's investment assets which are valued at fair value through the Fund Account. This includes both realised and unrealised gains and losses.

	31 March 2015 £000	31 March 2014 £000
Change in fair value recognised in profit and loss	62,439	24,076

NOTE P19C FAIR VALUE OF FINANCIAL INSTRUMENTS AND LIABILITIES

All of the Fund's investments at 31 March 2015 and 31 March 2014 had a carrying value that was identical to the fair value (i.e. where relevant, all investments were "marked to market" on a continuous basis). Changes in market value have been recognised in the Fund Account for the relevant year.

NOTE P19D VALUATION OF FINANCIAL INSTRUMENTS CARRIED AT FAIR VALUE

The Fund's non-cash investments are made via pooled investments, and the Fund does not directly own any of the underlying assets. The valuation of these instruments is derived from valuation techniques using inputs based significantly on observable market data (e.g. the values of the underlying assets in the pooled vehicle). See note P16 for full details.

NOTE P20 NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Fund invests in three principal asset classes, equities, bonds and property, each of which is held primarily with a view to their long-term return characteristics.

In a long-term context, three principal categories of investment-related risk are identified.

Benchmark: the risk that the chosen benchmark will give rise to asset value fluctuations that are largely uncorrelated with fluctuations in liabilities.

Portfolio: the risk that the Fund performs poorly relative to the chosen benchmark.

Operational: the risk of fraud and breaches of regulatory constraints.

In current terminology, benchmark and portfolio risk are collectively referred to as market risk and typically analysed in terms of constituent elements such as price, interest rate and currency risk. Given the nature (and relative simplicity) of the Fund's investment structure, however, it is still considered appropriate to comment in this area principally in terms of benchmark (strategic) risk and portfolio (implementation) risk, whilst acknowledging the constituent elements referred noted above.

The Fund accepts and acknowledges a significant degree of benchmark risk entailed by its 62.5% equity weighting. In determining the Fund's asset allocation, the following considerations were taken into account:-

- (i) the long-term investment horizon of the Fund;
- (ii) the lower cost of pension provision associated with anticipated long-term equity returns;
- (iii) the potential of real assets (such as equities and property) to match the effect of future increases in pension liabilities arising from inflation and pay growth.

It is recognised that in adopting a benchmark in which equities are the dominant asset class, the Fund is exposed to significant volatility, both in the short-term and in terms of longer-term potential outcome. This volatility encompasses both the absolute value of the investment fund and its value relative to the liabilities of the Fund.

From analysis provided by the Fund's independent performance measurers, WM, based on data as at 31 March 2015 it is recognised that Fund's benchmark has an expected annual volatility (exclusive of currency risk) of just over 6%. (In this context, volatility represents one standard deviation i.e. the range within which approximately two-thirds of annual outcomes will fall. This is not, therefore, the most likely outcome but rather a relative measure of volatility.) In monetary value terms, based on the Fund's market value at 31 March 2015, the expected price volatility represented around £39m. The tables below detail the expected volatility of the fund's investments (by asset class), in % and monetary terms.

Value as at 31 March 2015:

Asset type	Value as at 31 March 2015 £000	Percent- age Change %	Value on Increase £000	Value on Decrease £000
UK Equities	140,324	10.2%	154,637	126,011
Overseas Equities	219,973	9.2%	240,145	199,802
UK Government Bonds	37,906	6.2%	40,252	35,560
UK Corporate Bonds	62,604	5.8%	66,235	58,973
Cash	6,299	0.0%	6,300	6,299
Property	56,706	2.2%	57,937	55,476
Alternatives (DGF)	82,841	4.0%	86,113	79,568
Total Assets Invested*	606,653	6.4%	645,600	567,706

For comparison, the value as at 31 March 2014 was:

Asset type	Value as at 31 March 2014 £000	Percent- age Change %	Value on Increase £000	Value on Decrease £000
UK Equities	125,335	12.4%	140,839	109,831
Overseas Equities	191,246	11.9%	213,909	168,583
UK Government Bonds	33,281	5.5%	35,115	31,447
UK Corporate Bonds	55,489	5.4%	58,468	52,509
Cash	4,969	0.0%	4,970	4,968
Property	49,687	1.8%	50,556	48,817
Alternatives (DGF)	76,289	4.5%	79,722	72,856
Total Assets Invested*	536,296	8.4%	581,237	491,354

* The % change for Total Assets includes the impact of correlation across asset classes and is therefore different to the sum of the individual cash variances shown for each asset class.

Portfolio risk is controlled via the adoption of asset allocation ranges and the explicit monitoring of quarterly performance relative to the benchmark return. In “investment style” terms, the Fund seeks to mitigate the potential for variance to benchmark indices by managing the majority of its assets (and all equity investments) on either a fully passive or “enhanced index” basis (the latter targets 75bps index outperformance with an emphasis on low tracking error relative to conventional active management). At 31 March 2015, around 53% of fund assets were managed on a fully passive basis, 14% within “enhanced index” vehicles and 33% (comprising property, cash and approximately half of the Fund’s bond investments) on an “active” basis.

Operational risk is controlled primarily by the audit and compliance functions maintained by the fund managers, supervised by the Council’s Internal Audit and Risk Management section. The Council relies primarily on the annual AAF 01/06 (or SAS 70) reporting framework on fund managers’ internal controls as evidence of their risk management mechanisms, but recognises that this is provided to clients for information purposes only by the reporting auditor.

Liquidity Risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Fund therefore takes steps to ensure that it has adequate cash resources to meet its commitments. The Fund has a 1% target benchmark allocation to cash and immediate access to all balances held. In the event of it being required, the Fund has overdraft facilities and an ability to borrow funds on a short-term basis from the Administering Authority (subject to the relevant provisions of The Local Government Pension Scheme (Management and Investment of Funds) Regulations 2009). In general, the Fund’s pooled investment assets have good liquidity, based on daily, weekly or monthly dealing. In exceptional market circumstances, liquidations in the Fund’s pooled property investments can be suspended (at the managers’ discretion), but this is not considered to materially impact the Fund’s overall liquidity.

The Fund currently remains cash-flow positive in its regular dealings with members and plans in advance for exceptional funds outflows e.g. bulk transfers. This situation is unlikely to change in

the short term. However, it is possible that changes to the structure of the Council (as single largest employer) could impact this position. The Fund's liquidity is reviewed regularly and officers will ensure policies were in place to ensure liquidity if monitoring suggests there is a risk of this position changing.

Interest Rate Risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates (information on the expected volatility of the Fund's fixed interest securities is shown in the table above).

The Fund's direct exposure to interest rate movements as at 31 March 2015 and 31 March 2014 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value.

Asset type	Value as at 31 March 2015 £000	Value as at 31 March 2014 £000
UK Government Bonds	37,906	33,281
UK Corporate Bonds	62,604	55,489
Cash and Cash Equivalents	6,299	4,969
Total	106,809	93,739

Credit Risk represents the risk that the counterparty to a transaction or a financial instrument will fail to discharge and obligation and cause the Fund to incur a financial loss. The market values of investments generally reflect an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for the carrying value of the Fund's financial assets and liabilities. The Fund's benchmark cash allocation is invested under a Treasury Management Policy adopted by the Pension Fund Committee in February 2011 which reflects the Council's own Policy and Strategy (subject to their being a separate maximum £5m counterparty limit for any cash investment.). The Fund's maximum exposure to credit risk as conventionally understood is detailed in the above table. The Fund's investments in corporate bonds are in two pooled vehicles predominantly comprising investment-grade securities. At 31 March 2015, around 97% of the Fund's total corporate bond investments (by value) were at grade BBB or higher. The distribution of the Fund's credit exposure by manager is shown in the tables below.

Credit Rating	% as at 31 March 2015	% as at 31 March 2014
<u>Henderson Global Investors</u>		
AAA	11.0	11.3
AA	13.1	11.5
A	28.9	32.1
BBB	41.5	38.3
<BBB	4.1	4.3
Other	1.4	2.5
<u>Legal & General</u>		
AAA	17.7	19.0
AA	17.6	16.9
A	32.7	32.0
BBB	32.0	32.1

Other risks: the Fund recognises and accepts currency risk (i.e. additional volatility to base currency) associated with the 34.5% of Fund assets denominated in currencies other than sterling. Additional WM analysis (again based on data as at the reporting date) indicates that the non-sterling element of the portfolio has an expected annual volatility of around 6% (£13m in value terms), or around 2% in terms of the Fund as a whole. The equivalent figures for the previous year were: expected annual volatility of around 5% (£10m in value terms), or around 2% in terms of the Fund as a whole. The largest exposure is to the USD (53% of risk by value) and Euro (24%).

NOTE P21 MATERIAL TRANSACTIONS WITH RELATED PARTIES

The Pension Fund is a separate entity from the Council with its own Fund Account and Net Assets Statement. The following material transactions took place between the Council and the Pension Fund:

	2014/15 £000	2013/14 £000
Income:		
Pension Contributions from the Council (employer's contributions)	(12,683)	(14,244)
Pension Contributions from employees (deductions paid over)	(3,170)	(3,508)
Total Income	(15,853)	(17,752)
Expenditure:		
Indirect support costs provided by the Council	302	288

Of the above contributions, £234k was outstanding to the Fund at 31 March 2015. In addition, a further £22k in other re-imbursements were due to the Fund.

Additionally, the Council's Director of Finance & Corporate Services, Mark Maidment, acts in the capacity of Treasurer to the South West Middlesex Crematorium Board (SWMCB), one of the Fund's admitted employers. In 2014/15, SWMCB paid over employer's contributions of £66k and employees' contributions of £18k to the Fund.

Of the six Councillors who sat on the Pension Fund Committee in 2014/15, 2 were members of the LGPS (under the provisions permitting elected members' allowances to be pensionable) during the reporting period; however, as of 25 May 2014, Councillor membership of the LGPS within this authority ceased completely, in accordance with the provisions of section 26 of The Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014.

Management Remuneration & Pension Scheme Membership

Mark Maidment, Director of Finance & Corporate Services, is employed by the Council as administering authority to the Fund and performs a similar management function for both the Council and the Fund, attending the Pension Fund Committee and exercising the most senior level of control delegated by that body. He is included within the scope of Note 33 in the Council's main Statement of Accounts covering Officers' Remuneration. It is not possible accurately to apportion the element of that remuneration that relates to Pension Fund duties carried out. All senior Council officers involved in the management of the Pension Fund are members of the LGPS.

NOTE P22 CONTINGENT ASSETS AND LIABILITIES

Apart from future pension and benefit liabilities, the Pension Fund had no contingent assets or liabilities as at 31 March 2015.

NOTE P23 EVENTS AFTER THE REPORTING DATE

The value of the Fund's investment assets has decreased by £6.8m (1.1%) from 31 March to 31 July 2015.

The accounts for the Pension Fund are authorised for issue on the date that the Statement of Responsibilities for these accounts was signed.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LONDON BOROUGH OF RICHMOND UPON THAMES

We have audited the financial statements of London Borough of Richmond upon Thames for the year ended 31 March 2015 under the Audit Commission Act 1998. The financial statements comprise the Core Financial Statements, Notes to the Core Financial Statements, Consolidated Group Accounts, Collection Fund Accounts and the Technical Annex. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

This report is made solely to the members of London Borough of Richmond upon Thames, as a body, in accordance with Part II of the Audit Commission Act 1998 and as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Director of Finance and Corporate Services and auditor

As explained more fully in the Statement of the Director of Finance and Corporate's Responsibilities, the Director of Finance and Corporate is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards also require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Authority's and Group's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Director of Finance and Corporate Services; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the explanatory foreword to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the financial position of London Borough of Richmond upon Thames as at 31 March 2015 and of its expenditure and income for the year then ended;
- give a true and fair view of the financial position of the Group as at 31 March 2015 and of its expenditure and income for the year then ended; and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15 and applicable law.

Opinion on other matters

In our opinion, the information given in the explanatory foreword for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we report by exception**We are required to report to you if:**

- in our opinion the annual governance statement does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007; or
- we issue a report in the public interest under section 8 of the Audit Commission Act 1998; or
- we designate under section 11 of the Audit Commission Act 1998 a recommendation as one that requires the Authority to consider it at a public meeting and to decide what action to take in response; or
- we exercise any other special powers of the auditor under the Audit Commission Act 1998.

We have nothing to report in these respects.

Conclusion on the Authority's arrangements for securing economy, efficiency and effectiveness in the use of resources**Respective responsibilities of the Authority and the auditor**

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

We are required under Section 5 of the Audit Commission Act 1998 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the Audit Commission requires us to report to you our conclusion relating to proper arrangements, having regard to relevant criteria specified by the Audit Commission in October 2014.

We report if significant matters have come to our attention which prevent us from concluding that the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criteria, published by the Audit Commission in October 2014, as to whether the Authority has proper arrangements for:

- securing financial resilience; and
- challenging how it secures economy, efficiency and effectiveness.

The Audit Commission has determined these two criteria as those necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether the Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2015.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, the Authority had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

Conclusion

On the basis of our work, having regard to the guidance on the specified criteria published by the Audit Commission in October 2014, we are satisfied that, in all significant respects, London Borough of Richmond upon Thames put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2015.

Certificate

We certify that we have completed the audit of the financial statements of London Borough of Richmond upon Thames in accordance with the requirements of the Audit Commission Act 1998 and the Code of Audit Practice issued by the Audit Commission.

Paul Grady

for and on behalf of Grant Thornton UK LLP, Appointed Auditor

Grant Thornton House, Melton Street, London NW1 2EP

September 2015

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LONDON BOROUGH OF RICHMOND UPON THAMES – PENSION FUND

We have audited the pension fund financial statements of London Borough of Richmond upon Thames for the year ended 31 March 2015 under the Audit Commission Act 1998. The pension fund financial statements comprise the Fund Account, the Net Assets Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15.

