

## Chair's Foreword

### Welcome to the Richmond upon Thames LSCB Annual Business Plan

The purpose of Richmond's Local Safeguarding Children Board (LSCB) is to ensure that everyone is working together for the safety and wellbeing of children and young people. This plan sets out a series of themes, commitments and detailed actions to ensure that we challenge and support services delivered by the Children and Young People's Trust. Each year we shall report on how well services are doing to ensure children and young people are safe and well and we shall monitor our own work and progress (see Table 3 Delivery and Monitoring on pages 9 and 10).<sup>1</sup>

The themes and commitments reflect new and emerging priorities for safeguarding children nationally and these have been set out in Lord Laming's progress report on the protection of children in England published in March 2009. This report highlighted that a great deal of progress had been made to bring services together to work effectively to safeguard children, but that key areas were yet to be fully developed and that a step change in safeguarding arrangements nationally and locally was required. Lord Laming has made specific recommendations for Government, Local Authorities, Children's Trusts, Primary Care Trusts, police, the voluntary sector and other partners. We have sought through this plan to ensure that the step change required is happening in Richmond upon Thames. A full list of all Lord Laming's recommendations can be found at Appendix B of this plan.

The plan also reflects the commitment to ensure that all children and young people are safe from harm and do not suffer harm, maltreatment or neglect which is the first commitment of the newly launched Children and Young People's Plan 2009 – 2013. The LSCB and its subgroups will work with all partners across the Children and Young People's Trust to achieve our ambition, and we will ensure that progress reports are available to all organisations and children and their families in the community. The Children and Young People's Plan can be viewed at the following link: [http://www.richmond.gov.uk/children\\_and\\_young\\_peoples\\_plan](http://www.richmond.gov.uk/children_and_young_peoples_plan).

I am happy to commend this plan to the LSCB and its partners and look forward to working together to achieve its ambition.



**Tony Eccleston, Chair of the LSCB**

---

<sup>1</sup> This Business Plan is principally for the financial year ending March 2010. However, some actions have been included which will run to September 2010. These will be included in the Business Plan for the financial year April 2010 to March 2011 in due course, but are included here for clarity and completeness.

TABLE 1

LSCB Themes and Commitments									
Themes									
Governance and Accountability		Challenge and Improvement	Workforce Training and Development	Communication and Engagement					
Commitments	2009/10	1.1	Ensure the <b>principles, purpose and governance</b> of the LSCB are clear to all and are fit to deliver effective planning	2.1	Test and audit the current <b>practices and procedures</b> of children's services for safeguarding children	3.1	Ensure <b>safer recruitment practices</b> across all services working with children and young people	4.1	Ensure that the LSCB effectively <b>communicates</b> its work and <b>purpose</b> across all organisations and in the community
		1.2	Ensure <b>effective partnership working</b> across the LSCB and with the Children and Young People's Trust	2.2	Systematically scrutinise and challenge the <b>quality and performance</b> of safeguarding arrangements	3.2	Deliver <b>excellent safeguarding training</b> for the Children's Services Workforce to enhance skills and knowledge	4.2	Ensure <b>effective participation and involvement</b> of children, young people and families
		1.3	Ensure <b>effective use of resources</b> available to the LSCB.	2.3	Undertake <b>targeted scrutiny and challenge</b> in key areas of safeguarding	3.3	Improve <b>recruitment and retention</b> in key services for safeguarding children		

TABLE 2

Richmond Upon Thames Local Safeguarding Children Board (LSCB) Business Plan 2009/10					
LSCB Themes	Our commitment is to work to...	In 2009 to 2010, we will...	Reference	Who?	When?
<b>1. Governance and Accountability</b>	1.1 Ensure the <b>principles, purpose and governance</b> of the LSCB are clear to all and are fit to deliver effective planning	(i) Review our vision and Terms of Reference.  (ii) Review our membership to ensure that it reflects guidance and priorities of the Board.	Laming 22, 51 & 52  CYPP 4.1.1 CYPP 4.1.2	LSCB	Dec 2009
	1.2 Ensure <b>effective partnership working</b> across the LSCB and with the <b>Children and Young People's Trust</b>	(i) Audit joint agreements on service delivery (protocols) to ensure all are fit for purpose.	Laming 11 & 14  CYPP 4.1.1 CYPP 4.1.2 CYPP 4.2.1	QASG working with the SSDB	May 2010
		(ii) Endorse pan London thresholds guidance on access to preventative and children's social care services and ensure these are disseminated, understood and adhered to across all agencies involved with children.	Laming 19, 20 & 30  CYPP 4.1.1 CYPP 4.1.2	LSCB	Sept 2009
		(iii) Promote, monitor and report upon attendance of statutory partners at LSCB meetings and subgroup meetings.	Laming 22  CYPP 4.1.1	LSCB	Beginning Sept 2009