This report is made solely to the members of London Borough of Richmond upon Thames, as a body, in accordance with Part II of the Audit Commission Act 1998 and as set out in paragraph 48 of the Statement of Responsibilities of Auditors and Audited Bodies published by the Audit Commission in March 2010. Our audit work has been undertaken so that we might state to the members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Director of Finance and Corporate Services and auditor

As explained more fully in the Statement of the Director of Finance and Corporate Services Responsibilities, the Director of Finance and Corporate Services is responsible for the preparation of the Authority's Statement of Accounts, which include the pension fund financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15, and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the pension fund financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards also require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the pension fund financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the pension fund's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Director of Finance and Corporate Services; and the overall presentation of the pension fund financial statements. In addition, we read all the financial and non-financial information in the explanatory foreword to identify material inconsistencies with the audited pension fund financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on the pension fund financial statements

In our opinion the pension fund's financial statements:

- give a true and fair view of the financial transactions of the pension fund during the year ended 31 March 2015 and of the amount and disposition of the fund's assets and liabilities as at 31 March 2015, and
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2014/15 and applicable law.

Opinion on other matters

In our opinion, the information given in the explanatory foreword for the financial year for which the pension fund financial statements are prepared is consistent with the pension fund financial statements.

Emily Hill

for and on behalf of Grant Thornton UK LLP, Appointed Auditor

Grant Thornton House

Melton Street

London NW1 2EP

23 September 2015

ANNUAL GOVERNANCE STATEMENT

Proper Practice

The preparation and publication of an Annual Governance Statement in accordance with the CIPFA / SOLACE Framework is necessary to meet the statutory requirement set out in regulation 4(2) of the Accounts & Audit (England) Regulations 2011 which requires authorities to "conduct a review at least once in a year of the effectiveness of its system of internal control" and to prepare a statement on internal control which should accompany the Statement of Accounts.

Scope of Responsibility

Richmond Council is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. Richmond Council also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, Richmond Council is responsible for putting in place proper arrangements for the governance of its affairs, facilitating the effective exercise of its functions, and which includes arrangements for the management of risk.

Richmond Council has approved and adopted a code of corporate governance, which is consistent with the principles of the CIPFA / SOLACE Framework Delivering Good Governance in Local Government. A copy of the Code is available on our [website](#):

This statement explains how the authority has complied with this Code and also meets the requirements of regulation 4(2) of the Accounts and Audit Regulations (England) Regulations 2011 in relation to the publication of an Annual Governance Statement.

The Purpose of the Governance Framework

The governance framework comprises the systems and processes, and culture and values, by which the authority is directed and controlled and its activities through which it accounts to, engages with and leads the community. It enables the Authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost effective services.

The system of internal control is a significant part of the framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Richmond Council's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The governance framework has been in place at Richmond Council for the year ended 31 March 2015 and up to the date of the approval of the Annual Governance Statement and Statement of Accounts.

The Governance Framework

Richmond Council has adopted a Code of Corporate Governance in accordance with the CIPFA / SOLACE recommended best practice guidance. A revised Code of Practice was considered and agreed by Cabinet and Standards Committee, before being adopted by full Council in April 2008. This based on the 6 key values that good governance means:

a) Focusing on the purpose of the authority and on outcomes for the community and creating and implementing a vision for the local area

The Council has agreed with its partners a Community Plan which identifies the key priorities for the Richmond Borough area for 2013–2018. The main themes are the involvement and engagement of local residents and businesses; tackling inequality and creating opportunity for children and young people; and working to create a safe, healthy and green Borough. The Richmond Partnership brings together the public, private and voluntary and community sectors to improve the quality of life for all those who live work or visit the borough, and has continued to provide strong leadership of all the partners in the borough. Key developments in 2014/15 include the embedding of the Clinical Commissioning Group as the primary unit for health commissioning. A refresh of the 2013-18 Community Plan will be discussed at the Richmond Partnership Conference in June 2015.

Two key partnerships are the Health & Well Being Board and the Community Safety Partnership, both of which have formal governance arrangements in place, regular meetings and key targets and deliverable outcomes established and regularly monitored.

The Council publishes an annual Corporate Plan which sets out how it will deliver against the Community Plan, including its own specific key service priorities and objectives. The Council's corporate priorities are identified through discussions between officers and elected Members and an understanding of the Council's financial position. The 2014/15 Corporate Plan was approved by Cabinet in March 2014. The draft 2015/16 Corporate Plan has been discussed by Cabinet and will be considered at the Full Council meeting in July 2015.

The "All in One" survey of all residents carried out over 2010/11 provided comprehensive information on residents' priorities. The Council has now put in place arrangements for an annual survey of residents asking a number of questions about their priorities and views on Council services and budget setting. The third survey took place in the autumn 2014 and the results were used to inform the annual budget setting process and the development of the draft Corporate Plan.

Using the results of the All in One Survey, the Council developed 14 Village Plans that describe the vision for each village area and identified what the Council and local people could do to achieve the vision together. The survey showed that residents had a desire to shape the planning policy for their local area, so in November 2013, the Council started a process whereby residents were given the opportunity to shape the planning framework at their local level. This will allow them to have a say in the look and character of local developments. In planning terms, this type of document is called a Supplementary Planning Document (SPD), and it can be taken into account in making planning decisions. The pilot areas of Kew, and Whitton and Heathfield were completed in the summer of 2014. The programme is being delivered in tranches and all Village Plans are due to be completed by the end of the 2016/17.

The Community Links Programme supports Village Planning activity, and promotes the work of the Council, community groups, external service providers, local businesses and residents across the Borough. It also provides opportunities for people to get more involved with their communities. In terms of communication with stakeholders and accountability, the Council complies with statutory obligations and good practice and publishes a Forward Plan which identifies all upcoming key decisions to be taken. Quarterly reports of performance of delivery against corporate priorities are also published and the Medium Term Financial Strategy details both revenue and capital budgets and forward plans. The development of proposals for shared services, first with the Thames Agreement and subsequently for the Shared Staffing Agreement (SSA) with Wandsworth, has been a significant focus for key members of staff during the past 12 months and it will continue to be a focus in the coming years.

b) Members and officers working together to achieve a common purpose with clearly defined functions and roles

The roles of Members and officers are clearly defined in the Council's Constitution which is kept under regular review and updated accordingly. The Constitution also contains an agreed Scheme of Delegation to Members and officers, and sets out decision making processes. It also includes regulatory procedures e.g. Contract Standing Orders, and Financial Regulations. The Constitution was reviewed in 2014/15 to ensure that it encapsulated recent legislative and organisational changes. This refreshed version was agreed by Council on 28 January 2015 and is published on the Council's website.

Contract Standing Orders were reviewed and updated during 2011/12 (agreed by Cabinet in October 2011) to align with the new commissioning role and new procurement processes and delegations. Financial Regulations were revised during 2012, and these, together with a further update to Contract Standing Orders were approved by Council in November 2012. Changes were also approved to the Scheme of Delegation within the Council's Constitution to enable the new regulations to be appropriately applied. The current review of the Constitution includes a refresh of the Scheme of Delegation and development of a Scheme of Management for each Directorate.

The Council has a Chief Executive responsible for overall strategic and operational management, a S151 Officer responsible for financial control and a Monitoring Officer responsible for ensuring that agreed procedures and regulations are followed, or if not, are reported publicly. Roles and responsibilities of all senior managers are clearly defined in job profiles. As the organisation undergoes significant organisational change, it will be essential that these job profiles accurately reflect roles and responsibilities, particularly in relation to the governance of shared service arrangements and changes are likely to be required.

There is a Performance Management Framework which translates priorities and objectives from the Corporate and Service Plans into performance targets for all members of staff.

There are regular reports to Cabinet Members and quarterly reports on budget and performance to Cabinet. These reports also identify progress on key projects and programmes. An officer level Corporate Programme Board has oversight of all major programmes to ensure that delivery is on track and in line with the Council's priorities. A Member Information Pack was introduced in 2014/15 and is sent to all members on a quarterly basis. This provides summary information on a range of corporate functions including performance management, procurement, consultation, complaints and policy.

c) Promoting high values for the authority and demonstrating the value of good governance through upholding high standards of conduct and behaviour

There are Members' and Officers Codes of Conduct, and a Members Protocol all of which are kept under regular review and are supplemented by Guidance.

Further to the Localism Act 2011 the Council adopted a new code of conduct for Councillors in September 2012 and revised its member complaints process. An Investigating and Disciplinary Committee is established but no meetings have been required during 2014/15. All members revised their register of interests to comply with the new arrangements and these were published on the Council's web site. Following the elections in May 2014, new members were provided with induction training which covered all of these issues.

For officers, an online system for recording any interests, and also receipt of goods and hospitality, is in place. With the move towards being a commissioning council and increased involvement of third parties, and also in light of the Bribery Act 2010, it is important that the Council is aware of any potential conflict of interests; this on line system is working well but some work needs to be completed to ensure management reports are produced, reviewed regularly and acted upon accordingly by Heads of Service.

A staff appraisal system is in place to support the ongoing assessment of staff performance and development. A staff survey was opened in May 2015 and will close on the 19th June 2015. The survey results will be collated by an external agency so that staff anonymity and confidentiality is ensured and will allow actions to be taken on any behavioural, conduct or governance issues raised by staff.

d) Taking informed and transparent decisions which are subject to effective scrutiny and managing risk

All Committee meeting agendas and minutes are published on the Council's website, including Members' Decisions. A programme of meetings is published when agreed by Council. The Scrutiny arrangements were changed in June 2014. There are now three Scrutiny Committees, the main Scrutiny Committee, the Health Scrutiny Committee and the Call-In Sub-Committee. The new arrangements are supported a group of Lead Scrutiny Members and an increased number of Scrutiny Panels, which work more flexibly and informally than Committees and are set up to examine specific issues in detail. Any member of the Council who is not a Cabinet Member can be on a Scrutiny Panel.

Nine panels have been commissioned by the Scrutiny Committee in 2014/15 and one panel and a Sub-Committee established by the Health Committee. This has included a detailed consideration of the Budget. A review of the new scrutiny arrangements, one year into their implementation, was initiated in April 2015 and it will report to the Scrutiny Committee in June 2015.

All reports to Cabinet must include a risk assessment and are subject to financial and legal scrutiny prior to decision making. Decision making reports also include policy and equality implications and an Environmental Statement Section which predicts and evaluates the likely significant environmental impacts of proposals.

The Council operates an Audit Committee in accordance with CIPFA recommended best practice and this Committee has overall responsibility for ensuring controls are adequate and working effectively. The Audit Committee membership includes an Independent Member. It is also responsible for ensuring the Council's risk management processes are working effectively. The Council has an Anti-Fraud and Corruption Framework and operates a Whistle Blowing Policy. These policies were revised and approved by Audit Committee in April 2014. All documents are available on the Council's public website. Fraud Briefing sessions were delivered in 2014/15 to ensure staff are aware of these policies, in particular the process for raising concerns through the Whistle Blowing Procedure. On-line fraud training has been developed and this is due to be rolled out in 2015/16.

e) Developing the capacity and capability of Members and officers to be effective

There are both Members' and officers induction and ongoing training programmes, with full records of Members' past and future training and development.

A programme of officer training is in place and use is being made of the Evolve system for online training.

f) Engaging with local people and other stakeholders to ensure robust public accountability

Involvement and engagement is one of the key themes of the 2013–2018 Community Plan. The Council has a clear commitment to listening to and being responsive to its residents and service users and this is reflected in the Corporate Plan priorities of 'an accountable Council' and 'involving our community'. The Council carries out a wide range of consultations with the public and other stakeholders on a range of issues including the quality of services provided, on budgets and on new proposals. The Community Roads and Pavements Fund involves local residents in decision-making on how budgets are spent. A number of ways are used to encourage the community to engage, contribute and participate, including providing specialist facilities for individuals where required, such as interpreters and providing crèche facilities for individuals with young children.

The Council is committed to transparency as an aid to promoting accountability and seeks to proactively provide information in which the public have demonstrated an interest, as well as that required by central Government, to the public via its website.

The Council measures key indicators such as the extent to which residents think it takes account of their views when making decisions through its annual survey.

Corporate Governance review

A review against the Corporate Governance Code of Practice is carried out annually by the Head of Internal Audit to ensure compliance with the standards is maintained and the results are reported as part of the assurance framework process. This year's review has confirmed substantial compliance continued throughout 2014/15. Areas identified where action is required are:

- The Corporate Plan for 2014-15 needs to be added to the London Borough of Richmond upon Thames's internet pages. The pages currently refer to the 2013-14 Corporate Plan.
- Section 1b, 3e and 6f of the Corporate Governance Code of Practice need to be refreshed to delete references to the LAA and the Standards Committee respectively.
- The Council's internet pages need to be updated to reflect the last Richmond upon Thames Partnership meeting in February 2015.
- The Council's efficiency targets, particularly in respect of the years after 2016/17, will require further development over the coming year.
- Directors and Heads of Service need to check on a periodic basis that Declarations of Interest are completed by all staff, including agency and interim staff. Where staff have previously declared an interest this should be followed up to establish whether it is still relevant in subsequent years.
- The annual workforce monitoring analysis has not yet been finalised. The website should be updated once this is complete. The last equalities workforce analysis on the website is for 2012-13.
- A revised risk management strategy that better reflects the Council's Commissioning ambitions needs to be finalised and embedded.
- A new Scrutiny Model was introduced in June 2014 to enable more effective scrutiny of services. It is proposed that these arrangements will be subject to a review after these have been operational for one year.

Compliance with the CIPFA Statement on the Role of the Chief Financial Officer in Local Government

A self-assessment has been carried out against the 5 Principles within this Code and all required standards have been assessed as being met.

Compliance with the CIPFA Public Sector Internal Audit Standards (PSIAS)

A self-assessment has been carried out against the PSIAS. In summary, the self-assessment has demonstrated substantial compliance with the standards – 96% fully, 3.5% partially compliant and 0.5% not compliant. Some issues have been identified where minor actions are required to improve operational arrangements.

Review of Effectiveness

Richmond Council has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of effectiveness is informed by the work of the executive managers within the authority who have responsibility for the development and maintenance of the governance environment, the Head of Internal Audit's annual report, and also comments made by the external auditors and other review agencies and inspectorates.

In carrying out this review of effectiveness, the following have been taken into account:

- ❖ Audit Committee reports (internal controls and risk management processes)
- ❖ Scrutiny Committee reports
- ❖ Reports of External Audit
- ❖ External Inspection reports
- ❖ Council's Risk Management and Assurance Framework processes
- ❖ Assurances from key partners

- ❖ Joint Heads of Internal Audit Annual report

Significant Governance Issues

Whilst there are no significant governance or control issues, the Council is not complacent and recognises the ongoing need for robust governance arrangements, particularly during this period of transformation and financial constraint.

Corporate areas identified through the Assurance Framework process as needing continuing management focus and improvement are:

- Effectiveness of the risk management arrangements, including the regular monitoring of mitigating actions
- Monitoring of new organisational arrangements (AfC and shared services);
- ICT service delivery and Disaster Recovery / Business continuity arrangements;
- Information Governance & Data Security (particularly in the commissioning context)

A number of the issues identified above were also identified in the 2013/14 Annual Governance Statement and, whilst progress has been made in most areas, a new approach to monitoring the delivery and effectiveness of actions being taken against these controls will be developed for consideration by the Executive Board.

In addition, there are several areas identified by internal audit reports where improved controls are required. These are:

- Libraries Management System
- Richmond Response and Rehabilitation Team
- Deprivation of Liberty Standards
- Establishments (Cambridge Park)
- Shared Lives Scheme

Officers have agreed action plans in each of these areas.

Details are set out in the Head of Internal Audit, Annual Internal Audit report for 2014/15.

The Audit Committee recommended this Annual Governance Statement for signature on 18th June 2015.

Leader of the Council

Chief Executive

TECHNICAL ANNEXE

1. ACCOUNTING POLICIES

General principles

Basis of preparation - accounting practices

The Statement of Accounts summarises the Council's transactions for the 2014/15 financial year and its year-end position at 31 March 2015. The Council is required to prepare an annual Statement of Accounts by the Accounts and Audit Regulations 2011. These regulations also require that the Accounts be prepared in accordance with proper accounting practices. These practices comprise the following:

- Code of Practice on Local Authority Accounting in the United Kingdom 2014/15
- Service Reporting Code of Practice 2014/15
- All relevant approved accounting standards issued by the International Accounting Standards Board (IASB) and the International Financial Reporting Issues Committee (IFRIC)
- Relevant statutory guidance issued by Government

Pension Fund Accounts

The Council is an administering authority for the Local Government Pension Scheme (the LGPS). It maintains a local retirement benefit plan (called the Pension Fund), under the statutory provisions of the LGPS, that includes a number of employer organisations in addition to the Council. The Pension Fund is a separate entity to the Council and is required under the LGPS regulations to prepare and publish an Annual Report that includes the Pension Fund Accounts. These Pension Fund Accounts are also required to be included within the Council's Accounts.

The Pension Fund Accounts are prepared in accordance with the same proper accounting practices as the Council's accounts. The accounting policies adopted by the Council, generally apply to the Pension Fund Accounts, (where appropriate) but with some minor differences as set out in the Pension Fund Accounting Policies (in the Pension Fund Accounts).

Changes in accounting policies and prior year adjustments

Prior year adjustments arise either as a result of a change in accounting policies or to correct a material error. Changes in accounting estimates are accounted for in the current financial year and future years affected by the change, and do not result in a prior year adjustment.

Changes in accounting policies are only made when required by proper accounting practices or where the change provides more reliable or relevant information about the effect of transactions, other events and economic conditions on the Council's financial position or financial performance. Where a change is made, it is applied retrospectively (unless stated otherwise) by adjusting opening balances and comparative amounts for the prior period as if the new policy had always been applied.

Material errors discovered in prior period figures are corrected retrospectively by amending opening balances and comparative amounts for the prior period. These restatements are also clearly marked in the Statement.

Exceptional Items

Exceptional items are those which are separately identified by virtue of their size or incidence to enable a full understanding of the Council's financial performance. The nature and amount of these items is disclosed separately, either on the face of the Comprehensive Income and Expenditure Statement or in the notes to the accounts, depending on how significant the items are.

Items Re-classifiable to the Cost of Services

There are items in the Comprehensive Income and Expenditure Account that are re-classifiable to the Cost of Services from Other Comprehensive Income and Expenditure when certain conditions are met. These will be disclosed separately on the face of the Comprehensive Income and Expenditure Account if they occur. At present the Council has no such transactions.

Accruals of Income and Expenditure

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. In particular:

Income

- Revenue from the sale of goods is recognised when the Council transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the Council.
- Revenue from the provision of services is recognised when the Council can measure reliably the percentage of completion of the transaction and it is probable that economic benefits or service potential associated with the transaction will flow to the Council.
- Council Tax and NNDR income is recognised as being due on 1st April. This is a non-exchange transaction in accordance with IPSAS 23 Revenue from Non-Exchange Transaction (Taxes and Transfers) as this income relates to taxation, and is therefore not linked to the provision of any services (in which case it would not be due until the services are provided).

Expenditure

- Supplies are recorded as expenditure when they are consumed. Where there is a gap between the date supplies are received and their consumption (and the values are material) they are carried as inventories on the Balance Sheet.
- Expenses in relation to services received (including services provided by employees) are recorded as expenditure when the services are received rather than when payments are made.

Interest

- Interest receivable on investments and payable on borrowings is accounted for respectively as income and expenditure on the basis of the effective interest rate for the relevant financial instrument rather than the cash flows fixed or determined by the contract.

Debtor and creditor balances (accruals policy)

- Where income and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet. Where debts may not be settled (i.e. collection is doubtful), the balance of debtors is written down (an impairment) and a charge made to revenue for the income that might not be collected.

Exceptions to this accruals policy are made where it would be impractical in terms of time and cost required and where the effect of not accruing has no material effect on the Council's Accounts.

Utility payments

Accruals are made for outstanding invoices (for example fourth quarter not paid by 31 March) but no accruals are calculated for consumption of utilities that have not been billed at 31 March. This departure from the Code is made on the basis that taking one year with another the effect of this treatment on the accounts is negligible and does not justify the additional time and cost necessary to accurately estimate consumption figures for the numerous cost centres affected.

Income from Penalty Charge Notices (PCNs)

Income received from PCNs does not directly relate to the full recorded value of notices issued due to the incidence of discount for prompt payment, disputed notices and other mitigating circumstances. As a consequence income is recognised on cash basis. The effect of this treatment, taking one year with another is estimated to be not material.

De Minimis levels

The Council has set a general de minimis level for accruals of creditors that are calculated manually at year-end in order to avoid additional time and cost in estimating and recording accruals. This level is reviewed annually and is currently set at £10,000. There has been no change in this level since last year.

Exceptions to this de minimis rule where accruals are made in full are:

- Qualifying expenditure upon which income from Government Grant or other third parties is dependent and associated grant income.
- Invoices for substantially the same supply or service that are chargeable to the same service area are aggregated where their total is over £10,000.

Inventories

The Council recognises all inventories (stock) that have a value over £10,000 as at 31 March. The Council initially recognises inventory when it has control of it and when it expects to have a right to the future economic benefits / service potential. All inventories are measured at the lower of cost or net realisable value. Where there are large numbers of items of inventory that are ordinarily interchangeable, the Council uses either first-in, first-out (FIFO) or the weighted average cost method of stock measurement.

Trading Accounts

Where services make charges that are based on a pre-determined charge basis (for example a fixed schedule of rates for specified works) with a view to fully recovering costs during the year, they are treated as trading operations as defined by the Service Reporting Code of Practice (SERCOP).

Any surplus or deficit at the year-end is charged back to the relevant services in order to report total cost of services. The gross income and expenditure on the Trading Accounts is reported under Financing and Investment Income and Expenditure in the Consolidated Income and Expenditure Account.

Long term non-monetary assets

The following categories of non-monetary long term assets are recognised in the accounts where their value on initial recognition or subsequent upward revaluation exceeds de minimis levels set by the Council. Expenditure that falls below these levels is charged as revenue to the relevant service line in Cost of Services in the Comprehensive Income and Expenditure Statement.

These de minimis levels are periodically reviewed and applied to avoid administrative effort and cost in recording and accounting for long term assets where their value is not material. The current de minimis levels for recognising these assets are:

- Land and Buildings - £50,000
- Vehicles, Plant and Equipment - £10,000
- Intangible Assets - £10,000

These de minimis levels are not applied where assets are financed by grants or contributions that are below these levels but are required to be applied to capital expenditure.

Intangible assets

Expenditure on non-monetary assets that do not have physical substance but are controlled by the Council as a result of past events (e.g. software licences) are capitalised when it is expected that future economic benefits or service potential will flow from the intangible asset to the Council.

Expenditure on the development of the Council website is not capitalised as this is primarily used to promote or advertise the Council's goods or services.

Intangible assets are measured initially at cost. Amounts are only revalued where the fair value of the assets held by the Council can be determined by reference to an active market. In practice, no intangible

asset held by the Council meets this criterion, and they are therefore carried at amortised cost. The depreciable amount of an intangible asset is amortised over its useful life to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. When there is an event which may cause impairment, assets are tested for impairment – any losses recognised are posted to the relevant service line(s) in the Comprehensive Income and Expenditure Statement. Any gain or loss arising on the disposal or abandonment of an intangible asset is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement.

Where expenditure on intangible assets qualifies as capital expenditure for statutory purposes, amortisation, impairment losses and disposal gains and losses are not permitted to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account (CAA) and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

Investment property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale.

Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal.

Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and (for any sale proceeds greater than £10,000) the Capital Receipts Reserve.

Heritage Assets

The Council is required to report on and separately identify Heritage Assets on its Balance Sheet. Heritage Assets can be tangible or intangible and are defined as assets with historical, cultural, artistic, scientific, technological, geophysical or environmental qualities that are held and maintained principally for their contribution to knowledge and culture.

Recognition

The Council will recognise all Heritage Assets on the Balance Sheet where the cost of obtaining a valuation is commensurate to the benefit of the users of the accounts. If the cost of obtaining a valuation is assessed as being disproportionate to the benefit of the user the existence of the asset will be disclosed in the notes to the accounts along with relevant information. The de minimis levels applied to all Non Current Assets will be applied to this asset class. Heritage Assets that do not meet the de minimis criteria are not disclosed in the Council's Accounts.

Where a Heritage Asset is operational this will be treated as Property, Plant and Equipment (PPE) rather than as a Heritage Asset.

Measurement

Heritage Assets will be valued in line with the existing policies for Property, Plant and Equipment if they meet the definition of this asset class. Where they do not fall into this category they will be valued in line with the Insurance valuation. All Heritage Assets will be revalued no less frequently than every 5 years. The carrying amounts of Heritage Assets will also be reviewed where there is evidence of impairment

e.g. where an item has suffered physical deterioration or breakage or where doubts arise as to its authenticity. Any impairment is recognised and measured in accordance with the Authority's policies on impairment (please see section on Property Plant and Equipment). Heritage Assets with an indefinite life will not be subject to annual depreciation.

The proceeds on the disposal of Heritage Assets are accounted for in accordance with the Authority's policies relating to the disposal of Property, Plant and Equipment. Disposal proceeds are disclosed separately in the notes to the financial statements and are accounted for in accordance with statutory accounting requirements relating to capital expenditure and capital receipts.

Property, Plant and Equipment

Assets that have physical substance and are held for use in the production or supply of goods or services, or for administrative purposes and that are expected to be used during more than one financial year are classified as Property, Plant and Equipment.

Recognition

Expenditure on the acquisition, creation or enhancement of Property, Plant and Equipment is capitalised on an accruals basis, provided that it is probable that the future economic benefits or service potential associated with the item will flow to the Council and the cost of the item can be measured reliably. Expenditure that maintains but does not add to an asset's potential to deliver future economic benefits or service potential (i.e. repairs and maintenance) is charged as an expense when it is incurred.

Measurement

Assets are initially measured at cost, comprising:

- the purchase price
- any costs attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management

The cost of assets acquired other than by purchase is deemed to be fair value, unless the acquisition does not have commercial substance (i.e. it will not lead to a variation in the cash flows of the Council). In the latter case, where an asset is acquired via an exchange, the cost of the acquisition is the carrying amount of the asset given up by the Council.

Donated assets are measured initially at fair value. The difference between fair value and any consideration paid is credited to the Taxation and Non-Specific Grant Income line of the Comprehensive Income and Expenditure Statement, unless the donation has been made conditionally. Until conditions are satisfied, the gain is held in the Donated Assets Account.

Where gains are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance to the Capital Adjustment Account in the Movement in Reserves Statement.

Assets are then carried in the Balance Sheet using the following measurement bases:

- infrastructure, community assets and assets under construction – depreciated historical cost
- all other assets – fair value, determined as the amount that would be paid for the asset in its existing use (Existing Use Value – EUV).

Where there is no market-based evidence of fair value because of the specialist nature of an asset, Depreciated Replacement Cost (DRC) is used as an estimate of Fair Value.

For non-property assets that have short useful lives or low values (or both), depreciated historical cost basis is used as a proxy for fair value.

Assets included in the Balance Sheet at fair value are revalued sufficiently regularly to ensure that their carrying amount is not materially different from their fair value at the year-end, but not less frequently than every 5 years. Increases in valuations are matched by credits to the Revaluation Reserve to

recognise unrealised gains. Exceptionally, gains might be credited to the Comprehensive Income and Expenditure Statement where they arise from the reversal of a loss previously charged to a service.

Where decreases in value are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

The Revaluation Reserve contains revaluation gains recognised since 1 April 2007 only, the date of its formal implementation. Gains arising before that date have been consolidated into the Capital Adjustment Account.

Impairment

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for as follows:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains)
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is reversed subsequently, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

Depreciation

Depreciation is provided for on all Property, Plant and Equipment assets by the systematic allocation of their depreciable amounts over their useful lives. An exception is made for assets without a determinable finite useful life (e.g. freehold land and certain Community Assets) and assets that are not yet available for use (e.g. assets under construction).

Depreciation is calculated on the following bases:

- dwellings and other buildings – straight-line allocation over the useful life of the property as estimated by the valuer
- vehicles, plant and equipment - straight-line allocation over the useful life of the asset as estimated by a suitably qualified officer
- infrastructure – straight-line allocation over 40 years.

Where a Property, Plant and Equipment asset has major components whose cost is significant in relation to the total cost of the item and whose useful life and / or depreciation method is significantly different from that of the main asset, the component is recognised and depreciated separately. The carrying amount of the old (or replaced) component is derecognised. An item of Property, Plant & Equipment is not considered for component accounting where its carrying value is less than £500,000 or their remaining useful life is less than 10 years.