Richmond Upon Thames  
Local Safeguarding Children Board (LSCB)  
Business Plan 2009/10

LSCB Themes	Our commitment is to work to...	In 2009 to 2010, we will...	Reference	Who?	When?
1. Governance and Accountability <i>(continued)</i>	1.2 Ensure <b>effective partnership working</b> across the LSCB and with the <b>Children and Young People's Trust</b> <i>(continued)</i>	(iv) Set out the relationship between, and responsibilities of, the Children and Young People's Trust and the LSCB, with the Independent Chair as a member of the new Trust Board and ensure the relationship is set out in the LSCB vision and terms of reference.	Laming 25 & 50  CYPP 4.1.1	LSCB CYP Trust	Dec 2009
		(v) Hold an annual interagency event to focus on priority areas of work with children and young people in Richmond.	Laming 22  CYPP 4.1.1	CSG	May 2010
	1.3 Ensure <b>effective use of resources</b> available to the LSCB	(i) Produce twice yearly financial monitoring reports		LSCB	Twice yearly to year end 2010
2. Challenge and Improvement	2.1 Test and audit the current <b>practices and procedures</b> of children's services for safeguarding children	(i) Undertake a Section 11 (Children Act 2004) Audit to determine the adequacy of safeguarding arrangements across relevant agencies.	Laming 14, 20, 22 & 30  CYPP 4.1.1	QASG	Oct 2009
		(ii) Liaise with MAPPA on the release of serious offenders who are a risk to children's safety and report back to LSCB.	CYPP 4.1.1	QASG	Dec 2009
		(iii) Conduct a serious case review (SCR) exercise to test readiness of services to respond to, and learn from, serious incidents involving children and young people.	Laming 20, 30 & 34  CYPP 4.1.1	SCR Working Group	Nov 2009

Richmond Upon Thames  
Local Safeguarding Children Board (LSCB)  
Business Plan 2009/10

LSCB Themes	Our commitment is to work to...	In 2009 to 2010, we will...	Reference	Who?	When?
<b>2. Challenge and Improvement</b> <i>(continued)</i>	2.1 Test and audit the current <b>practices and procedures</b> of children's services for safeguarding children <i>(continued)</i>	(iv) Report on the Serious Case Review exercise with PCT, MHT and police representatives; publish guidance and lessons learned for improvement.	Laming 19 & 39  CYPP 1.1.2 to 1.1.3  CYPP 4.1.1	QASG	Sept 2009
		(v) Review and re-establish the terms of reference for the CDOP and the SCR Panel in line with new Working Together 2009	Laming 39 to 44  CYPP 4.1.1	CDOP and re-established SCR Panel	Feb 2010
		(vi) Review, republish and publicise all local guidance in respect of the CDOP and SCR Panel where necessary to ensure compliance with new Working Together 2009.	Laming 39 to 44  CYPP 4.1.1	CDOP and SCR Panel	Mar 2010
		(vii) Ensure that all points of referral across children's social care, MHT, PCT and Police regarding children causing concern are quality assured regarding decision making and multi-agency working.	Laming 6 & 19  CYPP 1.1.1 to 1.1.3	QASG working with the SSDB	Mar 2010
		(viii) Work with London SCB on pilot dataset for all London LSCBs and report to LSCB on progress.	Laming 4 & 5  CYPP 4.1.4	QASG	Through to Mar 2010 and ongoing