Revaluation gains are also depreciated, with an amount equal to the difference between current value depreciation charged on assets and the depreciation that would have been chargeable based on their historical cost being transferred each year from the Revaluation Reserve to the Capital Adjustment Account.

Disposals and Non-current Assets Held for Sale

When it becomes probable that the carrying amount of an asset will be recovered principally through a sale transaction rather than through its continuing use, it is reclassified as an Asset Held for Sale. The asset is revalued immediately before reclassification and then carried at the lower of this amount and fair value less costs to sell. Where there is a subsequent decrease to fair value less costs to sell, the loss is posted to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Gains in fair value are recognised only up to the amount of any previous losses recognised in the Surplus or Deficit on Provision of Services. Depreciation is not charged on Assets Held for Sale.

If assets no longer meet the criteria to be classified as Assets Held for Sale, they are reclassified back to non-current assets and valued at the lower of their carrying amount before they were classified as held for sale (adjusted for depreciation, amortisation or revaluations that would have been recognised had they not been classified as Held for Sale) and their recoverable amount at the date of the decision not to sell.

Assets that are to be abandoned or scrapped are not reclassified as Assets Held for Sale.

When an asset is disposed of or decommissioned, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement as part of the gain or loss on disposal. Receipts from disposals (if any) are credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal). Any revaluation gains accumulated for the asset in the Revaluation Reserve are transferred to the Capital Adjustment Account.

Amounts received for a disposal in excess of £10,000 are categorised as capital receipts. A proportion of receipts relating to housing disposals (75% for dwellings, 50% for land and other assets, net of statutory deductions and allowances) is payable to the Government. The balance of receipts is required to be credited to the Capital Receipts Reserve, and can then only be used for new capital investment or set aside to reduce the Council's underlying need to borrow (the capital financing requirement). Receipts are appropriated to the Reserve from the General Fund Balance in the Movement in Reserves Statement.

The written off value of disposals is not a charge against Council Tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Charges to Revenue for Non-Current Assets

Services, (including support services) and trading accounts are debited with the following amounts to record the cost of holding fixed assets during the year:

- depreciation attributable to the assets used by the relevant service
- revaluation and impairment losses on assets used by the service where there are no accumulated gains in the Revaluation Reserve against which the losses can be written off
- amortisation of intangible fixed assets attributable to the service.

The Council is not required to raise Council Tax to fund depreciation, revaluation and impairment losses or amortisations. However, it is required to make an annual contribution from revenue towards the reduction in its overall borrowing requirement (known as Minimum Revenue Provision (MRP)) equal to an amount calculated on a prudent basis determined by the Council in accordance with statutory guidance.

Depreciation, revaluation, impairment losses and amortisations are therefore replaced by MRP, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that are readily convertible to known

amounts of cash with insignificant risk of change in value (this will exclude fixed term deposits as they are not highly liquid and not readily convertible to cash).

In the Cash Flow Statement, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Council's cash management.

Employee Benefits

Benefits payable during employment

Short-term employee benefits are those due to be settled within 12 months of the year-end.

They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Council. An accrual is made for the cost of holiday entitlements (or any form of leave, e.g. time off in lieu) earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The accrual is made at the salary rates applicable in the following accounting year, being the period in which the employee takes the benefit. The accrual is charged to Surplus or Deficit on the Provision of Services, but then reversed out through the Movement in Reserves Statement so that holiday benefits are charged to revenue in the financial year in which the holiday absence occurs.

Termination Benefits

Termination benefits are amounts payable as a result of a decision by the Council to terminate an officer's employment before the normal retirement date or an officer's decision to accept voluntary redundancy. These are charged on an accruals basis to the relevant service line in the Comprehensive Income and Expenditure Statement when the Council is demonstrably committed to the termination of the employment of an officer or group of officers or making an offer to encourage voluntary redundancy.

Where termination benefits involve the enhancement of pensions, statutory provisions require the General Fund balance to be charged with the amount payable by the Council to the Pension Fund or pensioner in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, appropriations are required to and from the Pensions Reserve to remove the notional debits and credits for pension enhancement termination benefits and replace them with debits for the cash paid to the Pension Fund and pensioners and any such amounts payable but unpaid at the year-end.

Post Employment Benefits

Employees of the Council can be members of 3 separate pension schemes:

- The Teachers' Pension Scheme, administered by Capita Teachers' Pensions on behalf of the Department for Education (DfE)
- The National Health Service Pension Scheme, administered by the Department of Health (DoH)
- The Local Government Pensions Scheme, administered by the Council (the London Borough of Richmond upon Thames – LBRuT)

All schemes provide defined benefits to members, earned as employees who have worked for the Council.

However, the arrangements for the teachers' and NHS scheme mean that liabilities for these benefits cannot ordinarily be identified specifically to the Council. The scheme is therefore accounted for as if it was a defined contribution scheme and no liability for future payments of benefits is recognised in the Balance Sheet. The Education and Children's Services line in the Comprehensive Income and Expenditure Statement is charged with the employer's contributions payable to Teachers' Pensions in the year and Public Health is charged with NHS pensions in the year.

The Local Government Pension Scheme

The Local Government Scheme is accounted for as a defined benefits scheme:

- The liabilities of the LBRuT Pension Fund attributable to the Authority are included in the Balance Sheet on an actuarial basis using the projected unit method – i.e. an assessment of the future payments that will be made in relation to retirement benefits earned to date by employees, based on assumptions about mortality rates, employee turnover rates, etc., and projections of projected earnings for current employees.
- Liabilities are discounted to their value at current prices, using a discount rate (based on the indicative rate of return on 20 year gilts adjusted for credit spread).
- The assets of LBRuT Pension Fund attributable to the Authority are included in the Balance Sheet at their fair value:
 - quoted securities – current bid price
 - unquoted securities – professional estimate
 - unitised securities – current bid price
 - property – market value
- The change in the net pensions liability is analysed into the following components:
 - Service cost comprising:
 - current service cost – the increase in the present value of a defined benefit obligation (liabilities) resulting from employee service in the current period. – allocated in the Comprehensive Income and Expenditure Statement to the services for which the employees worked
 - past service cost – the change in the present value of the defined benefit obligation for employee service in prior periods, resulting from a plan amendment (the introduction or withdrawal of, or changes to, a defined benefit plan) or a curtailment (a significant reduction by the authority in the number of employees covered by a plan). – debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs
 - Any gain or loss on settlement – arising when an authority enters into a transaction that eliminates all further legal or constructive obligations for part or all of the benefits provided under a defined benefit plan – debited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement as part of Non Distributed Costs
 - Net interest on the net defined benefit liability (asset) - the change during the period in the net defined benefit liability (asset) that arises from the passage of time - charged to the Financing and Investment Income and Expenditure line of the Comprehensive Income and Expenditure Statement
 - Re-measurements of the net defined benefit liability (asset) comprising:
 - actuarial gains and losses – changes in the present value of the defined benefit obligation resulting from: a) experience adjustments (the effects of differences between the previous actuarial assumptions and what has actually occurred) and b) the effects of changes in actuarial assumptions – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
 - the return on plan assets – excluding amounts included in net interest on the net defined benefit liability (asset) – charged to the Pensions Reserve as Other Comprehensive Income and Expenditure
 - Contributions paid to the LBRuT Pension Fund – cash paid as employer's and employee's contributions to the pension fund in settlement of liabilities.
 - Benefits Paid – payments to discharge liabilities directly to pensioners – a charge to the Pension Fund, reimbursed from the Council where there are unfunded discretionary benefits.

In relation to retirement benefits, statutory provisions require the General Fund Balance to be charged with the amount payable by the Authority to the pension fund or directly to pensioners in the year, not the amount calculated according to the relevant accounting standards. In the Movement in Reserves Statement, this means that there are transfers to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the pension fund and pensioners and any such amounts payable but unpaid at the year-end. The negative balance that arises on the Pensions Reserve thereby measures the beneficial impact to the General Fund of being required to account for retirement benefits on the basis of cash flows rather than as benefits are earned by employees.

Discretionary Benefits

The Council also has restricted powers to make discretionary awards of retirement benefits in the event of early retirements. Any liabilities estimated to arise as a result of an award to any member of staff, including teachers, are accrued in the year of the decision to make the award and accounted for using the same policies as are applied to the Local Government Pension Scheme.

Events After the Balance Sheet Date

Events after the Balance Sheet date are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period – the Statement of Accounts is adjusted to reflect such events (an adjusting event).
- those that are indicative of conditions that arose after the reporting period – the Statement of Accounts is not adjusted to reflect such events, but where a category of events would have a material effect, disclosure is made in the notes of the nature of the events and their estimated financial effect (a non-adjusting event).

Events taking place after the date of authorisation for issue are not reflected in the Statement of Accounts.

Financial Instruments

Financial Liabilities

Financial liabilities are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and are carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was originally recognised.

For most of the borrowings that the Council has, this means that the amount presented in the Balance Sheet is the outstanding principal repayable (plus accrued interest); and interest charged to the Comprehensive Income and Expenditure Statement is the amount payable for the year according to the loan agreement.

Where premiums and discounts have been charged to the Comprehensive Income and Expenditure Statement, regulations allow the impact on the General Fund Balance to be spread over future years. The Council has a policy of spreading the gain or loss over the term that was remaining on the loan against which the premium was payable or discount receivable when it was repaid. The reconciliation of amounts charged to the Comprehensive Income and Expenditure Statement to the net charge required against the General Fund Balance is managed by a transfer to or from the Financial Instruments Adjustment Account in the Movement in Reserves Statement.

Financial Assets

Financial assets are classified into 2 types:

- loans and receivables – assets that have fixed or determinable payments but are not quoted in an active market

- available-for-sale assets – assets that have a quoted market price and/or do not have fixed or determinable payments.

Loans and Receivables

Loans and receivables are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value. They are subsequently measured at their amortised cost. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. For most of the loans that the Council has made, this means that the amount presented in the Balance Sheet is the outstanding principal receivable (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year in the loan agreement.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made, the asset is written down and a charge made to the relevant service (for receivables specific to that service) or the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate.

Any gains and losses that arise on the de-recognition of an asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Available-for-Sale Assets

Available-for-sale assets are recognised on the Balance Sheet when the Council becomes a party to the contractual provisions of a financial instrument and are initially measured and carried at fair value. Where the asset has fixed or determinable payments, annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the amortised cost of the asset multiplied by the effective rate of interest for the instrument. Where there are no fixed or determinable payments, income (e.g. dividends) is credited to the Comprehensive Income and Expenditure Statement when it becomes receivable by the Council.

Assets are maintained in the Balance Sheet at fair value. Values are based on the following principles:

- instruments with quoted market prices – the market price
- other instruments with fixed and determinable payments – discounted cash flow analysis
- equity shares with no quoted market prices – independent appraisal of company valuations.

Changes in fair value are balanced by an entry in the Available-for-Sale Reserve and the gain / loss is recognised in the Surplus or Deficit on Revaluation of Available-for-Sale Financial Assets. The exception is where impairment losses have been incurred – these are debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any net gain or loss for the asset accumulated in the Available-for-Sale Reserve.

Where assets are identified as impaired because of a likelihood arising from a past event that payments due under the contract will not be made (fixed or determinable payments) or fair value falls below cost, the asset is written down and a charge made to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. If the asset has fixed or determinable payments, the impairment loss is measured as the difference between the carrying amount and the present value of the revised future cash flows discounted at the asset's original effective interest rate. Otherwise, the impairment loss is measured as any shortfall of fair value against the acquisition cost of the instrument (net of any principal repayment and amortisation).

Any gains and losses that arise on the derecognition of the asset are credited or debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement, along with any accumulated gains or losses previously recognised in the Available-for-Sale Reserve.

Where fair value cannot be measured reliably, the instrument is carried at cost (less any impairment losses).

Foreign Currency Translation

Where the Council has entered into a transaction denominated in a foreign currency, the transaction is converted into sterling at the exchange rate applicable on the date the transaction was effective. Where amounts in foreign currency are outstanding at the year-end, they are reconverted at the spot exchange rate at 31 March. Resulting gains or losses are recognised in the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement.

Government Grants and Contributions

Whether paid on account, by instalments or in arrears, Government Grants, third party contributions and donations are recognised as due to the Council when there is reasonable assurance that:

- the Council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due to the Council are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contribution have been satisfied. Conditions are stipulations that specify that the future economic benefits or service potential embodied in the asset acquired using the grant or contribution are required to be consumed by the recipient as specified, or future economic benefits or service potential must be returned to the transferor.

Monies advanced as grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors / receipts in advance. When conditions are satisfied, the grant or contribution is credited to the relevant service line (attributable revenue grants and contributions) or Taxation and Non-Specific Grant Income (non-ringfenced revenue grants and all capital grants) in the Comprehensive Income and Expenditure Statement.

Where capital grants are credited to the Comprehensive Income and Expenditure Statement, they are reversed out of the General Fund Balance in the Movement in Reserves Statement. Where the grant has yet to be used to finance capital expenditure, it is posted to the Capital Grants Unapplied reserve. Where it has been applied, it is posted to the Capital Adjustment Account. Amounts in the Capital Grants Unapplied reserve are transferred to the Capital Adjustment Account once they have been applied to fund capital expenditure.

Grants that cannot be directly allocated to a service area are credited to Taxation and Non-Specific Grant Income.

Group relationships - Interests in Companies and Other Entities

Where the Council assess that its relationship with another entity is classified as a Subsidiary, Associate, or Joint Venture it will present its accounts to reflect these interests as follows:

Subsidiary – An entity will be a subsidiary where the Council controls it. This control is determined by power over the entity, exposure or rights to returns from the entity, and the ability to affect the amount of those returns. Where material, the Council will consolidate the accounts of this entity into its own accounts on a line by line basis. 100% of all transactions and balances will be consolidated into the Council's Accounts and the Council will present both single entity and group entity accounts.

Associate – An entity will be an associate where the Council assesses that it has significant influence over the operations of another entity. Where this is the case the interest will be represented in the Council's Accounts using the equity method. The original investment will be adjusted for the current share of the net assets and the relevant share of profit or loss will be recognised in the Comprehensive Income and Expenditure Account.