Richmond Upon Thames  
Local Safeguarding Children Board (LSCB)  
Business Plan 2009/10

LSCB Themes	Our commitment is to work to...	In 2009 to 2010, we will...	Reference	Who?	When?
2. Challenge and Improvement (continued)	2.2 Systematically scrutinise and challenge the <b>quality and performance</b> of safeguarding arrangements	(i) Produce a quarterly performance report for each LSCB meeting to monitor outcomes on priority groups, determining trends and future planning.	Laming 4 & 5 CYPP 4.1.4 CYPP 1.1.1 to 1.1.8	QASG	Dec 2009
		(ii) Liaise with quindrat teams and CYP Trust Delivery Boards to ensure that the LSCB are informed of needs analyses by quindrat to determine needs of vulnerable groups.	Laming 9 CYPP 4.1.3 CYPP 4.2.1	QASG to liaise with quindrat teams and CYP Trust Delivery Boards	Dec 2009
		(iii) Receive quarterly reports from Richmond upon Thames Domestic Abuse Forum and MARAC to allow improved monitoring/knowledge of children experiencing domestic abuse.	Laming 14, 20, 21 & 23. CYPP 1.1.1 CYPP 4.1.1	DAF MARAC	Dec 2009
		(iv) Deliver a multi-agency quality assurance programme following S.11 audit to test all partners safeguarding arrangements and ensure it is also in line with any new statutory requirements, Lord Laming's recommendations and new Working Together 2009.	Laming 11 & 14 CYPP 4.1.1 CYPP 4.1.2	QASG	Mar 2010

Richmond Upon Thames  
Local Safeguarding Children Board (LSCB)  
Business Plan 2009/10

LSCB Themes	Our commitment is to work to...	In 2009 to 2010, we will...	Reference	Who?	When?
<b>2. Challenge and Improvement</b> <i>(continued)</i>	2.3 Undertake <b>targeted scrutiny and challenge</b> in key areas of safeguarding	(i) Anti-bullying Steering Group to report on levels of, and responses to, bullying in schools and the wider community to the LSCB	Laming 9 CYPP 1.1.5	Anti-bullying Steering Group	Dec 2009
		(ii) Ensure strong e-safety plans in place in all schools and e-safety standards adhered to and promoted across young people's services.	Laming 9 CYPP 1.1.6	QASG	July 2010
		(iii) Ensure protocols for sharing information on missing children are clearly understood by all partners involved.	CYPP 1.1.8	QASG	Mar 2010
		(iv) Ensure revised DCSF guidance on children missing from home or care is fully implemented.	CYPP 1.1.8	QASG working with SSDB	Jun 2010
		(v) Report on the quality audit of cases where a child is subject to a child protection plan to determine effectiveness of multi-agency decision making to protect children from the risk of significant harm and neglect.	Laming 9 & 19 CYPP 1.1.2 CYPP 1.1.3	QASG working with the SSDB	Dec 2009

Richmond Upon Thames  
Local Safeguarding Children Board (LSCB)  
Business Plan 2009/10

LSCB Themes	Our commitment is to work to...	In 2009 to 2010, we will...	Reference	Who?	When?
<b>3. Workforce Training and Development</b>	3.1 Ensure <b>safer recruitment practices</b> across all services working with children and young people	(i) Ensure that new national vetting and barring arrangements are fully implemented across CYP Trust services.	CYPP 4.1.1	WDSG	Jul 2010
	3.2 Deliver <b>excellent safeguarding training</b> to the Children's Workforce enhancing knowledge and skills	(i) Complete a workforce audit of safeguarding training needs.	Laming 29, 32, 33 & 34 CYPP 4.4.1	WDSG	Mar 2010
		(ii) Agree training programmes for safeguarding as part of the wider Workforce Strategy for children's services.	Laming 29, 32, 33 & 34 CYPP 4.4.1	WDSG	June 2010
		(iii) Monitor implementation and evaluate quality of safeguarding training delivered.	Laming 29, 32, 33 & 34 CYPP 4.4.1	WDSG	Aug 2010
	3.3 <b>Improve recruitment and retention</b> in key services for safeguarding children.	(i) Identify where recruitment difficulties have safeguarding implications and prioritise in the new Workforce Strategy.	Laming 11, 24 & 32 CYPP 4.4.1	WDSG	Mar 2010

Richmond Upon Thames  
Local Safeguarding Children Board (LSCB)  
Business Plan 2009/10

LSCB Themes	Our commitment is to work to...	In 2009 to 2010, we will...	Reference	Who?	When?
<b>4. Communication and Engagement</b>	4.1 Ensure that the LSCB effectively <b>communicates</b> its work and <b>purpose</b> across all organisations and in the community	(i) Establish a communications group	CYPP 4.1.1	LSCB	Mar 2010
		(ii) Publish a communications plan for the LSCB	CYPP 4.1.1	CSG	Mar 2010
		(iii) Survey levels of awareness in safeguarding and identify key action required	Laming 30	CSG	June 2010
	4.2 Ensure <b>effective participation and involvement</b> of children, young people and their families	(i) Deliver 2 workshops with children and young people to help deliver work programmes and identify future priorities of the LSCB.	CYPP 4.3.1	CSG	June 2010
		(ii) Meet twice yearly with the Youth Forum, Youth Parliament and the Children in Care Council and report issues and views to the LSCB.	CYPP 4.3.1	LSCB Chair	TBD
		(iii) Survey the views of children involved in the child protection process and report to the LSCB.	Laming 13 CYPP 4.3.1	QASG working with the SSDB.	Mar 2010

TABLE 3

Delivery and Monitoring Table					
Theme	Commitment	Measure	Progress Update	Who	
1.	<b>Governance and Accountability</b>	1.1 Ensure the <b>principles, purpose and governance</b> of the LSCB are clear to all and are fit to deliver effective planning	Terms of reference and vision are reviewed in line with Working Together 2009	By December 2009	LSCB
			Membership is reviewed in line with Working Together 2009	By December 2009	LSCB
		1.2 Ensure <b>effective partnership working</b> across the LSCB and with the Children and Young People's Trust	80% of joint agreements (protocols) audited	By May 2010	QASG & SSDB
			Pan London thresholds endorsed by LSCB	By September 2009	LSCB
			Report on attendance of statutory partners	Each LSCB meeting beginning September 2009	LSCB
			LSCB annual event held	By May 2010	CSG
		1.3 Ensure <b>effective use of resources</b> available to the LSCB.	Twice yearly financial reports are produced	By December 2009	LSCB
2.	<b>Challenge and Improvement</b>	2.1 Test and audit the current <b>practices and procedures</b> of children's services for safeguarding children	100% of S.11 agencies completing audit tool	By October 2009	QASG
			Report on the number of serious offenders requiring local inter-risk agency management and MAPPPs (Levels 2 & 3).	By December 2009	MAPPA
			SCR exercise completed	By November 2009	SCR WG
			Review and re-establish the TOR for the CDOP and the SCR Panel in line with Working Together 2009	By February 2010	CDOP & SCR Panel
			Review of SCR and CDOP guidance completed in line with Working Together 2009.	By March 2010	SCR Panel & CDOP

## Delivery and Monitoring Table

Theme	Commitment	Measure	Progress Update	Who	
2.	<b>Challenge and Improvement</b> <i>(continued)</i>	2.1 Test and audit the current <b>practices and procedures</b> of children's services for safeguarding children <i>(continued)</i> .	Report published on multi-agency review of points of referral.	By March 2010	QASG & SSDB
		2.2 Systematically scrutinise and challenge the <b>quality and performance</b> of safeguarding arrangements	Quarterly performance reports received by LSCB	Starting September 2009	QASG
			Needs analysis update by quindrat	By December 2009	QASG working with CSIDB
			Richmond DAF report produced	By December 2009	Richmond DAF
			Publication of LSCB Quality Assurance Programme	By March 2010	QASG
		2.3 Undertake <b>targeted scrutiny and challenge</b> in key areas of safeguarding	Report on bullying produced and reported to LSCB	By December 2009	Anti-bullying Steering Group
			No. of e-safety plans in place in maintained sector (primary and secondary)	By July 2010	E-Safety Lead
			No. of e-safety plans in place in youth settings	By July 2010	E-Safety Lead
			E-safety standards publicised widely	By December 2009	E-Safety Lead
			Full collation of data in respect of children running away from home or care (Police and Social Care)	By March 2010	QASG
			Ongoing analysis and reporting of data in respect of children running away from home or care (Police and Social Care)	By December 2009	QASG
			Arrange independent visits for children who have away from home or care	By June 2010	QASG & SSDB
			Report on audit of all cases where child is subject to a Child Protection Plan	By July 2010	QASG & SSDB