Joint Entities – If the Council enters into an agreement whereby there is joint control over another entity it will, where material, consolidate this interest using the proportionate line by line method. This entails consolidating the other entity's Accounts with the Council's Accounts in line with the proportion of control that is held.

Long Term Contracts

Long term contracts are accounted for on the basis of charging the Surplus or Deficit on the Provision of Services with the value of works and services received under the contract during the financial year.

Leases

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee. All other leases are classified as operating leases.

Where a lease covers both land and buildings, the land and buildings elements are considered separately for classification.

Arrangements that do not have the legal status of a lease but convey a right to use an asset in return for payment are accounted for under this policy where fulfilment of the arrangement is dependent on the use of specific assets.

In recognising finance leases, the Council applies the same de minimis levels that it uses to recognise its own assets, as set out in the policy for Long Term Non Monetary Assets.

The Council as Lessee

Finance Leases

Property, Plant and Equipment held under finance leases is recognised on the Balance Sheet at the commencement of the lease at its fair value measured at the lease's inception (or the present value of the minimum lease payments, if lower). The asset recognised is matched by a liability for the obligation to pay the lessor. Initial direct costs of the Council are added to the carrying amount of the asset. Premiums paid on entry into a lease are applied to writing down the lease liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Lease payments are apportioned between:

- a charge for the acquisition of the interest in the property, plant or equipment – applied to write down the lease liability, and
- a finance charge (debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

Property, Plant and Equipment recognised under finance leases is accounted for using the policies applied generally to such assets, subject to depreciation being charged over the lease term if this is shorter than the asset's estimated useful life (where ownership of the asset does not transfer to the Council at the end of the lease period).

The Council is not required to raise Council Tax to cover depreciation or revaluation and impairment losses arising on leased assets. Instead, a prudent annual contribution is made from revenue funds (Minimum Revenue Provision – MRP) towards the deemed capital investment in accordance with statutory requirements. Depreciation and revaluation and impairment losses are therefore substituted by a revenue contribution in the General Fund Balance, by way of an adjusting transaction with the Capital Adjustment Account in the Movement in Reserves Statement for the difference between the two.

Operating Leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense of the services benefitting from use of the leased property, plant or equipment. Charges are made on a straight-line basis over the life of the lease; even if this does not match the pattern of payments (e.g. there is a rent-free period at the commencement of the lease).

The Council as Lessor

Finance Leases

Where the Council grants a finance lease over a property or an item of plant or equipment, the relevant asset is written out of the Balance Sheet as a disposal. At the commencement of the lease, the carrying amount of the asset in the Balance Sheet (whether Property, Plant and Equipment or Assets Held for Sale) is written off to the Other Operating Expenditure line in the Comprehensive Income and

Expenditure Statement as part of the gain or loss on disposal. A gain, representing the Council's net investment in the lease, is credited to the same line in the Comprehensive Income and Expenditure Statement also as part of the gain or loss on disposal (i.e. netted off against the carrying value of the asset at the time of disposal), matched by a lease (long-term debtor) asset in the Balance Sheet.

Lease rentals receivable are apportioned between:

- a charge for the acquisition of the interest in the property – applied to write down the lease debtor (together with any premiums received), and
- finance income (credited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement).

The gain credited to the Comprehensive Income and Expenditure Statement on disposal is not permitted by statute to increase the General Fund Balance and is required to be treated as a capital receipt. Where a premium has been received, this is posted out of the General Fund Balance to the Capital Receipts Reserve in the Movement in Reserves Statement. Where the amount due in relation to the lease asset is to be settled by the payment of rentals in future financial years, this is posted out of the General Fund Balance to the Deferred Capital Receipts Reserve in the Movement in Reserves Statement. When the future rentals are received, the element for the capital receipt for the disposal of the asset is used to write down the lease debtor. At this point, the deferred capital receipts are transferred to the Capital Receipts Reserve.

The written-off value of disposals is not a charge against Council Tax, as the cost of fixed assets is fully provided for under separate arrangements for capital financing. Amounts are therefore appropriated to the Capital Adjustment Account from the General Fund Balance in the Movement in Reserves Statement.

Operating Leases

Where the Council grants an operating lease over a property or an item of plant or equipment, the asset is retained in the Balance Sheet. Rental income is credited to the Other Operating Expenditure line in the Comprehensive Income and Expenditure Statement. Credits are made on a straight-line basis over the life of the lease, even if this does not match the pattern of payments (e.g. there is a premium paid at the commencement of the lease). Initial direct costs incurred in negotiating and arranging the lease are added to the carrying amount of the relevant asset and charged as an expense over the lease term on the same basis as rental income.

Overheads and Support Costs

The costs of overheads and support services are charged to those that benefit from the supply or service in accordance with the costing principles of the CIPFA *Service Reporting Code of Practice 2014/15* (SERCOP). The total absorption costing principle is used – the full cost of overheads and support services are shared between users in proportion to the benefits received, with the exception of:

- Corporate and Democratic Core – costs relating to the Council's status as a multifunctional, democratic organisation.
- Non Distributed Costs – the cost of discretionary benefits awarded to employees retiring early and impairment losses chargeable on Assets Held for Sale.

These 2 cost categories are defined in SERCOP and accounted for as separate headings in the Comprehensive Income and Expenditure Statement, as part of Net Expenditure on Continuing Services.

Private Finance Initiative (PFI) and Similar Contracts

PFI and similar contracts are agreements to receive services, where the responsibility for making available the Property, Plant and Equipment needed to provide the services passes to the PFI contractor. As the Council is deemed to control the services that are provided under its PFI schemes, and as ownership of the Property, Plant and Equipment will pass to the Council at the end of the contracts for no additional charge, the Council carries the assets used under the contracts on its Balance Sheet as part of Property, Plant and Equipment.

The original recognition of these assets at fair value (based on the cost to purchase the Property, Plant and Equipment) was balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment.

Non current assets recognised on the Balance Sheet are revalued and depreciated in the same way as Property, Plant and Equipment owned by the Council.

The amounts payable to the PFI operators each year are analysed into 4 elements:

- fair value of the services received during the year – debited to the relevant service in the Comprehensive Income and Expenditure Statement
- finance cost – an interest charge on the outstanding Balance Sheet liability, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- contingent rent – increases in the amount to be paid for the property arising during the contract, debited to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement
- payment towards liability – applied to write down the Balance Sheet liability towards the PFI operator (the profile of write-downs is calculated using the same principles as for a finance lease)

Provisions, Contingent Liabilities and Contingent Assets

Provisions

Provisions are made where an event has taken place that gives the Council a legal or constructive obligation that probably requires settlement by a transfer of economic benefits or service potential, and a reliable estimate can be made of the amount of the obligation. For instance, the Council may be involved in a court case that could eventually result in the making of a settlement or the payment of compensation.

Provisions are charged as an expense to the appropriate service line in the Comprehensive Income and Expenditure Statement in the year that the Council becomes aware of the obligation, and are measured at the best estimate at the balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance Sheet. Estimated settlements are reviewed at the end of each financial year – where it becomes less than probable that a transfer of economic benefits will now be required (or a lower settlement than anticipated is made), the provision is reversed and credited back to the relevant service.

Where some or all of the payment required to settle a provision is expected to be recovered from another party (e.g. from an insurance claim), this is only recognised as income for the relevant service if it is virtually certain that reimbursement will be received if the Council settles the obligation.

Redundancy Costs

The Council provides for redundancy costs at the point that it is demonstrably committed (cannot retract the offer). If a notification of redundancy has been issued before 31 March but the amount has not yet been paid, a liability is recognised in the accounts.

Carbon Reduction Commitment (CRC)

2013/14 was the final year of the introductory phase of the CRC Energy Efficiency Scheme where allowances were available for purchase retrospectively. However, there is no option to carry forward any unused allowances for use in respect of emissions in the second phase of the scheme (which commenced on 1 April 2014) therefore, any remaining unused phase 1 allowances are invalid and written off to revenue.

Contingent Liabilities

A contingent liability arises where an event has taken place that gives the Council a possible obligation whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council. Contingent liabilities also arise in circumstances where a provision would otherwise be made but either it is not probable that an outflow of resources will be required or the amount of the obligation cannot be measured reliably.

Contingent liabilities are not recognised in the Balance Sheet but disclosed in a note to the accounts.

Contingent Assets

A contingent asset arises where an event has taken place that gives the Council a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Council.

Contingent assets are not recognised in the Balance Sheet but disclosed in a note to the accounts where it is probable that there will be an inflow of economic benefits or service potential.

Reserves

The Council sets aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year within the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net charge against Council Tax for the expenditure.

Certain reserves are kept to manage the accounting processes for non-current assets, financial instruments, retirement and employee benefits and do not represent usable resources for the Council – these reserves are explained in the relevant policies.

Revenue Expenditure Funded from Capital under Statute

Expenditure incurred during the year that may be capitalised under statutory provisions but that does not result in the creation of a non-current asset has been charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement in the year. Where the Council has determined to meet the cost of this expenditure from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance to the Capital Adjustment Account then reverses out the amounts charged so that there is no impact on the level of Council Tax.

VAT

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

Community Infrastructure Levy

The Community Infrastructure Levy (CIL) is a planning charge available to local authorities in England and Wales which was introduced by the Planning Act 2008 and came into force on 6 April 2010. The Council collected a CIL on behalf of the Greater London Authority in 2013/14 and 2014/15. CIL collected on behalf of other bodies is treated as an agency transaction and as such only the net cost of administration will be reported in the Council's accounts. The actual amount collected and paid over will not be reported as income and expenditure of the Council but will instead be reported as part of the levying body's accounts.

The Council now collects CIL from 2014/15. This includes a revenue element used in year to fund costs of administration and a capital element held in a capital reserve.

Accounting for schools

Revenue Income and Expenditure

The Council includes all revenue income / expenditure and resulting assets / liabilities (e.g. debtors, creditors, reserves etc.) arising from maintained schools as part of its Statement of Accounts. Revenue income and expenditure incurred by Academies and Voluntary Aided (VA) schools are not consolidated into the Council's Accounts.

Capital

The Council currently holds all local authority maintained schools on the Balance Sheet. This includes Academy buildings on an operating lease, which will be kept on the Council's Balance Sheet until finance lease arrangements are signed upon completion of building works at the respective schools.

The Council does not currently have a policy of holding VA schools on its Balance Sheet. Capital expenditure on schools not on the Council's Balance Sheet such as VA schools goes through Revenue Expenditure Funded by Capital under Statue (REFCUS). REFCUS refers to any expenditure that should be treated as capital but where the council does not own the asset. This expenditure is reported through the Comprehensive Income and Expenditure Statement.

2. ACCOUNTING STANDARDS ISSUED NOT YET ADOPTED

The Code of Practice on Local Authority Accounting in the United Kingdom 2015/16 (the Code) has introduced a number of changes in accounting policies which will need to be adopted fully by the Council in the 2015/16 financial statements.

The Council is required to disclose information relating to the expected impact of the accounting changes on the financial statements as a result of the adoption by the Code of a new standard that been issued, but is not yet required to be adopted by the Council. As is set out above, full adoption of the standard will be required for the 2015/16 financial statements. However, the Council is required to make disclosure of the estimated impact of the new standards in these (2014/15) financial statements.

These are as follows:

1. There is a new section in the 2015/16 Code on Fair Value measurement which reflects the adoption of IFRS 13 (Fair Value measurement) from 1st April 2015. The impact of the amendment in simple terms is that local authorities need to measure their assets and liabilities and provide disclosures where the Code requires or permits Fair Value measurement. As a consequence the Code includes various amendments in this area, the most substantial of which are:

- New definitions, measurement and disclosure requirements for Fair Value in relation to Property, Plant and Equipment Surplus Assets (those not being used to supply goods and services and those that do not meet the definition of assets held for sale). Currently assets are measured at existing operational use valuation. The 2015/16 Code requires simply that such assets should now be measured in accordance with IFRS 13. IFRS 13's objective is to estimate the price at which an orderly transaction to sell the asset or to transfer the liability would take place between market participants at the measurement date under current market conditions.

Surplus Assets of the London Borough of Richmond are currently £12.7m and this will be affected by the measurement requirements outlined above. However, this is not accurately quantifiable at this time as, as stated above the new measurement is more heavily based on market conditions which would only be known at the time of the future valuation. The Surplus Assets of the London Borough of Richmond are largely property which further makes it difficult to quantify due to the volatility of the property market in general.

- New definitions of Fair Value in various other areas, including Revenue Recognition, Investment Property and Non-current Assets Held for Sale amongst others.

CIPFA/LASAAC is of the view that the definition of Fair Value in IFRS 13 is not the most appropriate measurement base for operational property, plant and equipment in the public sector. This has also been confirmed with HM Treasury and therefore concludes that although useful information for the users of the Financial Statements is not the best measurement for assets used for their operational capacity. It is therefore assessed that there is not any identified consequences for the preparation or usability of these Statement of Accounts arising from the revisions to the definitions.

- Application of the concept of measurement of Fair Value or Current Value measurement bases to the transactions of local authorities.

CIPFA/LASAAC has introduced the concept of Current Value and clarified the 2014/15 adaptation of IAS 16 (Property, Plant and Equipment) in the 2015/16 Code in terms of measurement bases. These bases include Existing Use Value, Existing Use Value – social housing and Depreciated Replacement Cost for Operational Assets and are not subject to change. For these Accounts therefore there is deemed no impact.

Disclosure in this area has also been advanced under the changes; however Richmond Council already makes full disclosure in each round of Financial Accounts issued; therefore the changes have no impact.

2. In December 2013, the International Accounting Standards Board (IASB) issued a collection of improvements to the IFRS 2011-2013 Cycle. The amendments are effective for annual periods beginning on or after 1 July 2014. The relevant standards (and issues) are IFRS 1 First Time Adoption of IFRS (meaning of effective IFRSs), IFRS 3 Business Combinations (exceptions for Joint Ventures), IFRS 13 Fair Value Measurement (portfolio exception), and IAS 40 Investment Property (clarifying the interrelationship of IFRS 3 and IAS 40).

None of the changes in the Cycle have an impact on the 2014/15 accounts.