## Delivery and Monitoring Table

Theme		Commitment	Measure	Progress Update	Who
3.	Workforce Training and Development	3.1 Ensure <b>safer recruitment practices</b> across all services working with children and young people.	100% of allegations against staff working with children and young people referred to ISA	From October 2009	QASG
			Results of S.11 audit on CRB clearance	From November 2009	QASG
			Report on progress of VBS implementation	By July 2010	WDSG
		3.2 Deliver <b>excellent safeguarding training</b> for the Children's Services Workforce to enhance skills and knowledge.	Publish and report on the new safeguarding training programme in line with audit of skills and training	By March 2010	WDSG
			100% of all designated and named staff have up to date safeguarding training in line with their responsibilities, knowledge and skill	By June 2010	WDSG
			Report on the evaluation of the safeguarding training programme	By August 2010	WDSG
		3.3 <b>Improve recruitment and retention</b> in key services for safeguarding children	Completion of a workforce audit to identify any recruitment and retention issues notably in key safeguarding areas	By March 2010	WDSG
			Workforce Strategy published and addresses recruitment and retention issues in respect of safeguarding services	By March 2010	WDSG

## Delivery and Monitoring Table

Theme		Commitment	Measure	Progress Update	Who
4.	<b>Communication and Awareness Raising</b>	4.1 Ensure that the LSCB effectively <b>communicates</b> its work and <b>purpose</b> across all organisations and in the community.	Communications Subgroup established	By March 2010	LSCB
			Survey of safeguarding awareness completed and results published	By April 2010	CSG
			Communication Strategy is published.	By March 2010	CSG
		4.2 Ensure <b>effective participation and involvement</b> of children, young people and families.	Two workshops for children and young people held	By September 2010	CSG
			A total of 6 meetings with the Youth Forum, Youth Parliament and the Children in Care Council held	TBD	LSCB Chair

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

1. **Strategic child protection priorities set across government** and reflected in the priorities of frontline services.
2. Establish a **National Safeguarding Delivery Unit**, whose remit will include: leading a change in culture across frontline services that enables them to work more effectively to protect children; working with existing organisations to create a shared evidence base about effective practice, **including the implementation of the recommendations of Serious Case Reviews**; commissioning training on child protection and safeguarding.
3. **All government departments to create a comprehensive approach to children** through national strategies and the organisation of their services.
4. **Targets for child protection**, similar to school targets.
5. Safeguarding and child protection **performance indicators for Primary Care Trusts**.
6. **Regular review meetings** for directors of children's services, PCT chief executives, police area commanders.
7. **Experienced social work managers to support directors of children's services with no experience of child protection** them
8. The government should provide **child protection training for council leaders and senior managers**.
9. Children's Trusts should **regularly review the needs in their areas** to inform their Children and Young People's Plan. This should be monitored by government.

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

10. Ofsted should give greater prominence to how well schools are fulfilling child protection responsibilities.

11. The Department for Children, Schools and Families should revise **Working Together to Safeguard Children** to ensure: **intake/duty teams have sufficient training; an experienced social worker is available for on-site support**. Local authorities must implement this.

12. The Department of Health and the Department for Children, Schools and Families must **provide guidance, systems and training so that Accident and Emergency staff** can tell if a child has recently visit A&E or is the subject of a Child Protection Plan.

13. Children's Trusts must ensure that **all assessments include** evidence from all the professionals involved, take account of case histories and include **direct contact with the child**.

14. Local authorities must ensure that **'Children in Need', as defined by Section 17 of the Children Act 1989, have early access to effective specialist services and support**.

15. The Social Work Task Force should establish **guidelines on guaranteed supervision time** for social workers and the Department for Children, Schools should set out the elements of high quality supervision.

16. The Department for Children, Schools and Families should **set out elements of high quality supervision**.

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

17. The Department for Children, Schools and Families should consider the **feasibility of a better single national Integrated Children's System, or an alternative**, within six months.
18. The Department for Children, Schools and Families should **improve the Integrated Children's System**, in consultation with social workers and their managers.
19. The Department for Children Schools and Families must strengthen **Working Together to Safeguard Children** and Children's Trusts must ensure: all referrals to children's services from other professionals lead to an assessment; casework reviews and **decisions include all the professionals involved**; and formal procedures available to manage conflicts of opinion between professionals.
20. All police, probation, adult mental health and adult drug and alcohol services should **understand referral processes**.
21. The National Safeguarding Delivery Unit should urgently develop **guidance on referral and assessment systems** and share it with local authorities, health and police.
22. The Department for Children, Schools and Families should establish statutory **representation on Local Safeguarding Children Boards from schools, adult mental health and adult drug and alcohol services**.
23. Every Children's Trust should ensure that partners consistently **apply the Information Sharing Guidance**.
24. The Social Work Task Force should: develop a **national children's social worker recruitment and retention strategy**; develop national guidelines setting out maximum case-loads of children; and develop a strategy for remodelling children's social work
25. Children's Trusts to ensure **police, community paediatric specialists and health visitors send**

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

**representatives to act as partners** to children's services departments.

26. The General Social Care Council should: work to **raise the quality and consistency of social work degrees** and work towards reforms that allow for **specialism in children's social work**; establish a comprehensive **inspection regime** of social work degrees.

27. The government should introduce a **fully-funded, practice-focused children's social work postgraduate qualification**.

28. The introduction of a **conversion qualification and English language test** for internationally qualified children's social workers.

29. Children's Trusts should ensure that all staff who work with children receive initial training and **continuing professional development**.

30. All Children's Trusts should have multi-agency training to create a **shared language and understanding** of local referral procedures. A **named child protection lead in each setting** should receive this training.

31. The General Social Care Council should review the Code of Practice for Social Workers and the employers' code. The **employers' code should then be made statutory** for all employers of social workers.

32. The Department of Health should **prioritise its commitment to promote the recruitment and professional development of health visitors**.

33. The Department of Health should review the Healthy Child Programme for 0–5-year-olds to ensure that the role **of health visitors in safeguarding and child protection is prioritised**.

34. The Department of Health should promote the **statutory duty of all GP providers** to comply with child protection legislation and to ensure that all individual GPs have the necessary skills and training to carry out their

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

duties.

35. The Department of Health should work to develop a national training programme to **improve the understanding and skills of the children's health workforce** to support them in dealing with safeguarding and child protection issues.

36. The Home Office should take national action to **ensure that police child protection teams are well resourced and have specialist training.**

37. The Care Quality Commission, HMI Constabulary and HMI Probation should **review the inspection frameworks** of their frontline services in a similar way to the new Ofsted framework.

38. Ofsted, the Care Quality Commission, HMI Constabulary and HMI Probation should ensure their staff have the skills, expertise and capacity to inspect the safeguarding and child protection elements of frontline services. **Ofsted Inspectors responsible for inspecting child protection should have direct experience of child protection work.**

39. The Department for Children, Schools and Families should revise guidance to say that the formal **purpose of Serious Case Reviews is to learn lessons** for improving individual agencies, as well as for improving multiagency working.

40. The Department for Children, Schools and Families should ensure that **the Serious Case Review panel chair has access to all of the relevant documents and staff they need.**

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

41. The Department for Children, Schools and Families should ensure **Serious Case Reviews focus on the effective learning of lessons and implementation of recommendations** and the timely introduction of changes to protect children.
42. Ofsted should **focus its evaluation of Serious Case Reviews on the depth of the learning a review** has provided and the quality of recommendations it has made to protect children.
43. The Department for Children, Schools and Families should underline the **importance of a high quality, publicly available executive summary** which accurately represents the full report, contains the action plan in full, and includes the names of the Serious Case Review panel members.
44. All **Serious Case Review panel chairs and review authors should be independent of the Local Safeguarding Children Board.**
45. **Chairs and authors must complete a training programme** provided by the Department for Children, Schools and Families.
46. Government must ensure there are enough trained authors and chairs.
47. Ofsted should **share full Serious Case Review reports with HMI Constabulary, the Care Quality Commission, and HMI Probation.**
48. Ofsted should **share Serious Case Review executive summaries with the Association of Chief Police Officers, Primary Care Trusts and Strategic Health Authorities** to promote learning.