3. The 2015/16 Code includes appropriate updated reference to IFRIC 21 (Levies) in relation to Provisions, Contingent Liabilities and Contingent Assets. IFRIC 21 provides guidance on levies imposed by Governments in the Financial Statements of levying bodies. The London Borough of Richmond is not a levying body therefore this has no impact.

3. UNUSABLE RESERVES

Revaluation Reserve

The Revaluation Reserve contains the gains made by the Council arising from increases in the value of its Property, Plant and Equipment and Intangible Assets. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

The Reserve contains only revaluation gains accumulated since 1 April 2007, the date that the Reserve was created. Accumulated gains arising before that date are consolidated into the balance on the Capital Adjustment Account.

	2014/15 £000	2013/14 £000
Balance at 1 April	(69,690)	(54,776)
Upward revaluation of assets	(58,823)	(22,925)
Downward revaluation of assets and impairment losses not charged to the surplus / deficit on the Provision of Services	6,034	5,748
	<hr/>	<hr/>
Surplus or deficit on revaluation of non-current assets not posted to the Surplus or Deficit on the Provision of Services	(52,789)	(17,177)
	<hr/>	<hr/>
Difference between fair value depreciation and historical cost depreciation	2,550	1,313
Accumulated gains on assets sold or scrapped	90	950
Amount written off to the Capital Adjustment Account	<hr/>	<hr/>
Balance at 31 March	(119,839)	(69,690)

Deferred Capital Receipts Reserve

The Deferred Capital Receipts Reserve holds the gains recognised on the disposal of non-current assets but for which cash settlement has yet to take place. Under statutory arrangements, the Council does not treat these gains as usable for financing new capital expenditure until they are backed by cash receipts. When the deferred cash settlement eventually takes place, amounts are transferred to the Capital Receipts Reserve.

	2014/15 £000	2013/14 £000
Balance at 1 April	(4,091)	(1,820)
Transfer of deferred sale proceeds credited as part of the gain / loss on disposal to the Comprehensive Income and Expenditure Statement	(5,604)	(2,304)
Transfer to the Capital Receipts Reserve upon receipt of cash	35	33
Balance at 31 March	(9,660)	(4,091)

Capital Adjustment Account

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or enhancement of those assets under statutory provisions. The Account is debited with the cost of acquisition, construction or enhancement, depreciation, impairment losses and amortisations. The Account is credited with the amounts set aside by the Council as finance for the costs of acquisition, construction and enhancement.

The Account also contains accumulated gains and losses on Investment Properties and Property, Plant and Equipment (revalued before 1 April 2007). Note 12 provides details of the source of all the transactions posted to the account, apart from those involving the Revaluation Reserve.

	2014/15 £000	2013/14 £000
	£000	£000
Balance at 1st April	(602,560)	(583,869)
Reversal of items relating to capital expenditure debited or credited to the Comprehensive Income and Expenditure Statement:		
Charges for depreciation and impairment of non-current assets	23,882	12,721
Revaluation losses on Property, Plant and Equipment	7,862	2,278
Amortisation of intangible assets	73	82
Revenue expenditure funded from capital under statute	14,449	13,396
Amounts of non-current assets written off on disposal or sale as part of the gain / loss on disposal to the Comprehensive Income and Expenditure Statement	364	5,685
	46,630	34,162
Adjusting amounts written out of the Revaluation Reserve	(2,550)	(2,263)
Net written out amount of the costs of non-current assets consumed in the year	44,080	31,899
Capital financing applied in the year:		
Use of the Capital Receipts Reserve to finance new capital expenditure	(5,314)	(10,298)
Capital Grants and contributions credited to the Comprehensive Income and Expenditure Statement that have been applied to capital financing	(19,034)	(22,165)
Application of grants to capital financing from the Capital Grants Unapplied Account	(469)	(1,413)
Statutory provision for the financing of capital investment charged against the General Fund	(2,766)	(2,278)
Capital expenditure charged against the General Fund	(8,107)	(14,472)
	(35,690)	(50,626)
Movements in the market value of Investment Properties debited or credited to the Comprehensive Income and Expenditure Statement	(190)	85
Movement in the Donated Assets Account credited to the Comprehensive Income and Expenditure Statement	(190)	(49) 36
Balance at 31 March	(594,360)	(602,560)

Financial Instruments Adjustment Account

The Financial Instruments Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for income and expenses relating to certain financial instruments and for bearing losses or benefiting from gains per statutory provisions.

The Council uses the Account to manage premiums paid on the early redemption of loans. Premiums are debited to the Comprehensive Income and Expenditure Statement when they are incurred, but reversed out of the General Fund Balance to the Account in the Movement in Reserves Statement. Over time, the expense is posted back to the General Fund Balance in accordance with statutory arrangements for spreading the burden on Council Tax. In the Council's case, this period is the unexpired term that was outstanding on the loans when they were redeemed. As a result, the balance on the Account at 31 March 2015 will be charged to the General Fund over the next 9 years.

	2014/15 £000	2013/14 £000
Balance at 1 April		
Proportion of premiums incurred in previous financial years to be charged against the General Fund Balance in accordance with statutory requirements	1,011 (108)	1,119 (108)
Balance at 31 March	903	1,011

Collection Fund Adjustment Account

The Collection Fund Adjustment Account manages the differences arising from the recognition of Council Tax income in the Comprehensive Income and Expenditure Statement as it falls due from Council Tax payers compared with the statutory arrangements for paying across amounts to the General Fund from the Collection Fund.

	2014/15 £000	2013/14 £000
Balance at 1 April		
Amount by which Council Tax and Business Rates income credited to the Comprehensive Income and Expenditure Statement is different from Council Tax and Business Rates income calculated for the year in accordance with statutory requirements	(1,848)	(2,338)
Balance at 31 March	804	490
	(1,044)	(1,848)

Accumulated Absences Account

The Accumulated Absences Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for compensated absences earned but not taken in the year, e.g. annual leave entitlement carried forward at 31 March. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

	2014/15 £000	2013/14 £000
Balance at 1 April		
Settlement or cancellation of accrual made at the end of preceding year	2,287	2,527
Amounts accrued at the end of the current year	(2,287) 1,844	(2,527) 2,287
Amount by which officer remuneration charged to the Comprehensive Income and Expenditure Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements	(443)	(240)
Balance at 31 March	1,844	2,287

Deferred Lease Payment Account

The Deferred Lease Payment Account absorbs the differences that would otherwise arise on the General Fund Balance from accruing for lease payments to and from the Council in respect of operating leases. Statutory arrangements require that the impact on the General Fund Balance is neutralised by transfers to or from the Account.

	2014/15 £000	2013/14 £000
Balance at 1 April	3,143	3,171
Lease signed during the year	0	0
Write down of deferred leases signed in prior years	(28)	(28)
Balance at 31 March	3,115	3,143

Pensions Reserve

The Pensions Reserve absorbs the financial impact of timing differences arising from the different arrangements for accounting for post-employment benefits and for funding benefits in accordance with statutory provisions. The Council accounts for post-employment benefits in the Comprehensive Income and Expenditure Statement as the benefits are earned by employees accruing years of service, updating the liabilities recognised to reflect inflation, changing assumptions and investment returns on any resources set aside to meet the costs. However, statutory arrangements require benefits earned to be financed as the Council makes employer's contributions to pension funds or eventually pays any pensions for which it is directly responsible. The debit balance on the Pensions Reserve therefore shows a substantial shortfall in the benefits earned by past and current employees and the resources the Council has set aside to meet them. The statutory arrangements will ensure that funding will have been set aside by the time the benefits come to be paid.

	2014/15 £000	2013/14 £000
Balance at 1 April	156,258	178,898
Actuarial gains / losses on pensions assets and liabilities	74,720	(33,215)
Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income and Expenditure Statement	(25,428)	26,412
Employer's pensions contributions and direct payments to pensioners payable in the year	(14,294)	(15,837)
Balance at 31 March	191,256	156,258

4. NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

The Council's activities expose it to a variety of financial risks:

- **credit risk** – the possibility that other parties might fail to pay amounts due.
- **liquidity risk** – the possibility that the Council might not have funds available to meet its commitments to make payments.
- **market risk** – the possibility that financial loss might arise for the Council as a result of changes in such measures as interest rates and stock market movements.

The Council's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the resources available to fund services. Risk management for treasury instruments is carried out under policies approved by the Council in the annual treasury management strategy and policy. The Council provides written principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk, and the investment of surplus cash.

Credit Risk

Credit risk arises from deposits with banks and financial institutions, as well as credit exposures to the Council's customers.

In respect of investment assets, the Council's investment strategy:

- Sets out clear procedures for determining the type of asset class to be used
- Restricts investments to those denominated in sterling to avoid any exchange rate risk
- Prescribes maximum periods for investments in each asset class
- Prescribes financial limits to be invested in each asset class
- Limits the amount to be invested over 12 months to 40% of the investment portfolio.

For Investments and Loans Receivable:

The Council's investment objectives are to achieve security and liquidity of investments and obtain the optimum return commensurate with the prior objectives. Overall levels of investment are governed by cash flow, and cash flow projections are used to determine the duration of investments made to ensure sufficient liquidity. Liquidity is further enhanced by the use of "instant access" deposit accounts, and as a last resort the Public Works and Loans Board (PWLB) would offer short term loans to cover any cash flow deficit. There was no requirement to use PWLB borrowing in this way during 2013/14 or 2014/15. Short term cash flow borrowing was taken from other local authorities during 2014/15.

In respect of the security of its investment assets, the Council's policy uses credit ratings published by major international credit rating agencies to measure the credit quality and risk of each counterparty with which it invests. Credit ratings are continuously monitored and, in addition to notification of changes by the credit rating agency, the Council's treasury team receives regular updates from its external financial advisors as well as using its own assessment of changes to individual risks. This assessment is used to determine appropriate limits for each category of investment. The Council also recognises banks and building societies with substantial government ownership as secure institutions, with this support overriding low credit ratings.

These limits are set out in the Treasury Management Strategy that can be viewed via the following link:

<http://cabnet.richmond.gov.uk/ieListDocuments.aspx?CId=173&MId=3519&Ver=4>

The following are a summary of relevant limits approved for 2014/15:

Banks with over 20% UK government ownership - up to £15 million

Building Societies with required credit rating - up to £5 million for up to 6 months.

Banks that are on the Financial Services Authority authorised list – a total investment limit of between £5 million and £10 million for durations up to a year dependent on the rating of the institution.

Money Market Funds with AAA Fitch rating - up to £10 million

Local Authorities - up to £5 million or 10% of net budget per authority

UK Government Debt Management Office - unlimited investment.

These limits on amounts to be placed with counterparties are based both on the credit assessment of the counterparty, and with a view to limiting the Council's exposure with any one institution.

During 2014/15, regular reports were made to Members. These reports covered the need to focus on the security of investments and updates on the financial market position.

Further information on the changes made and risks discussed is available in the relevant Cabinet reports.

For Loans and Trade Debtors:

Customers are assessed, taking into account their financial position, past experience and other factors, with credit limits being set in accordance with internal ratings in accordance with parameters set by the Council.

The Council has agreed to make a long term loan to WLWA of up to £15m (£8.0m to 31 March 2015) to part finance the construction of a new waste facility. This loan was agreed as a Council policy decision as a member of WLWA and not for investment purposes. WLWA is a waste disposal authority controlled by its 6 constituent councils. It is therefore assessed to have the same risk as a local authority.

The following analysis summarises the Council's potential maximum exposure to credit risk, based on experience of default and collection data over the last five financial years, adjusted to reflect current market conditions:

	Amount at 31 March 2015 £000	Historical experience of default %	Historical experience adjusted for market conditions at 31 March 2015 %	Estimated maximum exposure to default and uncollectability at 31 March 2015 £000	Estimated maximum exposure at 31 March 2014 £000	
					A	B
Money Market Deals	29,500	0.00%	0.00%	0	0	0
Bonds	2,250	0.00%	0.00%	0	0	0
Long Term Loan	7,983	0.00%	0.00%	0	0	0
Customers	20,341	4.40%	10.40%	2,115	1,465	1,465
				2,115		

The Council does not expect any losses from non-performance by any of its counterparties in relation to deposits and loans. The Council has taken advice from their Treasury Advisors who have confirmed there is no adjustment for market conditions at 31 March 2015 on the basis of the counterparty assessments the Council undertakes before making any investment.

The historic experience of default on customer debt has averaged 4.4% on debt outstanding at year-end over the last 10 years (data taken from the introduction of new systems in 2004/05). Due to the recent

recession and the uncertainty in the economy the potential risk of default on customers' debts is assessed as equivalent to the average of the two worst years' experience in the past 10 years. On the evidence of collection rates in 2014/15 and taking into account the continuing difficult economic climate, a rate of 10.4% is assumed in the current projection of risk exposure to default on these outstanding debts.

A significant part of the £20.341m customer debt is due from government, public bodies, other local authorities and AfC Ltd. The aged debt analysis excludes these public sector relate debtors as these debts are not considered to be a credit risk. The past due amount can be analysed by age as follows:

	31 March 2015 £000	31 March 2014 £000
Less than 3 months	6,271	5,364
3 to 6 months	247	415
6 months to 1 year	473	676
More than 1 year	1,554	1,543
	8,545	7,998

LIQUIDITY RISK

The Council uses cash flow projections to ensure that cash is available as needed. As the Council has ready access to borrowings from the Public Works Loans Board, there is no significant risk that it will be unable to raise finance to meet its commitments under financial instruments. Instead, the risk is that the Council will be bound to replenish a significant proportion of its borrowings at a time of unfavourable interest rates. To limit the risk of having to refinance or repay a significant amount of loans at any one time, the Council sets maturity limits of loans. Possible repayment and new borrowing considers the maturity curve of debt while weighing this against the interest costs of different loans. The maturity analysis of treasury financial liabilities is as follows:

Liabilities	31 March 2015 £000	31 March 2014 £000
	£000	£000
Less than one year (including accrued interest)	2,203	4,447
Between 1 and 2 years	4,100	3,013
Between 2 and 5 years	4,500	2,000
Between 5 and 10 years	5,848	8,348
Between 10 and 15 years	5,000	5,000
Between 15 and 25 years	22,500	17,500
More than 25 years	25,000	5,000
	69,151	45,308

The maturity analysis of financial investment assets, excluding sums from customers, is as follows:

Assets	31 March 2015 £000	31 March 2014 £000
	£000	£000
Less than 1 year	8,638	42,281
Between 1 and 2 years	0	0
Between 2 and 5 years	1,500	1,500
More than 5 years	750	750
	10,888	44,531

MARKET RISK

Interest rate risk

The Council is exposed to significant risk in terms of its exposure to interest rate movements on its borrowings and investments. Movements in interest rates have a complex impact on the Council. For instance, a rise in interest rates would have the following effects:

- borrowings at variable rates – the interest expense charged to the Income and Expenditure Account will rise
- borrowings at fixed rates – the fair value of the borrowings will fall
- investments at variable rates – the interest income credited to the Income and Expenditure Account will rise
- investments at fixed rates – the fair value of the assets will fall.