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

49. Ofsted should **produce reports at six-monthly intervals**, which summarise the lessons from Serious Case Reviews.

50. The government must provide further **guidance to Local Safeguarding Children Boards** on how to operate effectively following recent Loughborough University research.

51. **The Children's Trust and the Local Safeguarding Children Board should not be chaired by the same person.**

52. Local Safeguarding Children Boards should include **membership from the senior decision makers** from all safeguarding partners.

53. Local Safeguarding Children Boards should report to the Children's Trust Board and **publish an annual report** on the effectiveness of safeguarding in the local area.

54. The government must ensure children's services; police and health services have **protected budgets for the staffing and training for child protection services.**

55. The Department for Children, Schools and Families must **sufficiently resource children's services.**

56. A national annual report should be published **reviewing safeguarding and child protection spend against assessed needs of children.**

57. The Ministry of Justice should lead on a **system-wide target that lays responsibility on all participants in the care proceedings system to reduce damaging delays.**

## Annexe A

### The Protection of the Children in England: A Progress Report – List of Recommendations

58. The Ministry of Justice should appoint an **independent person to review the impact of court fees**. In the absence of incontrovertible evidence that the fees had not acted as a deterrent, they should then be abolished.

## Appendix B

Key to Abbreviations in the LSCB Business Plan 2009/10	
<b>CDOP</b>	Child Death Overview Panel. The remit of this panel is set out in Working Together to Safeguarding Children, 2006.
<b>CSG</b>	Communications Subgroup
<b>CSIDB</b>	Capacity and Service Improvement Delivery Board of the Children and Young People's Trust
<b>CYPP</b>	Children and Young People's Plan (2009-2013)
<b>CYP TB</b>	Children and Young People's Trust Board
<b>CYP Trust</b>	Children and Young People's Trust
<b>DCS</b>	Director of Children's Services
<b>DCSF</b>	Department of Children Schools and Families
<b>ISA</b>	Independent Safeguarding Authority
<b>London SCB</b>	London Safeguarding Children Board
<b>LSCB</b>	Local Safeguarding Children Board
<b>MARAC</b>	Multi-Agency Risk Assessment Conference

## Key to Abbreviations in the LSCB Business Plan 2009/10

<b>MAPPA (London)</b>	Multi-agency Public Protection Arrangement for managing sexual, violent and other dangerous offenders in London
<b>MAPPPs</b>	Multi-Agency Public Protection Panels (appropriate for those offenders who pose the highest risk of causing serious harm or whose management in the community is problematic).
<b>MHT</b>	South West London and St George's Mental Health Trust
<b>RTPCT</b>	Richmond and Twickenham Primary Care Trust
<b>QASG</b>	Quality Assurance Subgroup of the Richmond upon Thames Local Safeguarding Children Board
<b>Richmond DAF</b>	Richmond Domestic Abuse Forum
<b>SCR Panel</b>	Serious Case Review Panel. The remit of this panel is set out in Working Together to Safeguard Children, 2006.
<b>SCR WG</b>	Serious Case Review Working Group (overseeing the implementation of the SCR exercise)
<b>Section 11 Audit</b>	Audit of the requirements and statutory responsibilities of agencies named in section 11 of the Children Act 2004.
<b>SSDB</b>	Stay Safe Delivery Board of the Children and Young People's Trust
<b>VBS</b>	Vetting and Barring Scheme (see <a href="http://www.isa-gov.org.uk/Default.aspx?page=2">http://www.isa-gov.org.uk/Default.aspx?page=2</a> )
<b>WDSG</b>	Workforce Development Subgroup (Multi-Agency)