Borrowings are not carried at fair value, so nominal gains and losses on fixed rate borrowings would not impact on the Comprehensive Income and Expenditure Statement. However, changes in interest payable and receivable on variable rate borrowings and investments will be posted to the Income and Expenditure Account and affect the General Fund Balance £ for £.

The Council has a number of strategies for managing interest rate risk. Treasury policy limits use of variable rate loans to a maximum of 50% of borrowings. The treasury team will monitor interest rates and forecasts to adjust exposures appropriately. For instance during periods of falling interest rates, and where economic circumstances make it favourable, fixed rate investments may be taken for longer periods to secure better long term returns, similarly the drawing of longer term fixed rates borrowing would be postponed.

The treasury management team has an active strategy for assessing interest rate exposure that feeds into the setting of the annual budget and which is used to update the expenditure projections quarterly during the year. This allows any adverse changes to be accommodated. The analysis will also advise whether new borrowing taken out is fixed or variable.

According to this assessment strategy, at 31 March 2015, if interest rates had been 1% higher with all other variables held constant, the financial effect would be:

	Amount at 31 March 2015 £000	Amount at 31 March 2014 £000
Increase in interest payable on variable rate borrowings	38	25
Increase in interest receivable on variable rate investments	(295)	(568)
Impact on surplus or deficit on the Provision of Services	(257)	(543)
Decrease in fair value of fixed rate investment assets		
Impact on Other Comprehensive Income and Expenditure	0	0
Decrease in fair value of fixed rate borrowings liabilities (no impact on the Surplus or Deficit on the Provision of Services or Other Comprehensive Income and Expenditure)	0	0

The impact of a 1% fall in interest rates would be as above but with the movements being reversed.

Price risk

The Council does not currently invest in any tradable financial instrument subject to changes in fair value. The Council is consequently not exposed to losses arising from movements in the prices of such instruments.

Foreign exchange risk

The Council has no financial assets or liabilities denominated in foreign currencies and thus has no exposure to loss arising from movements in exchange rates. The Council occasionally transacts in foreign currency but the value and frequency of these transactions does not indicate any currency hedging or other risk control measure would be beneficial.

5. POOLED BUDGETS

The Council has entered into 2 pooled budget agreements under S75 of the NHS Act 2006:

1. Joint Integrated Community Equipment Service with NHS Richmond CCG

The basis of the funding arrangement is that the Council and Hounslow & Richmond Community Healthcare NHS Trust (formally the provider arm of NHS Richmond) contribute jointly to a pooled budget for the provision of a daily living and nursing equipment service comprising of the procurement, storage, delivery, installation, maintenance, collection, cleansing and recycling of equipment. This service includes minor works adaptations and the servicing of hoists and other equipment. The pooled budget is hosted and managed by the Council and the basis on which costs are shared is reviewed periodically to reflect usage of equipment by different client groups. In October 2011 the Council joined the London Consortium contract for provision of equipment, which is administered by the RB of Kensington & Chelsea. LB Richmond pays an administrative fee for governance, overseeing contract compliance, and negotiation of equipment prices

2. Joint Integrated Mental Health Service with South West London and St George's Mental Health NHS Trust (SWLstG).

The Council entered into an agreement in October 2013 to operate a joint integrated Mental Health Service with South West London and St George's Mental Health NHS Trust (SWLstG). The basis of the funding arrangement is that the Council and SWLstG contribute jointly to a pooled budget for the staffing provision of a joint Mental Health service. The pooled budget is hosted and managed by the SWLstG and the basis on which costs are shared is reviewed periodically. The purpose is to maximise the effectiveness and efficiency of mental health provision through the implementation of the Section 75 Health Act 2006 flexibilities (pooled budget and integrated provision) for adults with a mental illness.

	2014/15	2013/14
Joint Equipment Service (JES)		
London Borough of Richmond upon Thames	50.0%	50.0%
Hounslow & Richmond Community Healthcare	50.0%	50.0%
Mental Health Service (MHS)		
London Borough of Richmond upon Thames	41.0%	39.0%
South West London and St George's Mental Health NHS Trust (SWLstG)	59.0%	61.0%

	2014/15		2013/14	
	JES £000	MHS £000	JES £000	MHS £000
Funding provided to the pooled budget:				
London Borough of Richmond upon Thames	487	1,636	487	809
Hounslow & Richmond Community Healthcare	486	-	486	-
South West London & ST George's Mental Health NHS Trust	-	2,369	-	1,267
	973	4,005	973	2,076
Expenditure met from pooled budget:				
London Borough of Richmond upon Thames	567	1,507	522	765
Hounslow & Richmond Community Healthcare	566	-	523	-
South West London & ST George's Mental Health NHS Trust	-	2,206	-	1,275
	1,133	3,713	1,045	2,040
Net surplus arising on the pooled budget during the year	160	(292)	72	(36)
LBRuT share of the net surplus/deficit arising on the pooled budget	80	(119)	36	(14)
Adjustment - Add back LBRuT surplus for 2014/15 *		(10)		
LBRuT share of the net surplus/deficit arising on the pooled budget	80	(129)	36	(14)

* LBRuT will keep full variance as it was agreed to waive the s75 clause re "surplus" distribution in 2014/15

TABLE OF NOTES

NOTES TO THE LB RICHMOND SINGLE ENTITY ACCOUNTS

Note 1 ACCOUNTING POLICIES AND STANDARDS	19
Note 2 RESTATEMENT OF PRIOR YEAR FIGURES	22
Note 3 ACQUIRED AND DISCONTINUED OPERATIONS	22
Note 4 EVENTS AFTER THE BALANCE SHEET DATE	22
Note 5 AMOUNTS REPORTED FOR RESOURCE ALLOCATION DECISIONS	22
Note 6 MATERIAL ITEMS OF INCOME AND EXPENSE	25
Note 7 OTHER OPERATING EXPENDITURE	26
Note 8 FINANCING AND INVESTMENT INCOME AND EXPENDITURE	26
Note 9 TAXATION AND NON-SPECIFIC GRANT INCOME	27
Note 10 DEDICATED SCHOOLS GRANT AND SCHOOL BUDGETS	27
Note 11 INCOME FROM GRANTS AND CONTRIBUTIONS	28
Note 12 ADJUSTMENTS BETWEEN ACCOUNTING BASIS AND FUNDING BASIS UNDER REGULATIONS	31
Note 13 TRANSFERS TO/FROM EARMARKED RESERVES	35
Note 14 USABLE RESERVES	37
Note 15 UNUSABLE RESERVES	37
Note 16 PROPERTY, PLANT AND EQUIPMENT	38
Note 17 HERITAGE ASSETS	41
Note 18 INVESTMENT PROPERTIES	42
Note 19 INTANGIBLE ASSETS	43
Note 20 PFI AND SIMILAR CONTRACTS	43
Note 21 CAPITAL EXPENDITURE AND CAPITAL FINANCING	45
Note 22 ASSETS HELD FOR SALE	46
Note 23 DEBTORS	47
Note 24 CREDITORS	47
Note 25 PROVISIONS	48
Note 26 LONG TERM LIABILITIES	49
Note 27 FINANCIAL INSTRUMENTS	50
Note 28 LEASES	52
Note 29 CASH FLOW STATEMENT – OPERATING ACTIVITIES	56
Note 30 CASH FLOW STATEMENT – INVESTING ACTIVITIES	56
Note 31 CASH FLOW STATEMENT – FINANCING ACTIVITIES	56
Note 32 MEMBERS ALLOWANCES	57
Note 33 OFFICERS' REMUNERATION	57
Note 34 EXTERNAL AUDIT COSTS	59
Note 35 RELATED PARTIES	59
Note 36 PENSION SCHEMES ACCOUNTED FOR AS DEFINED CONTRIBUTIONS SCHEMES	63
Note 37 DEFINED BENEFIT PENSION SCHEMES	64
Note 38 INSURANCE	68
Note 39 GROUP RELATIONSHIPS	69
Note 40 POOLED BUDGETS	70
Note 41 HOME LOANS UNIT	71
Note 42 TRUST FUNDS	72
Note 43 ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY	73
Note 44 CONTINGENT LIABILITIES	74
Note 45 CONTINGENT ASSETS	75
Note 46 NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS	76

NOTES TO THE GROUP ACCOUNTS

Note G1 PROPERTY, PLANT AND EQUIPMENT AND HERITAGE ASSETS	83
Note G2 GROUP RESERVES.....	83
Note G3 NOTES TO THE GROUP CASH FLOW STATEMENT	84
Note G4 SUMMARY ACCOUNTS OF JOINT VENTURE	84
Note G5 MAJOR SOURCE OF ESTIMATION UNCERTAINTY FOR THE GROUP	85

NOTES TO THE COLLECTION FUND ACCOUNTS

Note C1 NNDR RATEABLE VALUE AND MULTIPLIER.....	88
Note C2 COUNCIL TAX BASE.....	88
Note C3 PRECEPTS ON THE COLLECTION FUND	89
Note C4 COLLECTION FUND BALANCES.....	89

NOTES TO THE PENSION FUND ACCOUNTS

Note P1 DESCRIPTION AND OPERATION OF THE FUND	92
Note P2 PENSION FUND ACCOUNTING POLICIES	94
Note P3 MEMBERSHIP OF THE FUND.....	96
Note P4 BASIS OF ACTUARIAL VALUATION	98
Note P5 ACTUARIAL VALUATION – RESULTS	98
Note P6 ACTUARIAL PRESENT VALUE OF PROMISED RETIREMENT BENEFITS FOR THE PURPOSES OF IAS 26	99
Note P7 CONTRIBUTIONS AND BENEFITS	100
Note P8 PAYMENTS TO AND ON ACCOUNT OF LEAVERS.....	101
Note P9 ADDITIONAL VOLUNTARY CONTRIBUTIONS	101
Note P10 ANALYSIS OF ADMINISTRATION & GOVERNANCE COSTS	101
Note P11 INVESTMENT PRINCIPLES	102
Note P12 RECONCILIATION OF MOVEMENT IN INVESTMENTS	103
Note P13 INVESTMENT TRANSACTION COSTS	104
Note P14 INFORMATION ON ASSETS UNDER MANAGEMENT.....	105
Note P15 STATUS OF INVESTMENTS UNDER MANAGEMENT.....	106
Note P16 VALUATION OF FUNDS UNDER MANAGEMENT	107
Note P17 RESTRICTIONS AFFECTING THE REALISATION OF INVESTMENTS.....	108
Note P18 INFORMATION ON ASSETS DIRECTLY HELD	108
Note P19 FINANCIAL INSTRUMENTS	109
Note P19a CLASSIFICATION OF FINANCIAL INSTRUMENTS	109
Note P19b NET GAINS AND LOSSES ON FINANCIAL INSTRUMENTS.....	109
Note P19c FAIR VALUE OF FINANCIAL INSTRUMENTS AND LIABILITIES	110
Note P19d VALUATION OF FINANCIAL INSTRUMENTS CARRIED AT FAIR VALUE.....	110
Note P20 NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS	110
Note P21 MATERIAL TRANSACTIONS WITH RELATED PARTIES.....	113
Note P22 CONTINGENT ASSETS AND LIABILITIES	113
Note P23 EVENTS AFTER THE REPORTING DATE	113

GLOSSARY OF TERMS

ACCRUALS

Amounts charged to the accounts for goods or services received during the year for which payments have not yet been made, and for income due, which has not yet been received.

ACHIEVING FOR CHILDREN (AFC)

A Community interest Company that is jointly owned by the LB Richmond and RB Kingston. From 1st April 2014 both Councils procured the majority of children and educational services from this organisation.

AMORTISATION

The practice of reducing the value of assets to reflect their reduced value over time. The term means the same as depreciation, though in practice amortisation tends to be used for intangible assets.

AUDIT COMMISSION

The Audit Commission is a public corporation set up in 1983 to protect the public purse. The Audit Commission is currently in the process of being wound up. Going forward external audit services for Local Authorities will be provided by private sector audit firms and will be procured in line with procurement best practice.

BALANCE SHEET

A statement of the Council's assets and liabilities at the 31 March (Balance Sheet date).

BUDGET

An estimate of amounts expected to be spent or received during the year. This can refer to the Council's overall budget, the budget for a particular area (e.g. Capital Budget or Education Budget) or for a specific item (e.g. Printing Budget).

BUSINESS RATES

Also referred to as national non-domestic rates (NNDR). This is tax is payable by Businesses and administered by the Council. The tax is based upon the rateable value of the business premises and a multiplier rate set by Central Government each year. The income is shared by Central Government, the Council and the Greater London Authority in the proportion 50:30:20.

BUSINESS RATE SUPPLEMENT

The [Business Rate Supplements Act 2009](#) enables levying authorities - county councils, unitary district councils and, in London, the Greater London Authority - to levy a supplement on the Business Rate to support additional projects aimed at economic development of the area. A Business Rate Supplement is currently being levied by the Greater London Authority in relation to the Crossrail project.

CABINET

This is the executive body responsible for undertaking all of the Council's functions except those that are reserved to the full Council or delegated to Committees or officers.

CAPITAL ADJUSTMENT ACCOUNT

This reserve contains the balance of depreciation against the Prudent Provision for Repayment of Debt, also known as Minimum Revenue Provision (MRP), additional debt repayments over the MRP, reserved capital receipts and usable capital receipts and grants etc. applied to meet capital expenditure.

CAPITAL EXPENDITURE

Expenditure on the acquisition or enhancement of assets that have a significant value and a useful life beyond one year.

CAPITAL FINANCING REQUIREMENT

With the introduction of the Prudential Code on 1 April 2004, each local authority has to calculate a number of indicators that help to determine whether the authority can maintain its borrowing with prudent and sustainable levels. One of the key indicators is the Capital Financing Requirement (CFR) that represents the Council's underlying need to borrow. This is the value of capital assets that have not been financed from Council resources.

CAPITAL CHARGES

Charges made to service revenue accounts, based on the consumption of fixed assets by the service consisting of depreciation and impairment.

CAPITAL CONTRIBUTIONS

Some capital schemes receive contributions from third parties that have an interest in supporting a capital scheme. The most common source of capital contributions is from Schools that contribute part of their own resources towards a capital scheme in which they have an interest.

CAPITAL GRANTS

Government departments and Transport for London (part of the Greater London Authority) support Council capital expenditure through capital grants that can be specific to a particular capital scheme or can be more general support to a particular policy programme or government initiative. These grants are used to finance the relevant element of capital expenditure to which the grant relates.

CAPITAL PROGRAMME

A 6 year plan that identifies Capital projects and purchases. The Capital Programme provides a planned schedule for financial planning and is reviewed annually.

CAPITAL RECEIPTS

Income received from the sale of land, buildings and other capital assets or the Council's share of such sales by other bodies. These may be used to finance capital expenditure but are not available to finance revenue expenditure.

CASH & CASH EQUIVALENTS

Cash is represented by notes and coins held by the Council and deposits available on demand. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value e.g. instant access accounts.

CHARTERED INSTITUTE OF PUBLIC FINANCE AND ACCOUNTANCY (CIPFA)

This is an accountancy body that produces standards and codes of practice for accounting and financial functions in the public sector. It is one of the bodies responsible for the two principal codes of practice that determine how the Council presents its accounts (see the next paragraph).

THE CODE

This Code of Practice is based on International Financial Reporting Standards (IFRSs), and has been developed by the CIPFA/LASAAC Code Board under the oversight of the Financial Reporting Advisory Board. The Code provides guidance to all Local Authorities on how to apply accounting standards for the production of the Statement of Accounts and outlines information that must be included.

COLLECTION FUND

Local authorities that are required by law to collect Council Tax and Business Rates must establish a 'Collection Fund' that records the amounts collected from Council Tax and Business Rates separately from the Council's own accounts. The Collection Fund also shows payments made to the government and precepting authorities, and transfers to the Council's General Fund.

COMMUNITY ASSETS

Assets that the Council intends to hold in perpetuity, that have no determinable useful life and that may have restrictions on their disposal. Examples include parks and historic buildings.

COMMUNITY INTEREST COMPANY

A Community Interest Company is a special type of LTD company which exists to benefit the community rather than the private shareholders. Its primary objectives are social objectives and any surpluses are re-invested into the organisation.

CONTINGENCIES

Money set aside from a budget to meet the cost of unforeseen items of expenditure, or shortfalls in income.

CORPORATE AND DEMOCRATIC CORE

Under the terms of SeRCoP, all support costs are allocated to services except for Corporate and Democratic Core and Non Distributed Costs. Corporate and Democratic Core includes corporate policy making and all other member-based activities, and activities that relate to the corporate management of the Council.

COUNCIL TAX

A major source of income to the Council. It is levied on households within the Council's area based on property values and the proceeds are paid into the Collection Fund for distribution to precepting authorities, which are Council and the Greater London Authority.

COUNCIL TAX SUPPORT

Assistance provided by the Council to adults on low incomes to help them pay their Council Tax bill. Previously, this was known as Council Tax Benefit and the cost was largely met by Government Grant.

CREDITORS

Organisations and individuals to whom the Council owes money.

CURRENT ASSETS

These are assets that will be consumed within the next accounting period (i.e. less than one year). Examples are stock, cash and debtors.

CURRENT LIABILITIES

Those amounts which will become payable or could be called upon in the next accounting period (i.e. less than one year).

DEBTORS

Organisations and individuals who owe money to the Council.

DEDICATED SCHOOLS GRANT (DSG)

DSG was introduced in 2006/07 and is the main ringfenced grant that pays for Education Services. Most of the DSG is delegated to schools.

DEPRECIATION

The writing down of the value of a fixed asset in the balance sheet in line with its expected useful life.

EARMARKED RESERVES

Amounts set aside for specific purposes falling outside the definition of provisions.

EMPLOYEE BENEFITS

Salaries, wages, paid annual leave and paid sick leave.

FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another.

FINANCE LEASE

Leases are classified as finance leases where the terms of the lease transfer substantially all the risks and rewards incidental to ownership of the property, plant or equipment from the lessor to the lessee.

FIXED ASSETS

These are assets that are likely to be in use by the Council for more than one year, such as land and buildings.

FTE

FTE is an abbreviation for the term Full Time Equivalents. FTE is commonly used to measure the number of staff employed within a service or other operational group. It enables amount of part-time and other flexible working arrangements (e.g. 2 days per week or term-time only) to be consistently measured.

FUNDING BASIS

This refers to the Funding Basis under regulations. The Council is required to include several items in the Comprehensive Income and Expenditure Account under The Code that are not charged to Council Tax payers (e.g., depreciation).

GENERAL FUND

This is available for any purpose and is held to manage major in-year spending issues and to ensure financial stability.

HERITAGE ASSETS

Heritage Assets are assets that are intended to be preserved in trust for future generations because of their cultural, environmental or historical associations.

IAS19

Accounting standard requiring the recognition by an authority of the attributable share of the assets and liabilities of pension funds with which it is associated showing the employer's commitment to increase contributions to make up any shortfall in attributable net assets, or its ability to benefit (via reduced contributions) from a surplus in the scheme, even though the fund retains title to the assets and the responsibility to pay pensions.

IMPAIRMENT LOSS

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset, an impairment loss is recognised for the shortfall.

CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT

A Core Financial Statement that provides a summary of the resources generated and consumed by the Council in the year.

INFRASTRUCTURE ASSETS

These are fixed assets that are not saleable, for example, roads.

INTERNATIONAL FINANCIAL REPORTING STANDARDS (IFRS)

The regulations under which the accounts are published. A set of international accounting standards stating how particular types of transactions and other events should be reported in financial statements. IFRS are issued by the International Accounting Standards Board.

INTANGIBLE FIXED ASSETS

Intangible fixed assets that are likely to be in use by the Council for more than one year are recognised where there is no 'physical' asset but the Council controls future economic benefits from the asset. For example computer software.

INVENTORIES

Inventories are materials or supplies that will be consumed in producing goods or providing services or will be sold or distributed as part of an authority's ordinary business

LONG TERM BORROWING

This is external borrowing for a period of one year or more. Temporary borrowing is defined as external borrowing for 364 days or less.

MINIMUM REVENUE PROVISION (MRP)

The minimum amount which must be charged to the General Fund each year and set aside as prudent provision for debt repayment, as required by the Local Government Act 1989 and Capital Financing Regulations (as amended).

MOVEMENT IN RESERVES STATEMENT (MIRS)

A prime statement that draws together all the movement in both the usable and unusable reserves in one table.

NATIONAL NON-DOMESTIC RATES

Also referred to as Non-domestic Rates (NNDR), this is explained in the paragraph on Business Rates.

NET BOOK VALUE

An asset or liabilities original book value net of any accounting adjustments such as depreciation.

NET REALISABLE VALUE

The value of an asset that can be realised upon the sale of the asset, less any costs associated with either the eventual sale or the disposal of the asset in question.

NON-DISTRIBUTED COSTS

This category of expenditure under SeRCoP comprises the costs of any unused IT facilities and long term unrealisable assets as well as a number of adjustments in relation to pension costs that are not attributable to the current cost of frontline services.

OPERATIONAL ASSETS

These are fixed assets that are held, occupied, used or consumed by the Council in the direct delivery of its services.

OPERATING LEASE

This is a type of lease under which lease rentals are paid for the use of the asset over the period of the lease. The asset remains the property of the lessor and has to be returned at the end of the lease.

OUTTURN

This is the final expenditure and income in any financial year. Outturn reports usually compare the final net expenditure (expenditure less income) against the relevant budget.

PRECEPT

A charge made by prescribed public authorities that do not administer the local Council Tax on the Collection Fund.

PROVISIONS

Amounts set aside for liabilities and losses which are likely to occur but where the exact amount or timing is uncertain but can be reasonably estimated.

PWLB

The Public Works Loan Board is a government body that makes long-term loans to local authorities.

REVALUATION RESERVE

This reserve contains the balance on the revaluation of fixed assets and any subsequent movement in the current cost of assets arising from depreciation or disposals of those assets.

REVENUE EXPENDITURE

Day to day payments on the running of Council services such as salaries and wages, operating costs and charges for the use of assets.

REVENUE EXPENDITURE FUNDED BY CAPITAL UNDER STATUTE (REFCUS)

Capital expenditure that does not result in a new or enhanced asset in the Council's accounts. An example is an improvement grant made to an individual. This expenditure is also referred to as revenue expenditure classified as capital by statute.

SECTION 106 RECEIPT

Under Section 106 of the Town and Country Planning Act, 1990, developers and local authorities can enter into planning obligations to enable developments to proceed that might otherwise not be approved. These obligations are commonly referred to as Section 106 (S106) agreements and in some cases these provide for the developer to make financial payments to the Council that have to be used for compensatory works or measures that facilitate the proposed development.

SECTION 151 OFFICER

Section 151 of the Local Government Act 1972 requires each local authority to appoint a suitably qualified officer to be responsible for the proper administration of its financial affairs. This officer is sometimes referred to as the Section 151 Officer. The Section 151 Officer for this Council is the Director of Finance and Corporate Services.

SERVICE REPORTING CODE OF PRACTICE (SeRCoP)

The CIPFA SeRCoP establishes proper practices with regard to consistent financial reporting for services. It provides best practice guidelines about which services or transactions to report together.

TANGIBLE NON-CURRENT ASSETS

Tangible fixed assets are 'physical' assets that provide future economic benefit and are likely to be in use by the Council for more than one year.

TEMPORARY AND LONG TERM INVESTMENTS

The Council has cash surpluses that reflect its usable revenue and capital reserves and the incidence of cash flows. These investments are in loans to banks and other financial institutions. The majority of investments are short term, i.e. with repayment in less than 365 days. Longer term investments (365 days or longer) including long term loans to another local authority.

TEMPORARY BORROWING

This is defined as external borrowing for 364 days or less. Long-term borrowing is external borrowing for a period of one year or more.

TERMINATION BENEFITS

Amounts payable to employees as a result of a decision by the Council to terminate an officer's employment prior to normal retirement age or an officer's decision to accept voluntary redundancy.

ALTERNATIVE FORMATS

If you have difficulty understanding this publication, please visit Reception at the address below where we can arrange a telephone interpreting service

Civic Centre
44 York Street
Twickenham
Middlesex
TW1 3BZ

Nese keni veshtersi per te kuptuar kete botim, ju lutemi ejani ne recepcionin ne adresen e shenuar me poshte ku ne mund te organizojme perkthime nepermjet telefonit.

এই প্রকাশনার অর্থ বুঝতে পারায় যদি আপনার কোন সমস্যা হয়, নিচে দেওয়া ঠিকানায় রিসেপশন-এ চলে আসুন যেখানে আমরা আপনাকে টেলিফোনে দোভাসীর সেবা প্রদানের ব্যবস্থা করতে পারবো।

إذا كانت لديك صعوبة في فهم هذا المنشور، فنرجو زياره الإستقبال في العنوان المعطى أدناه حيث بإمكاننا أن نرتّب لخدمة ترجمة شفوية هاتفية.

اگر در فهمیدن این نشریه مشکل دارید، لطفاً به میز پذیرش در آدرس قید شده در زیر رجوع فرمایید تا سرویس ترجمه تلفنی برایتان فراهم آورده شود.

જો તમને આ પુસ્તિકાની વિગતો સમજવામાં મુશ્કેલી પડતી હોય તો, કૃપયા નીચે જણાવેલ સ્થળના રિસેપ્શન પર આવો, જ્યાં અમે ટેલિફોન પર ગુજરાતીમાં ઈન્ટરપ્રૈટર સેવાની ગોઈવા કરી આપીશું.

ਜੇਕਰ ਤੁਹਾਨੂੰ ਇਸ ਪਰਚੇ ਨੂੰ ਸਮਝਣ ਵਿਚ ਮੁਸ਼ਕਲ ਪੇਸ਼ ਆਉਂਦੀ ਹੈ ਤਾਂ ਹੇਠਾਂ ਦਿੱਤੇ ਗਏ ਪਤੇ ਉਪਰ ਰਿਸੈਪਸ਼ਨ 'ਤੇ ਆਓ ਜਿੱਥੇ ਅਸੀਂ ਟੈਲੀਫੋਨ ਤੇ ਗੱਲਬਾਤ ਕਰਨ ਲਈ ਇੰਟਰਪ੍ਰੈਟਰ ਦਾ ਪ੍ਰਬੰਧ ਕਰ ਸਕਦੇ ਹਾਂ।

اگر آپ کو اس اشاعت کو سمجھنے میں کوئی مشکل ہے تو، براوائرم یونچ دیئے ہوئے ایئر لیس کے استقبالیے پر جا کر ملیئے، جہاں ہم آپ کیلئے میلیفون انٹرپریٹینگ سروس (میلیفون پر ترجمانی کی سروس) کا انتظام کر سکتے ہیں۔

FEEDBACK

We continuously try to improve our communications with the public and welcome any comments or suggestions on this publication. Please send any comments to:

Steve Carter

Chief Accountant
London Borough of Richmond upon Thames
44 York Street
Twickenham
Middlesex
TW1 3BZ

Telephone: 020 8891 7200

Email: s.carter@richmond.gov.uk

OTHER PUBLICATIONS:

In addition to this Statement of Accounts that has to be produced in a format that complies with legislation and professional guidance, the Council publishes a range of other reports covering finance and performance.

If you are interested in the Council's finances and how it performs, please visit our website and follow the link on the front page to 'Statements of Accounts'

WWW.RICHMOND.GOV.UK